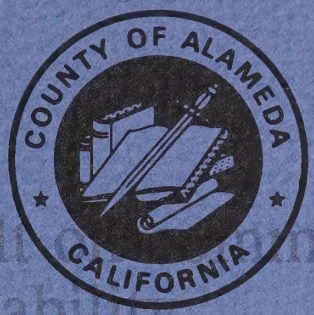
A2149
Final Budget
Overview
1990-91

UC-NRLF
C 2 841 159

County Credo



• Service is built on commitment, responsibility and accountability.

• Excellence in performance requires courage and a willingness to take risks.

• Good management is professional, efficient and fiscally responsible.

• Each person should be treated with respect, dignity and fairness.

• Opportunity for its workforce is fostered by affirmative action based on merit.

• Common good is achieved by open communication, teamwork and the involvement of diverse community voices.

INSTITUTE OF GOVERNMENTAL
STUDIES LIBRARY
NOV 20 1990
UNIVERSITY OF CALIFORNIA

• Independence for those in need is developed by programs which foster self-sufficiency.

• Integrity and honesty enable mutual trust.

1990-91
ALAMEDA COUNTY
FINAL BUDGET
OVERVIEW

Submitted by the County Administrator

Presented to the Alameda
County Board of Supervisors

Don Perata, CHAIRPERSON
3rd District

Edward R. Campbell
1st District

Mary King
4th District

Charles Santana
2nd District

Warren H. Widener
5th District

by the Office of the County Administrator
September, 1990

Mission Statement

The Board of Supervisors of Alameda County, through the dedication and excellence of its employees, is commited to serve the needs of the community and to enhance the quality of life.

COUNTY ADMINISTRATOR

STEVEN C. SZALAY
COUNTY ADMINISTRATOR

SUSAN S MURANISHI
ASSISTANT COUNTY ADMINISTRATOR

MEMORANDUM

August 22, 1990

TO: Each Member, Board of Supervisors

FROM: Steven C. Szalay, County Administrator

SUBJECT: 1990-91 FINAL BUDGET

Yesterday your Board adopted a final 1990-91 budget of $1,026.4 million--a 0.2% decrease from the 1989-90 budget. The final General Fund budget is $931.6 million--a $44.7 million or 5% increase over last year. A summary of the final budget by fund is included in Attachment A.

In adopting the budget, your Board approved the transfer of $1,657,355 from the Contingency as follows:

Public Assistance		
Coordinated Assoc. of United Seniors	$22,745	
Veteran's Services	88,350	
Total Public Assistance		$111,095
Health Care		
Public Health Nursing	752,265	
Alameda Clinic	477,069	
Community Health $159,527		
Mental Health 317,542		
WOHC-Cocaine Recovery	109,500	
Schuman Liles Clinic	100,000	
WOHC-Children's Mental Health	100,000	
Fairmont Dental Clinic	60,000	
AIDS Surveillance	56,710	
Native American Health Center	40,040	
Total Health Care		1,695,584
Total Program Restorations		$1,806,679
Less: Board of Supervisors' Budget Reduction		(149,324)
Net Transfer from Contingency		$1,657,355

1221 OAK STREET • SUITE 555 • OAKLAND, CALIFORNIA 94612 • (415) 272-6984
FAX (415) 272-3784

In addition to adopting the recommendations in my August 20 Final Budget Adoption letter, your Board requested that my office pursue changing the County fiscal year to October 1 through September 30 and explore the feasibility of using Vector Control assessment funds to help support related communicable disease programs.

My office will work closely with agencies and departments to implement the approved budget balancing reductions and lay-offs and to manage within the funding levels adopted by your Board.

Please contact me if you have questions.

SCS:SM:st
Attachment
cc: Agency/Department Heads
CAO Analysts
3693c/0177c

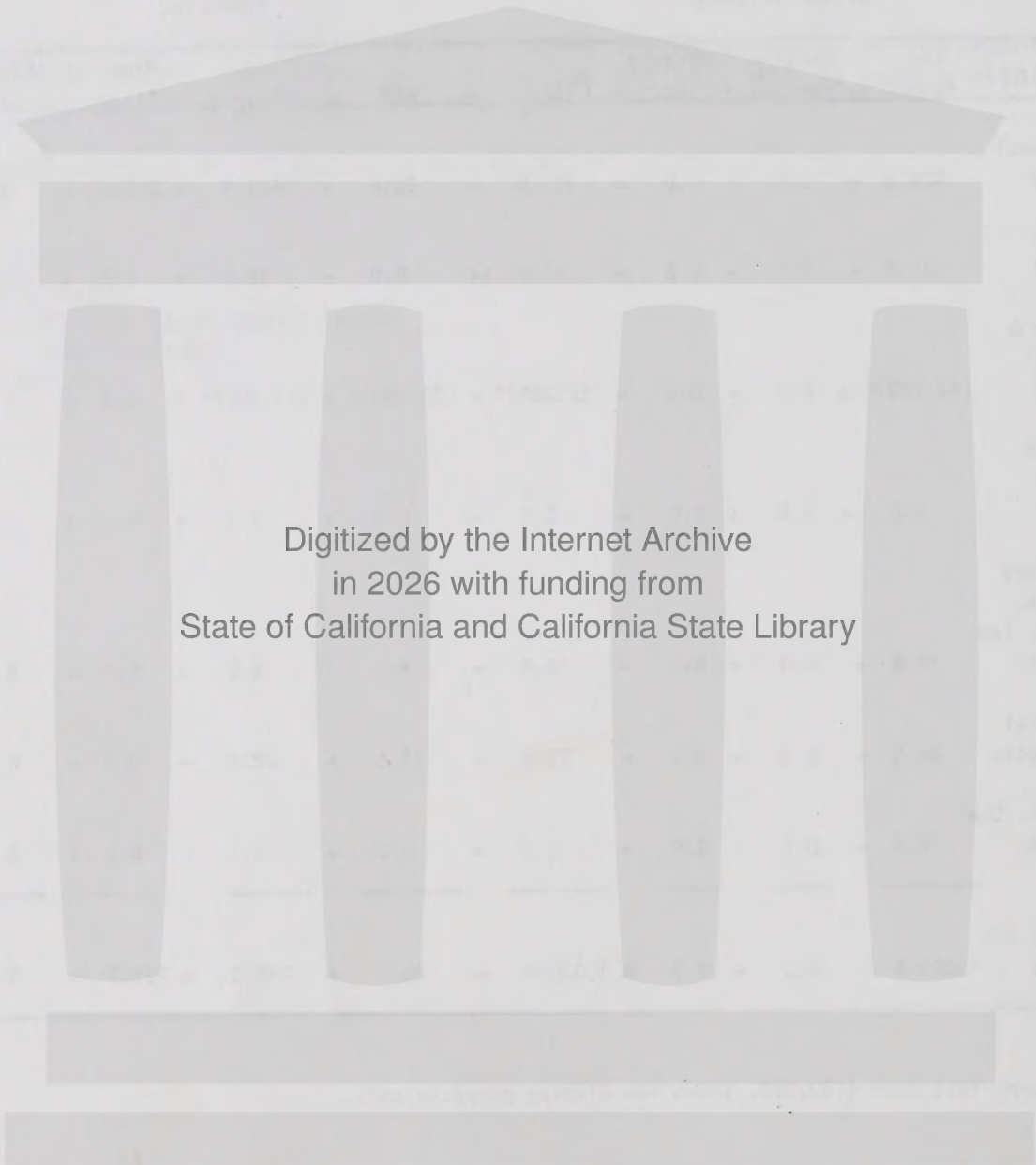
ATTACHMENT A

ALAMEDA COUNTY
1990-91 FINAL BUDGET
(IN $ MILLIONS)

	APPROPRIATIONS						FINANCING				
	Exp. Reqmt.	+ Contin-gencies	+ Reserve Inc.	= Total	= AFB	+ Misc. Revenue	+ Property Taxes	+ Reserve Cancel
General Fund	926.6	+ 5.0	+ 0.0	= 931.6	= 28.6	+ 683.5	+ 219.5	+ 0.0
Road Fund	41.8	+ 0.0	+ 0.0	= 41.8	= 9.8	+ 32.0	+ 0.0	+ 0.0
Fish & Game Fund	(32,289)*	+ 0.0	+ 0.0	= (32,289)*	= (20,489)*	+ (11,800)*	+ 0.0	+ 0.0
Struc. Fire Fund	2.0	+ 0.0	+ 0.0	= 2.0	= 0.6	+ 1.1	+ 0.3	+ 0.0
Library & Lib. Spec. Tax Funds	16.8	+ 0.0	+ 0.0	= 16.8	= 4.5	+ 6.2	+ 6.1	+ 0.0
Capital Projects	33.9	+ 0.0	+ 0.0	= 33.9	= 11.5	+ 22.4	+ 0.0	+ 0.0
Accum. Cap. Outlay	0.3	+ 0.0	+ 0.0	= 0.3	= 0.2	+ 0.1	+ 0.0	+ 0.0
Total All Funds	1,021.4	+ 5.0	+ 0.0	= 1,026.4	= 55.2	+ 745.3	+ 225.9	+ 0.0

*Amount less than $100,000, shown for display purposes only.

3686c



Digitized by the Internet Archive
in 2026 with funding from
State of California and California State Library

https://archive.org/details/igsl_budget-alameda-cty_1991-final-budget-overview

COUNTY ADMINISTRATOR

STEVEN C. SZALAY
COUNTY ADMINISTRATOR

SUSAN S. MURANISHI
ASSISTANT COUNTY ADMINISTRATOR

August 20, 1990

Honorable Board of Supervisors
Administration Building
Oakland, CA 94612

Dear Board Members:

Subject: Adoption of Final 1990-91 Budget

On August 7, 1990, I presented my Final Budget Recommendations which included final State budget impacts, final Available Fund Balances, revisions to the Preliminary Budget Balancing Plans, technical adjustments and Board approved adjustments since presentation of the Preliminary Budget. My final recommendations for the General Fund are reflected in the Budget Equation.

Budget Equation
General Fund

	Appropriations							Financing				
	Exp. Reqmt.	+	Contin-gencies	+	Reserve Inc.	=	Total	= AFB	+	Misc. Revenue	+ Property Taxes	+ Reserve Cancel
1989-90 Final	864.8	+	21.9	+	0.1	=	886.8	= 28.8	+	656.0	+ 194.9	+ 7.1
1990-91 Prelim	918.7	+	6.0	+	0.0	=	924.7	= 21.8	+	683.4	+ 219.5	+ 0.0
1990-91 Rec Final	924.9	+	6.6	+	0.0	=	931.5	= 28.5	+	683.5	+ 219.5	+ 0.0
Chg/Prelim Rec Final	6.2	+	0.6	+	0.0	=	6.8	= 6.7	+	0.1	+ 0.0	+ 0.0

The General Fund is balanced at $931.5 million. The 1990-91 Final Recommend is a 5.0% increase from the 1989-90 budget and a 0.7% increase from the 1990-91 Preliminary budget. Funding for 10,733.21 full-time equivalent positions is provided in the budget for all funds.

1221 OAK STREET • SUITE 555 • OAKLAND, CALIFORNIA 94612 • (415) 272-6984
FAX (415) 272-3784

Final Recommended Budget Balancing Plans

Reductions in Expenditures	$47.0 million
Increases in Revenues	3.0
Reduction in Net County Cost	$50.0
Reductions in Filled Positions	142.38
Reductions in Vacant Positions	163.97
Total Reductions in Filled and Vacant Positions	306.35

The final recommended budget contains $50.0 million in budget balancing net funding reductions. For the General Fund this includes reductions in appropriations of $47.0 million and revenue increases of $3.0 million. Budget Balancing reductions by program are summarized in Attachment A and detailed in Attachment B.

Of the $50.0 million in budget balancing reductions, $15.8 million are one-time only net cost reductions. This includes $13.5 million in deferred capital projects; $1.6 million at Highland Hospital and $0.7 million in other program areas. The remaining $34.2 million are permanent cost reductions and revenue increases. In addition the available fund balance includes $10.8 million in one-time funds--$6.8 million restricted for Health Care and $4.0 million in one-time prior year liquidations.

Staffing reductions due to implementation of the budget balancing plans include elimination of 306.35 full-time positions. Of this number 142.38 are filled and 163.97 are vacant. The number of layoffs may exceed the number of filled positions because of part-time staff sharing positions. The ratio of management to non-management staff included in the reductions is proportional.

To help mitigate layoffs I am asking your Board to direct my office and the Director of Personnel and Labor Relations to implement a voluntary leave without pay program for County managers and to proceed with a Meet and Confer process with the unions in order to implement a similar program for represented classes where feasible.

Regardless of countywide budget balancing plan reductions discussed below, County General Fund expenditures for needed countywide programs approach $1 billion. We will still be able to continue providing important Health, Public Assistance and Public Protection services, with approximately 95% of the expenditures needed to fully fund current service levels.

Public Beilensen Hearings

On August 16th, your Board held public Beilensen Hearings to meet any State Health and Safety Code requirements for public hearings prior to making program reductions for indigent Health Care. Your Board is required to make findings that the proposed action will or will not have a detrimental effect on the health care needs of indigents.

State Budget-New General Purpose Revenues

SB 2557 (Maddy), passed in conjunction with the State Budget, provides an estimated $10.0 million in new general purpose revenues through charging cities, special districts and school districts for their proportionate share of the cost of assessment, collection, and allocation of property taxes

estimated at $4.9 million; charging cities and other local law enforcement jurisdictions for the cost of booking defendants into County Jail estimated at $5.1 million; and charging a business license tax and a utility user tax, no estimate as of yet, in the unincorporated areas of the County.

These revenue estimates have been included in my final budget recommendations and have been used to help offset the destructive impact of the State budget.

SB 2557 allows the Auditor discretion to charge other local jurisdictions for property tax administration costs. It is recommended that your Board request the Auditor-Controller to uniformly charge other local jurisdictions for property tax administrative costs.

The bill also allows the County to charge cities and other local law enforcement jurisdictions for jail booking and processing costs. It is recommended that your Board approve in principle charging these fees and direct my office and the Sheriff's Department to provide your Board with a recommendation about the level of fees to be charged within 30 days.

Finally, the legislation allows the County to charge a business license fee in the unincorporated area as well as a utility user tax. I will report back to your Board within 60 days on the impacts and options.

Managing in 1990-91 and Beyond

As I reported in my Preliminary Budget Message, the County continues its efforts to obtain more revenues, leverage existing resources and do more with less. We continue our program to increase the value of the County's land assets for future development to generate stable long term revenue streams. The County continues to benefit from cost savings measures like establishing special assessments to offset the cost of specialized services, using debt-financing for equipment and facilities, purchasing rather than leasing buildings where it will generate savings, contracting for services when appropriate and restructuring programs to improve efficiency.

Medium and long range revenue enhancement and productivity improvement efforts include:

- Reviewing cost effective alternatives to provide indigent defense services for Public Defender conflict cases;
- Reviewing revenue leveraging opportunities for County and Community-Based programs;
- Completing a jail correctional officer feasibility study;
- Studying the feasibility and cost effectiveness of court consolidation;
- Completing a County Fire Service Plan Organization Study;
- Completing management audits of the Superior Court, Highland Hospital, and the Social Services Agency;
- Recommending the consolidation or contracting out of programs when cost effective and practical;

- Reviewing the criteria for the designation of management positions and establishing sub-categories of management if appropriate.

- Implementing a cost containment program to control operating expenditures.

These steps are only stopgap measures given the magnitude of the County's fiscal crisis. Without a fundamental reform in the way counties are financed by the State, the gap between the level of spending to meet local needs and resources available to meet those needs will only widen. I believe the State is now ready to seriously discuss such reform and consequently we must place reform at the top of our Sacramento legislative agenda.

Recommendations

1. Adopt the 1990-91 Final Budget.

2. Make a finding that the recommended reductions in Health Care programs will or will not have a detrimental effect on the health care needs of indigents.

3. Approve the implementation of official lay-off procedures beginning August 21, 1990 and lift the temporary hiring freeze on a selective basis to allow potential placement of displaced staff.

4. Direct my Office and the Director of Personnel and Labor Relations to proceed with implementing a voluntary leave without pay program for County managers where feasible and proceed with a Meet and Confer process with the unions in order to implement a similar program for represented classes where feasible.

5. Direct the Auditor-Controller to establish and charge a property tax administration fee to local jurisdictions.

6. Approve in principle establishing a jail booking and processing fee and direct my office and the Sheriff to report on the level of fees to charge within 30 days.

7. Direct my office to begin implementation of the revenue enhancement and productivity improvement efforts discussed above and provide a report about progress on these efforts as part of the first quarter financial report.

8. Direct my office to provide a report within 60 days about the impacts and options available for charging business license fees and utility user taxes in the unincorporated areas.

Very truly yours,

STEVEN C. SZALAY
COUNTY ADMINISTRATOR

SCS:KG:jc/3614c
Attachments
cc: Auditor-Controller
County Counsel
Other Agency/Department Heads

COUNTY ADMINISTRATOR

STEVEN C. SZALAY
COUNTY ADMINISTRATOR

SUSAN S. MURANISHI
ASSISTANT COUNTY ADMINISTRATOR

August 13, 1990

Honorable Board of Supervisors
Administration Building
Oakland, CA 94612

Dear Board Members:

Subject: 1990-91 Final Budget Adjustments

This letter transmits recommendations to date reflecting Board approved and technical adjustments, final State budget impacts, final Available Fund Balances and revisions to the Preliminary Budget Balancing Plans. These adjustments were included as part of my final budget recommendations submitted to you on August 7, 1990. The impact of these changes is shown below.

Budget Equation
General Fund

	Appropriations						Financing			
	Exp. Reqmt.	+ Contin-gencies	+ Reserve Inc.	= Total	= AFB	+ Misc. Revenue	+ Property Taxes	+ Reserve Cancel		
1989-90 Final	864.8	+ 21.9	+ 0.1	= 886.8	= 28.8	+ 656.0	+ 194.9	+ 7.1		
1990-91 Prelim	918.7	+ 6.0	+ 0.0	= 924.7	= 21.8	+ 683.4	+ 219.5	+ 0.0		
1990-91 Rec Final	924.9	+ 6.6	+ 0.0	= 931.5	= 28.5	+ 683.5	+ 219.5	+ 0.0		
Chg/Prelim Rec Final	6.2	+ 0.6	+ 0.0	= 6.8	= 6.7	+ 0.1	+ 0.0	+ 0.0		

The result of the above adjustments is a balanced General Fund budget of $931.5 million. The 1990-91 Final Recommend is a 5.0% increase from the 1989-90 budget and a 0.7% increase from the 1990-91 Preliminary budget. This is less than the General Fund total reported in my August 7, 1990 letter about 1990-91 final budget recommendations due to a better delineation of the impact of final State budget expenditure and revenue impacts. This difference will have no effect on the final budget recommendations.

1221 OAK STREET • SUITE 555 • OAKLAND, CALIFORNIA 94612 • (415) 272-6984
FAX (415) 272-3784

Board Approved Adjustments

Board approved final adjustments are items approved by your Board subsequent to submission of the Preliminary Budget and include those approved through August 7, 1990. The impact on the General Fund is appropriation increases totalling $4.0 million offset by revenue totalling $4.2 million for a net decrease of $0.2 million. In addition, the Board approved adjustments in Attachment A increase positions by 35.19. The detail for these adjustments is included in Attachment A.

Technical Adjustments

Technical Adjustments are corrections to the Preliminary Budget and items identified subsequent to preparation of the budget. The impact on the General Fund is an increase in appropriations of $0.3 million offset by increased revenue of $0.4 million for a net decrease of $0.1 million. The detail for these adjustments is included in Attachment B.

Budget Balancing Plan Adjustments

Attachment C details changes to the preliminary budget balancing plans. These changes result in an appropriation increase of $1.9 million offset by revenue increases of $2.5 million for a net decrease of $0.6 million. The final recommendations include a decrease in positions of 304.76; this is a decrease of 209.87 full time equivalent positions from the 514.63 included in the preliminary budget.

State Budget Adjustments

The final State budget included funding reductions in Trial Court Funding, AB 90, CMSP, and Mental Health. These were partially offset by increased revenues from charging cities, special districts and school districts for their share of the cost of assessment, collection and allocation of property taxes; and charging cities and other local law enforcement jurisdictions for the cost of booking defendants into county jail. Attachment D details changes based on the final State budget actions. These changes result in decreased revenue of $7.0 million.

Available Fund Balance

The final fund balance reported by the Auditor for the General Fund is $28.5 million, an increase of $6.7 million from the Preliminary Budget.

Other funds and special districts' final fund balances are detailed in Attachment E. Required appropriation adjustments will be made in each fund.

Recommendation

It is recommended that your Board approve the budget adjustments detailed in Attachments A through E.

Very truly yours,

STEVEN C. SZALAY
COUNTY ADMINISTRATOR

SCS:LB:lb/3570c
Attachments
cc: Agency/Department Heads
County Counsel
Auditor-Controller

Attachment A

1990-91 FINAL BUDGET ADJUSTMENTS
BOARD-APPROVED

General Fund

Budget			Amount
125	County Counsel	S&EB	220,475
	Establishment of a Tort Litigation Unit	S&S	8,600
	within the Office of County Counsel to	Rev.	(229,075)
	Handle Personal Injury and Property Damage	Net	0
	Defense (Board approved 7/17/90)	FTE	3.39
165	Advertising	S&S	3,000
	National Endowment for the Arts Local Program	Rev.	(3,000)
	Grant for 1990-91 (Board approved 7/31/90)	Net	0
165	Advertising	S&S	1,500
	ARTSFUND contributions for a one-time Multi-	Rev.	(1,500)
	cultural arts community conference	Net	0
	(Board approved 8/7/90)		
165	Advertising	S&S	3,000
	Carryover of unexpended California Arts Council	Rev.	(3,000)
	Multicultural Pilot Program grant funds	Net	0
	(Board approved 7/31/90)		
205	District Attorney	S&S	105,230
	Lease for DA's Consumer and Environmental	Rev.	(105,230)
	Protection Division at 7677 Oakport Street	Net	0
	(Board approved 4/10/90)		
207	Public Defender	S&S	52,000
	Personal services contract for capital cases	Rev.	(52,000)
	(Board approved 6/26/90)	Net	0
207	Public Defender	FTE	0.91
	Request for part-time clerical positions to		
	provide flexible clerical staffing during		
	prolonged vacancies (Board approved 6/26/90)		
212	Fremont Municipal Court	S&EB	8,470
	Transfer of funding for conversion of	S&S	(8,470)
	contract Court Attendant to employee status	Net	0
	(Board approved 6/26/90)	FTE	0.33

Budget			Amount
218	Office of Court Services Bar Association contract for dependency, adoptions, and paternity cases (Board approved 7/17/90)	S&S	68,323
218	Office of Court Services Increased revenue for Small Claims Advisor Program	Rev.	(127,257)
221	Sheriff Countywide Services Increased telecommunications services for City of Dublin (Board approved 4/3/90)	S&S Rev. Net	1,224 (1,224) 0
221	Sheriff Countywide Services Increased telecommunications services for City of Hayward (Board approved 4/3/90)	S&S Rev. Net	720 (720) 0
221	Sheriff Countywide Services Increased telecommunications services for City of Berkeley (Board approved 5/22/90)	S&S Rev. Net	5,880 (5,880) 0
221	Sheriff Countywide Services Increased telecommunications services for State Police (Board approved 5/29/90)	S&S Rev. Net	1,572 (1,572) 0
221	Sheriff Countywide Services Increased telecommunications services for City of Oakland (Board approved 5/29/90)	S&S Rev. Net	3,000 (3,000) 0
221	Sheriff Countywide Services Carryover of unspent State intoxilyzer grant (Board approved 5/8/90)	S&S Rev. Net	10,434 (15,900) (5,466)
243	Probation - Adult Probation AIDS Prevention Grant (Board approved 4/24/90)	S&S Rev. Net	32,000 (32,000) 0
282	Sheriff Animal Control Contract modification with the Friends of the Fairmont Animal Shelter and the Valley Humane Society (Board approved 7/31/90)	S&S Rev. Net	16,800 (16,800) 0
345	SSA - Operations Revenue State subvention allocation - county veteran service office (Board approved 3/27/90)	Rev.	(824)
345	SSA - Operations Revenue Adjustment for Natural Disaster Emergency Shelter Program (Board approved 7/31/90)	Rev.	(45,000)

Budget			Amount
352	SSA - Management Services State subvention allocation - county veteran service office (Board approved 3/27/90)	S&S.	824
352	SSA - Management Services Adjustment for Natural Disaster Emergency Shelter Program (Board approved 7/31/90)	S&EB S&S FA Net	30,857 272 6,164 37,293
395	SSA - Special Welfare Programs Distribution of Homeless Trust Funds to augment homeless contracts and services (Board approved 6/19/90)	S&S OC Rev. Net	241,812 100,000 (341,812) 0
395	SSA - Special Welfare Programs Adjustment for Natural Disaster Emergency Shelter Program (Board approved 7/31/90)	S&S OC Rev. Net	422,484 357,000 (779,484) 0
410	Community Health Services Family of Surveys allocation (Board approved 6/19/90)	S&S IFT Net	11,476 (11,476) 0
410	Community Health Services State allocation for local assistance block grant and sexually transmitted disease clinic funds to support AIDS program activities (Board approved 6/12/90)	S&EB S&S IFT Net FTE	(314) (58,100) 58,414 0 (0.25)
410	Community Health Services Adjustments for AIDS County Effort (Board approved 7/24/90)	S&EB S&S Net FTE	72,454 (72,454) 0 1.25
413	Community Health Services State allocation for local assistance block grant and sexually transmitted disease clinic funds to support AIDS program activities (Board approved 6/12/90)	S&EB S&S IFT Rev Net FTE	19,259 (40,415) (28,895) 50,051 0 0.03
413	Community Health Services SNAP award for Public Health Emergency for Measles (Board approved 6/19/90)	S&EB S&S Rev. Net FTE	59,879 43,988 (103,867) 0 0.50
413	Community Health Services Contract with the City and County of San Francisco to provide AIDS Hospice and Attendant Care (Board approved 6/12/90)	S&EB S&S Rev. Net FTE	27,669 (119,942) 72,272 (20,001) 0.42

Budget			Amount
413	Community Health Services Grant award for Immunization Assessment Program (Board approved 7/31/90)	S&S Rev. Net	1,639 (1,639) 0
413	Community Health Services Henry J. Kaiser Family Foundation Grant (Board approved 8/7/90)	S&S Rev. Net	10,300 (10,300) 0
426	Community Health Services State contract for evaluation of two trauma registries (Board approved 5/15/90)	S&S Rev. Net	40,272 (47,934) (7,662)
430	Environmental Health Services County operated household/mini-generator hazardous waste collection system (Board approved 6/19/90)	S&EB S&S FA Rev. Net FTE	133,400 397,900 1,250,000 (1,781,300) 0 2.75
440	Mental Health Services State earthquake post-disaster recovery grant for Mental Health crisis counseling (Board approved 6/26/90)	S&S Rev. Net	255,353 (335,405) (80,052)
440	Mental Health Services McKinney allocation for earthquake disaster counties (Board approved 6/26/90)	S&S Rev. Net	62,500 (62,500) 0
440	Mental Health Services Adjustment for state Special Education Pupil (SEP) funds for Out-of-County placements (Board approved 7/17/90)	S&S Rev. Net	170,000 (170,000) 0
TOTAL GENERAL FUND		S&EB S&S OC FA IFT REV. NET FTE	$572,149 1,672,722 457,000 1,256,164 18,043 (4,155,900) $(179,822) 9.33

Other Funds

Budget			Amount
112	Data Processing Department Installation of terminal for Reprographics (Board approved 2/27/90)	OC Rev. Net	1,596 (1,596) 0
112	Data Processing Department Adjustment for telecommunications services for Southern Pacific Transportation Company	OC Rev. Net	9,696 (9,696) 0
112	Data Processing Department Increased telecommunications charges for Assessor's assessment roll section (Board approved 5/15/90)	OC Rev. Net	11,832 (11,832) 0
112	Data Processing Department Increased telecommunications charges for Oakland Parking Citation Center (Board approved 5/15/90)	OC Rev. Net	1,536 (1,536) 0
112	Data Processing Department Increased telecommunications for additional printers to keep pace with workload in Public Defender's Juvenile offices (Board approved 3/13/90)	OC Rev. Net	1,920 (1,920) 0
112	Data Processing Department Increased telecommunications charges for additional terminal devices - Fremont Municipal Court (Board approved 5/15/90)	OC Rev. Net	3,456 (3,456) 0
112	Data Processing Department Increased telecommunications charges for additional terminal devices - Livermore Municipal Court (Board approved 5/15/90)	OC Rev. Net	1,920 (1,920) 0
112	Data Processing Department Adjustment to provide additional tele- communications services - Hayward Municipal Court (Board approved 5/15/90)	OC Rev. Net	7,212 (7,212) 0
112	Data Processing Department Increased telecommunications services for City of Dublin (Board approved 4/3/90)	OC Rev. Net	2,160 (2,160) 0
112	Data Processing Department Increased telecommunications services for City of Hayward (Board approved 4/3/90)	OC Rev. Net	876 (876) 0

Budget			Amount
112	Data Processing Department Increased teleprocessing access for Sheriff at Santa Rita (Board approved 5/15/90)	OC Rev. Net	3,780 (3,780) 0
112	Data Processing Department Increased telecommunications services for City of Berkeley (Board approved 5/22/90)	OC Rev. Net	5,880 (5,880) 0
112	Data Processing Department Increased telecommunications services for State Police (Board approved 5/29/90)	OC Rev. Net	4,728 (4,728) 0
112	Data Processing Department Increased telecommunications services for City of Oakland (Board approved 5/29/90)	OC Rev. Net	3,000 (3,000) 0
112	Data Processing Department Increased telecommunications charges to provide terminal access at Juvenile Hall (Board approved 5/1/90)	OC Rev. Net	2,389 (2,389) 0
112	Data Processing Department Increased telecommunications charges for access for Aging's San Leandro office (Board approved 5/22/90)	OC Rev. Net	1,020 (1,020) 0
112	Data Processing Department Increased telecommunications charges for access for Mental Health's substitute payee system (Board approved 4/10/90)	OC Rev. Net	720 (720) 0
118	Reprographics Department Installation of terminal for Reprographics (Board approved 2/27/90)	S&S Rev. Net	1,596 (1,596) 0
141	Building Maintenance Department Lease for DA's Consumer and Environmental Protection Division at 7677 Oakport Street (Board approved 4/10/90)	S&S Rev. Net	99,194 (99,194) 0
141	Building Maintenance Department Lease for Public Works Agency's Construction Department at 24301 Southland Drive (Board approved 4/17/90)	S&S Rev. Net	105,600 (105,600) 0
141	Building Maintenance Department Lease for Children's Case Management Services at 520 3rd Street, Oakland (Board approved 3/27/90)	S&S Rev. Net	50,000 (50,000) 0

Budget			Amount
141	Building Maintenance Department Transfer of building alarm services from Environmental Health and Vector Control (Board approved 3/27/90)	S&S Rev. Net	1,767 (1,767) 0
141	Building Maintenance Department Leased space for Community Health's WIC Program	S&S Rev. Net	900 (900) 0
141	Building Maintenance Department Leased space for Social Services Agency at 330 Franklin Street (Board approved 5/29/90)	S&S Rev. Net	313,500 (313,500) 0
160	Communications Department Lease for DA's Consumer and Environmental Protection Division at 7677 Oakport Street (Board approved 4/10/90)	OC Rev. Net	6,036 (6,036) 0
160	Communications Department Lease for Public Works Agency's Construction Department at 24301 Southland Drive (Board approved 4/17/90)	OC Rev. Net	9,108 (9,108) 0
160	Communications Department Lease for Children's Case Management Services at 520 3rd Street, Oakland (Board approved 3/27/90)	OC Rev. Net	4,200 (4,200) 0
160	Communications Department Telephone system for community health program and criminal justice at 160 Franklin (Board approved 3/13/90)	OC Rev. Net	4,176 (4,176) 0
160	Communications Department Lease for Community Health's WIC Program	OC Rev. Net	400 (400) 0
440	Mental Health Capital Capital Outlay funds provided pursuant to Section 16994 of the Welfare & Institutions Code (Board approved 7/24/90)	FA Rev. Net	3,512,406 (3,512,406) 0
470	Highland Hospital State allocation for local assistance block grant and sexually transmitted disease clinic funds to support AIDS program activities (Board approved 6/12/90)	S&S Rev. Net	15,892 (15,892) 0
470	Highland Hospital State grant for Healthy Infant Project (Board approved 7/10/90)	S&EB S&S Rev. Net FTE	79,562 18,768 (98,330) 0 1.58

Budget			Amount
470	Highland Hospital Grant for Faculty Development Training (Board approved 6/26/90)	S&S OC Rev. Net FA	59,262 1,450 (60,712) 0 1,450
470	Highland Hospital Adjustment for Ambulatory Care Services (Board approved 5/29/90)	S&EB S&S Net FTE	67,010 (67,010) 0 2.00
470	Highland Hospital Amendment to agreement with Valley Health Records Services (Board approved 4/10/90)	S&EB S&S Net FTE	41,293 (41,293) 0 1.00
470	Highland Hospital Funding for five services as needed Certified Registered Nurse Anesthetists (Board approved 5/8/90)	FTE	(0.03)
470	Highland Hospital Acceptance of state agreement for a Perinatal Substance Abuse Pilot Project (Board approved 6/19/90)	S&EB S&S OC Rev. Net FTE FA	116,747 149,833 12,000 (278,580) 0 5.83 12,000
470	Highland Hospital Acceptance of grant from Clorox Company for START Prenatal Program (Board approved 5/8/90)	S&S Rev. Net	2,653 (2,653) 0
470	Highland Hospital Acceptance of contract with the Cancer Education and Prevention Center of Merritt/Peralta Medical Center (Board approved 3/27/90)	S&EB Rev. Net FTE	23,260 (23,260) 0 0.50
470	Highland Hospital Contract with the City and County of San Francisco to provide AIDS Hospice and Attendant Care (Board approved 6/12/90)	S&EB Rev. Net FTE	10,400 (10,400) 0 0.11
470	Highland Hospital Adjustments for AIDS County Effort (Board approved 7/24/90)	S&EB Rev. Net FTE	30,628 (30,628) 0 0.50

Budget			Amount
470	Highland Hospital	S&EB	252,290
	Transfer of funding to Medical Records	S&S	(252,290)
	for additional staff	Net	0
	(Board approved 8/7/90)	FTE	8.50
471	Fairmont Hospital	S&EB	7,225
	State allocation for local assistance	S&S	58
	block grant and sexually transmitted disease	Rev.	(7,283)
	clinic funds to support AIDS program	Net	0
	activities (Board approved 6/12/90)	FTE	0.12
471	Fairmont Hospital	S&EB	251,544
	MOU with State Department of Health Services	S&S	47,784
	for the Early Intervention Program	Rev.	(299,928)
	(Board approved 6/19/90)	Net	0
		FTE	5.25
471	Fairmont Hospital	S&EB	31,278
	Adjustments for AIDS County Effort	S&S	27,560
	(Board approved 7/24/90)	Rev.	(58,838)
		Net	0
		FTE	0.50
533	Countywide Flood Control	S&EB	(100,000)
	Consulting services agreement with Engineering-	S&S	100,000
	Science, Inc. (Board approved 7/10/90)	Net	0
533	Countywide Flood Control	S&S	115,000
	Agreement with Lehigh Staff, Inc. to provide	Rev.	(115,000)
	technical services (Board approved 6/12/90)	Net	0
553	CSA EM-1983-1	S&S	315,730
	Adjustments based on assessment rates	FA	96,000
		OFU	(217,718)
		Rev.	(194,012)
		Net	0

1990-91 FINAL BUDGET ADJUSTMENTS
TECHNICAL

General Fund

Budget			Amount
103	Clerk, Board of Supervisors Funding of Clerk II position from increased fees approved by the Board of Supervisors 6/19/90 and transfer of appropriation from Budget #199	S&EB S&S Rev. Net FTE	11,246 13,500 (4,900) 19,846 0.75
131	Personnel & Labor Relations Transfer of funds for pre-employment psychiatric examinations to Risk Management, Budget #173	S&S	(22,000)
131	Personnel & Labor Relations Transfer of Assistant Director of Personnel position to Health Care Services	S&EB FTE	(74,768) (1.00)
146	Plant Acquisition Increased appropriation and revenue for Aircon lease payments	FA Rev. Net	167,315 (167,315) 0
146	Plant Acquisition Increased revenue from Highland and Fairmont Capital Projects budgets	Rev.	(66,734)
199	Miscellaneous Expense Transfer of appropriation to Budget #103 to fund Clerk II and hearing officer positions	S&S	(19,846)
200	Superior Court Transfer appropriation for proper accounting in Juvenile Court special programs	S&EB S&S Net	(167,922) 167,922 0
207	Public Defender Transfer of Bar Association contract to Office of Court Services	S&S Rev. Net	(3,928,338) 250,000 (3,678,338)

Budget			Amount
218	Office of Court Services Transfer of Bar Association contract from Public Defender	S&S Rev. Net	3,928,338 (250,000) 3,678,338
221	Sheriff's Department Increased teleprocessing charges for Sheriff's automated warrant system	S&S Rev. Net	75,575 (75,575) 0
226	Sheriff - CAL ID Transfer of Building Maintenance charges from Consolidated Criminal Records based on increased space allocation	S&S Rev. Net	61,410 (61,410) 0
227	Sheriff - Consolidated Criminal Records Transfer of Building Maintenance charges to Cal ID based on increased space allocation	S&S	(61,410)
242	Juvenile Hall Adjustments due to reclassification of DPO II positions to DPO III	S&EB	12,433
243	Adult Probation Adjustments due to reclassification of DPO II positions to DPO III	S&EB FTE	(25,251) (0.42)
245	Boy's Camp Adjustments due to reclassification of DPO II positions to DPO III	S&EB	8,825
246	Los Cerros Adjustments due to reclassification of DPO II positions to DPO III	S&EB	13,177
248	Juvenile Probation Administration Adjustments due to reclassification of DPO II positions to DPO III	S&EB FTE	(18,591) (0.33)
249	Juvenile Institutions Administration Funding for food service positions transferred from Sheriff's Department	S&EB	25,798
250	Probation - STC Adjustment to reflect allocation of state STC training funds	S&S Rev. Net	2,000 (2,000) 0
257	Deinstitutionalization of Status Offenders Adjustments due to reclassification of DPO II positions to DPO III	S&EB	8,896

Budget			Amount
272	Housing & Community Development Partial restoration of Echo contract funded by Homeless Trust Fund	S&S Rev. Net	494 (494) 0
350	SSA - Economic Benefits Transfer of Data Input Clerk position to Human Services due to budget realignment	S&EB FTE	(27,774) (1.00)
351	SSA - Human Services Transfer of Data Input Clerk position from Economic Benefits due to budget realignment	S&EB FTE	27,527 1.00
352	SSA - Management Services Transfer of appropriation to Dept. on Aging for senior center funding	S&S	(113,181)
359	SSA - Department on Aging Transfer of appropriation from Management Services for senior center funding	S&S	113,181
400	Health Care Services Administration Transfer of Assistant Director of Personnel position to Health Care Services	S&EB FTE	74,768 1.00
430	Environmental Health Services Transfer of funds for reclassification of Account Clerk I position	S&EB S&S Net	2,169 (2,169) 0
444	Alcohol & Drug Abuse Partial restoration of Second Chance contract funded by Homeless Trust Fund	S&S Rev. Net	494 (494) 0
TOTAL		S&EB S&S FA REV. NET FTE	$(129,467) 215,970 167,315 (378,922) $(125,104) 0.00

Other Funds

Budget			Amount
112	Data Processing Department	S&S	75,575
	Increased teleprocessing charges for Sheriff's automated warrant system	Rev.	(75,575)
		Net	0
173	Risk Management	S&S	22,000
	Transfer of funds for pre-employment psychiatric examinations from Personnel & Labor Relations	Rev.	(22,000)
		Net	0
440	Mental Health Capital Project	FA	300,000
	Transfer of funds from trust for the Optical Disk Medical Record System	Rev.	(300,000)
		Net	0

3276c

1990-91 FINAL BUDGET ADJUSTMENTS
BUDGET BALANCING PLAN ADJUSTMENTS

General Fund

Budget			Amount
104	County Administrator's Office Reduction based on AB 90 funding changes	S&EB S&S Rev. Net FTE	(13,399) (2,026) 15,425 0 (0.50)
111	Assessor's Office Restoration of budget balancing reductions	S&EB FTE	206,849 4.46
114	Treasurer-Tax Collector Revision to budget balancing plan	S&EB S&S FA Rev. Net FTE	71,524 19,810 1,500 (240,000) (147,166) 2.00
117	Purchasing & Stores Adjustments to reflect change in method of charging hospitals for service	S&S IFT Rev. Net	93,266 127,430 (294,725) (74,029)
125	County Counsel Changes to budget balancing plan	S&S	6,568
146	Plant Acquisition Changes to budget balancing plan	FA	(7,816,689)
200	Superior Court Reductions based on State Trial Court Funding	S&EB S&S Net FTE	(26,506) (507,144) (533,650) (0.67)
202	County Clerk Reductions based on State Trial Court Funding	S&EB Rev. Net FTE	(319,712) (123,237) (442,949) (10.00)

Budget			Amount
205	District Attorney's Office Partial restoration of budget balancing reductions	S&EB S&S Rev. Net FTE	1,308,574 194,524 (194,524) 1,308,574 17.25
207	Public Defender's Office Partial restoration of budget balancing reductions	S&EB FTE	1,138,193 12.67
210	Alameda Municipal Court Reductions based on State Trial Court funding	S&EB FTE	(66,456) (2.00)
211	Berkeley Municipal Court Reductions based on State Trial Court funding	S&S Rev. Net	(54,149) (3,360) (57,509)
212	Fremont Municipal Court Reductions based on State Trial Court funding	Rev.	(183,808)
213	Livermore Municipal Court Reductions based on State Trial Court funding	Rev.	(128,506)
214	Oakland Municipal Court Reductions based on State Trial Court funding	S&EB S&S Rev. Net FTE	(193,519) (129,090) (261,840) (584,449) (6.00)
216	Hayward Municipal Court Reductions based on State Trial Court funding	S&EB S&S Rev. Net FTE	(65,027) (101,250) (140,000) (306,277) (1.00)
218	Office of Court Services Reductions based on State Trial Court funding	S&S	(21,554)
220	Sheriff Administration Decrease based on Sheriff's budget balancing plan	S&EB S&S Net FTE	(237,057) (86,205) (323,262) (7.75)
221	Sheriff Countywide Services Adjustments based on Sheriff's budget balancing plan	S&EB S&S Rev. Net FTE	(321,620) 2,205 (90,338) (409,753) (8.42)

Budget			Amount
222	Sheriff Unincorporated Services Adjustments based on Sheriff's budget balancing plan	S&EB S&S Net FTE	1,051,537 (17,768) 1,033,769 16.17
225	Sheriff Civil Division Adjustments based on Sheriff's budget balancing plan	S&EB S&S Net FTE	144,122 (108,345) 35,777 5.00
227	Consolidated Criminal Records Adjustements based on Sheriff's budget balancing plan	S&EB S&S Rev. Net FTE	92,262 (54,892) (46,928) (9,558) 2.25
228	Sheriff Bailiffs Transfer uniform allowance from services and supplies to differentials	S&EB S&S Net	63,250 (63,250) 0
235	Sheriff Medical Security Decrease based on Sheriff's budget balancing plan	S&EB S&S Net FTE	(617,606) (7,481) (625,087) (15.62)
236	Santa Rita Adjustments based on Sheriff's budget balancing plan	S&EB S&S IFT Rev. Net FTE	2,001,650 (975,588) (58,524) (473,056) 494,482 0.00
237	Work Furlough Adjustments based on Sheriff's budget balancing plan	S&EB S&S FA Rev. Net FTE	(15,993) 4,293 51,600 (180,000) (140,100) 0.42
238	North County Jail Adjustments based on Sheriff's budget balancing plan	S&EB S&S Rev. Net FTE	4,700,846 1,975,012 (95,074) 6,580,784 99.42
239	Detention & Corrections Administration Adjustment based on Sheriff's budget balancing plan	S&EB S&S Rev. Net FTE	20,848 (1,700) (60,871) (41,723) 0.33

Budget			Amount
243	Adult Probation Changes in budget balancing plan	S&EB FTE	220,500 5.62
260	Public Safety Changes in budget balancing plan	S&S	59,226
270	Office of Emergency Services Decrease based on Sheriff's budget balancing plan	S&EB FTE	(47,183) (0.75)
271	Coroner-Public Administrator Adjustments based on Sheriff's budget balancing plan	S&EB Rev. Net FTE	307,582 (10,013) 297,569 6.50
282	Sheriff Animal Control Adjustment based on Sheriff's budget balancing plan	S&EB S&S Rev. Net FTE	(6,029) (19,360) 16,800 (8,589) 0.62
350	Economic Benefits Revisions in budget balancing plan	S&EB FTE	(430,415) (14.17)
352	Management Services Revisions in budget balancing plan	S&EB Rev. Net FTE	(206,354) 154,771 (51,583) (4.75)
370	Community Service Contracts Revisions in budget balancing plan	S&S Rev. Net	39,393 (59,153) (19,760)
395	Special Welfare Programs Revisions in budget balancing plan	S&S OC Rev. Net	(45,429) 159,730 (114,301) 0
444	Alcohol & Drug Abuse Revisions in budget balancing plan	Rev.	(51,504)
445	Alcoholism Services Revisions in budget balancing plan	S&S	51,504
451	Criminal Justice Medical Services Revisions in budget balancing plan	S&EB S&S Net FTE	138,413 (138,413) 0 3.34

Budget			Amount
455	Adult Detention Medical Services Increase services and supplies for medical contract as part of Sheriff's budget balancing plan	S&S	462,874
TOTAL		S&EB	8,899,274
		S&S	575,031
		OC	159,730
		FA	(7,763,589)
		IFT	68,906
		Rev.	(2,564,242)
		Net	(624,890)
		FTE	104.42

Other Funds

Budget			Amount
470	Highland Hospital Revisions in budget balancing plan	S&EB S&S Rev. Net FTE	4,287,979 890,805 (5,178,784) 0 103.95
471	Fairmont Hospital Revisions in budget balancing plan	FTE	1.50

1990-91 FINAL BUDGET ADJUSTMENTS
STATE BUDGET ADJUSTMENTS

General Fund

Budget			Amount
100	Non Program Revenue Increased revenue from local property tax administration levy	Rev.	$(4,900,000)
100	Non Program Revenue Increased revenue for booking fees	Rev.	(5,110,000)
100	Non Program Revenue Decreased Williamson Act funding	Rev.	7,000
200	Superior Court Reduction in revenue for Trial Court Delay Reduction Act reimbursements	Rev.	2,200,000
200	Superior Court Reduction in AB 90 revenues	Rev.	66,991
201	Trial Court Revenue Reduction in trial court funding block grant and COLA	Rev.	2,777,760
202	County Clerk Reduction in AB 90 revenues	Rev.	28,093
205	District Attorney Reduction in AB 90 revenues	Rev.	395,463
207	Public Defender Reduction in state reimbursement for defense of indigent reimbursements	Rev.	355,000
207	Public Defender Reduction in AB 90 revenues	Rev.	233,388
242	Juvenile Hall Reduction in AB 90 revenues	Rev.	84,707
245	Chabot Ranch Reduction in AB 90 revenues	Rev.	110,931

Budget			Amount
246	Los Cerros Reduction in AB 90 revenues	Rev.	181,710
257	Deinstitutionalization of Status Offenders Reduction in AB 90 revenues	Rev.	1,029,465
440	Mental Health Services Reduction in Mental Health funding	Rev.	4,361,444
451	Criminal Justice Medical Services Reduction in AB 90 revenues	Rev.	15,120
460	AB 8 Revenue Increased AB 8 revenues	Rev.	(2,305,484)
465	County Medical Services Plan Reduction in CMSP funding	Rev.	7,512,893
TOTAL		Rev.	$7,044,481

AVAILABLE FUND BALANCE

	1990-91 Preliminary Budget	1990-91 Final Budget	(Increase) Decrease
General Fund	$(21,843,611)	$(28,561,038)	$(6,717,427)
Capital Projects	(24,649,066)	(11,535,339)	13,113,727
Fish & Game	(19,030)	(20,489)	(1,459)
Structural Fire	(347,882)	(578,682)	(230,800)
Road Fund	(8,401,877)	(9,776,706)	(1,374,829)
Library Fund	(2,968,180)	(4,138,348)	(1,170,168)
Library Special Taxing Zone	(340,783)	(351,119)	(10,336)
Accumulated Capital Outlay	(196,698)	(231,104)	(34,406)
Special District - Fire			
Castro Valley Fire District	(787,871)	(659,969)	127,902
Castro Valley Zone 1	(208,659)	(25,487)	183,172
Redwood Fire District	(702)	(14,610)	(13,908)
County Service Area F-1964-1	(52)	(147)	(95)
County Service Area F-1965-1	(3,629)	(18,012)	(14,383)
County Service Area F-1965-2	(125)	(21,510)	(21,385)
Eden Consolidated Fire District	(606,196)	(1,181,950)	(575,754)
Special Districts - Flood Control (Including Zone 7)			
Disaster Response - Flood	12,064	56,772	44,708
Countywide Flood Control	(1,576,669)	(160,461)	1,416,208
Flood Control Zone 2	(5,798,844)	(4,753,038)	1,045,806
Flood Control Zone 2-A	(101,947)	(174,373)	(72,426)
Flood Control Zone 3-A	(3,856,895)	(4,574,907)	(718,012)
Flood Control Zone 4	(376,533)	(719,112)	(342,579)
Flood Control Zone 5	(3,650,540)	(4,641,435)	(990,895)
Flood Control Zone 6	(1,681,013)	(3,344,607)	(1,663,594)
Flood Control Zone 7	(3,815,380)	(3,873,892)	(58,512)
Flood Control Zone 7-1	(1,236,974)	(1,589,174)	(352,200)
Flood Control Zone 7 Water Fac.	(3,112,663)	(3,228,368)	(115,705)
Flood Control Zone 9	(228,688)	(460,445)	(231,757)
Flood Control Zone 12	(10,848,049)	(12,195,107)	(1,347,058)
Flood Control Zone 13	(1,374,045)	(1,625,478)	(251,433)
Special Districts - Other Public Ways & Facilities			
County Service Area S-1984-1	(2,226,019)	(2,383,517)	(157,498)
County Service Area R-1967-1	(157,455)	(212,517)	(55,062)
County Service Area R-1982-1	(67,566)	(78,947)	(11,381)
County Service Area R-1982-2	(3,653)	(3,263)	390
County Service Area SL-1970-1	(565,287)	(664,167)	(98,880)
County Service Area B-1988-1	(451,960)	(292,283)	159,677

	1990-91 Preliminary Budget	1990-91 Final Budget	(Increase) Decrease
Health Care/Benefit Assessment			
County Service Area EM-1983-1	(1,358,398)	(663,136)	695,262
County Service Area VC-1984-1	(252,980)	(314,419)	(61,439)
Special Districts - Library			
County Service Area L-1973-1	(73,259)	(77,907)	(4,648)

3276c

COUNTY ADMINISTRATOR

STEVEN C. SZALAY
COUNTY ADMINISTRATOR

SUSAN S. MURANISHI
ASSISTANT COUNTY ADMINISTRATOR

August 7, 1990

Honorable Board of Supervisors
Administration Building
Oakland, CA 94612

Dear Board Members:

Subject: 1990-91 Final Budget Recommendations

On June 26, I presented a balanced Preliminary Budget to your Board which included significant reductions from the funding levels needed for departments to maintain existing service levels in 1990-91. My recommendations were based on an equal distribution of General Purpose Revenue among programs. Unfortunately, those revenues are insufficient to sustain County programs as we know them, and $47.7 million in program reductions were required to balance the budget.

Although the "share the pain" budget balancing plan is equitable, it satisfies no one completely. But it remains the best option we have available at present. A better system would involve reductions in accordance with program priorities that are based on shared organizational values. Phase II of the County's Value-Based Budgeting project will yield these priorities for use in future years.

Since presentation of the Preliminary Budget, several events have dramatically affected the budget. The final State spending plan cut further Health Care and Public Protection and was offset only partially by increased revenue-raising capabilities for counties. And I am able to recommend partial restoration of program reductions in Public Protection and at Highland Hospital due to a combination of factors: additional Available Fund Balance, more revenue in Health Care, and further cuts in the Social Services Agency and court operations.

Therefore, despite the final State budget cuts, the unsuccessful negotiations with unions on alternative budget balancing strategies, and the lack of cooperation from the Sheriff, I am recommending a revised Budget Balancing Plan that will keep both the 5-West Ward at Highland Hospital and the North County Jail open for one more year. In addition to the enabling factors listed above, this recommendation will require deferring three important capital projects.

1221 OAK STREET • SUITE 555 • OAKLAND, CALIFORNIA 94612 • (415) 272-6984
FAX (415) 272-3784

The redirection of this money from the Capital Projects budget to the North County Jail is not in the best long-term interest of the County, but it will yield short-term benefits that are impossible to ignore. In order to maintain a strong fiscal position through the 1990s, Alameda County must develop a plan to replace one-time financing with ongoing revenue and/or expenditure cuts prior to the next fiscal year, or a replay of this year's budget agony is inevitable. Further additions to the 1990-91 budget without corresponding reductions will merely add to the agony.

In all, the revised Budget Balancing Plan calls for net reductions of $48.8 million. Although these program cuts are severe, they will help to reduce ongoing spending to a level that can be sustained by ongoing revenue.

1990-91 Budget Requirements

My final recommendations for 1990-91 call for a General Fund budget of $929.4 million--an increase of $42.6 million or 4.8 % over the 1989-90 Final Budget and $4.7 million or 0.5 % increase over the 1990-91 Preliminary Budget.

The final recommendations largely mitigate the additional impact of cuts contained in the final State Budget, and provide increased funding for some departments based on a further review of budget balancing plans. The final recommended budget contains $48.8 million in budget balancing net funding reductions. This is a $1.1 million net increase from the $47.7 million in reductions in the Preliminary Budget. A total of 303.26 full time equivalent positions are now recommended for reduction. This is a decrease of 211.37 full time equivalent positions from the 514.63 positions contained in the Preliminary Recommended budget. Of this new sum, 168.01 are filled and 135.25 are vacant. This compares to 378.53 filled and 136.10 vacant in the Preliminary Recommended budget.

Budget Equation

General Fund

	Appropriations							Financing					
	Exp. Reqmt.	+	Contin-gencies	+	Reserve Inc.	=	Total	=	AFB	+	Misc. Revenue	+	Property Taxes	+	Reserve Cancel
1989-90 Final	864.8	+	21.9	+	0.1	=	886.8	=	28.8	+	656.0	+	194.9	+	7.1
1990-91 Prelim	918.7	+	6.0	+	0.0	=	924.7	=	21.8	+	683.4	+	219.5	+	0.0
1990-91 Rec Final	923.4	+	6.0	+	0.0	=	929.4	=	28.5	+	681.4	+	219.5	+	0.0
Chg/Prelim Rec Final	4.7	+	0.0	+	0.0	=	4.7	=	6.7	+	(2.0)	+	0.0	+	0.0

Changes to the 1990-91 Preliminary Budget

Changes to the preliminary budget include:

	Appropriations	Financing	Net
	Increase in net/(decrease in net)		
• Final State Budget Impact	$18.1	$(10.0)	$8.1
• Estimated Available Fund Balance		(6.7)	(6.7)
• Final budget balancing plans	.3	(1.4)	(1.1)
• Other Adjustments	4.4	(4.7)	(0.3)
Total	$22.8	$(22.8)	$0.0

These changes are highlighted in Attachment A.

State Budget Impact

The impact on California counties is severe. Program reductions total $782 million statewide; new revenue raising capabilities granted to counties total approximately $200 million resulting in an estimated net funding loss for counties of $582 million.

For Alameda County, the State budget is estimated to result in a net funding reduction of $8.1 million in addition to reductions contained in the preliminary budget. Major reductions include a $2.7 million decrease in State Trial Court Funding, AB 90 cuts of $2.2 million, reduced funding for Public Protection mandates of $3.4 million, a $7.8 million reduction in County Medical Service Program funding and a $4.3 million decrease in funding for Mental Health programs. These reductions are partially offset by a $2.3 million restoration of AB 8 funds.

The State Budget provides an estimated $10.0 million in new general purpose revenues through charging cities, special districts and school districts for their proportionate share of the cost of assessment, collection, and allocation of property taxes estimated at $4.9 million; charging cities and other local law enforcement jurisdictions for the cost of booking defendants into County Jail estimated at $5.1 million; and charging a business license tax and a utility user's tax, (no estimate as of yet), in the unincorporated areas of the County. The impact of the State Budget is detailed in Attachment B.

Available Fund Balance

The preliminary estimate of the General Fund balance was $21.8 million. This included $15.0 million in unrestricted funds and $6.8 million in unanticipated funds restricted for Health Care programs. The current estimate of actual year-end fund balance is $28.5 million. The $6.7 million increase is due to a variety of one-time factors including unanticipated reimbursements for earthquake costs, and additional prior year encumbrance liquidations due to an aggressive effort by the Auditor's office and departments to maximize charges to other funds.

Final Recommended Budget Balancing Plans

Budget Balancing Plans are revised as follows:

	Preliminary Recommend	Final Recommend	Change
Appropriations	$(47.4)M	$(47.1)	$ .3
Revenue	(.3)	(1.7)	(1.4)
Net	$(47.7)	$(48.8)	$(1.1)
Positions (FTE)			
Filled	(378.53)	(168.01)	210.52
Vacant	(136.1)	(135.25)	.85
Total	(514.63)	(303.26)	211.37

Highlights of the plan revisions include:

- General Government - Partial restorations of Treasurer and Assessor funding and staff to avoid additional loss of property tax and tax collection revenues;

- Capital Projects - Temporary deferral of three projects estimated to cost $7.8 million including relocation of warehouses on the Santa Rita property, renovation of Highland Hospital's E Building, and improvements to the County laundry;

- Trial Court Departments - A $2.3 million reduction in funding and positions and increased revenues for Departments financed with Trial Court Funding to partially offset final State Budget cuts;

- District Attorney, Public Defender & Probation - Restoring $2.3 million in funding and 21.04 FTE positions for District Attorney, Public Defender, and Probation pre-trial service staff to avoid additional net costs for court appointed counsel and additional detention costs due to fewer pre-trial releases;

- Sheriff - Not closing the North County Jail resulting in a restoration of $7.3 million in funding and 113.17 FTE positions;

- Social Services Agency - Not closing the Fremont Office. Restoring some Homeless provider contract services. Reducing funding and positions from the Preliminary Budget based on a further review of the Agency's staffing need;

- Highland Hospital - Not closing the 5-West ward at Highland Hospital and restoring 102.02 FTE positions due to a restructuring of the Hospital's balancing plan. Among other things, the plan now includes increasing revenues by $5.2 million and a reduction in temporary staff and nurse registry costs by $.9 million which roughly equals an additional 19 FTE position reduction. Significant progress toward revenue realization and expenditure reductions must be achieved by mid-year to avoid closure of the ward later in the fiscal year.

Changes to the Budget Balancing Plans can be found in Attachment C.

Despite these changes, the Final Recommended Budget continues to include major program reductions including:

- Sheriff - Making a variety of program and staffing reductions. My office is continuing to work with the Sheriff's Department on determining the actual number of staff to be impacted in his department;

- Probation - Closing a 20 bed juvenile Unit, not opening a new 25 bed custody unit, eliminating Juvenile and Adult case carrying and support staff, and reducing funding for community-based providers;

- District Attorney & Public Defender - Eliminating funding for attorneys and staff in the District Attorney and Public Defenders office;

- Health Care - Making staffing and program reductions in Community Health, Mental Health, Alcohol and Drug, Environmental Health and the hospitals including reducing funding for community-based providers;

- Social Services Agency - Reducing Economic Benefit and Human Service staff and decreasing funding for community based providers;

- Capital Projects - Deferring a total of $13.5 million in needed projects.

Alternative Strategies for Balancing the Budget

My preliminary recommended budget included a package of alternative strategies that could yield up to $21.7 million in generally one-time savings to help balance the budget and mitigate other recommended program reductions and layoffs. I have met with the unions, community-based providers, and county managers to discuss the advisability of implementing the strategies or other alternatives. I have also distributed a questionnaire to management staff to obtain additional feedback. Although meeting and conferring is continuing the overall response has been negative. However, there is support for implementing a voluntary leave without pay program which could yield significant savings.

Reserves

My strong and unqualified recommendation is that your Board not use one-time reserve funds to restore, enhance, or add programs with ongoing operating costs.

General Reserves total $3.1 million. Other reserves include $20.3 million designated for needed major capital improvements, and $20.0 million for self-insurance reserves including $6.0 million for self-insurance costs and an additional $14.0 million in Internal Service Fund balance sheet reserves. Studies of our self-insurance reserve requirements are underway and preliminary findings indicate that the funding level is barely adequate.

All reserves are one-time sources of funding. A restoration of programs this year with one-time reserve funds will guarantee the need for the same or deeper cuts next year. That is why I am recommending the deferral of three important capital improvements rather than raiding the capital improvement reserve fund.

Recommendation

Receive these final budget recommendations, conduct public hearings and adopt the Final Budget on August 21, 1990.

Very truly yours,

Steven C. Szalay
County Administrator

SCS:KG:jc/3458c
cc: Auditor-Controller
County Counsel
All Other Agency/Department Heads

Attachment A

Final Budget Balancing Changes
(In Millions)

	Expenditures	Financing	Net
State Budget	$18.08	$(10.01)	$8.07
AFB	$0.00	$(6.70)	$(6.70)
Final Budget Balancing			
Trial Court	$(1.48)	$(0.84)	$(2.32)
Treasurer	$0.09	$(0.24)	$(0.15)
Assessor	0.21	0.00	0.21
General Services Agency	0.22	(0.29)	(0.07)
Capital Projects	(7.81)	0.00	(7.81)
County Counsel	0.01	0.00	0.01
District Attorney	0.88	0.00	0.88
Public Defender	1.14	0.00	1.14
Probation	0.28	0.00	0.28
Sheriff	7.26	0.00	7.26
Social Services Agency	(0.48)	0.02	(0.50)
Total	$0.32	$(1.39)	$(1.07)
Other Adjustments	$4.40	$(4.70)	$(0.30)
Contingency	$0.00	$0.00	$0.00
Total	$22.80	$(22.80)	$0.00

KG:jc
3467c

Final State Budget Impact
(In Millions)

General Government	
Eliminate Williamson Act Subventions	$0.01
Total General Government	$0.01
Public Protection	
Eliminate Trial Court COLA	$0.90
10% Trial Court Base Reduction	1.80
Total Trial Court	$2.70
Indigent Defense	$0.40
Trial Court Delay Reduction Act	2.20
Other Mandates	0.80
Total Mandates	$3.40
Eliminate prior year County Justice System Subvention Program (AB 90)	$2.20
Total Public Protection	$8.30
Health Care	
AB 8 Reduction	$(2.30)
CMSP base reduction	1.10
Additional CMSP reduction	6.70
Total CMSP	$7.80
Mental Health AB 3632 transfer	$0.40
Mental Health Local Match	1.50
10% Mental Health Reduction	2.40
Total Mental Health	$4.30*
Total Health Care	$9.80
Social Services	
Eliminate AFDC-U Program	$(0.03)
Total Social Services	$(0.03)
Total Impact-All Programs	$18.08

Increased General Purpose Revenue	
Local property tax administration levy	$(4.90)
Booking Fees	(5.11)
Greater taxing authority in unincorporated area subject to voter approval	Unknown
Total Revenues	$(10.01)
Total Impact	$8.07

* Pending final State allocation of reductions amongst counties.

KG:jc
3467c

Attachment C

HIGHLIGHTS OF CHANGES TO PRELIMINARY RECOMMENDED BUDGET BALANCING PLANS

		Funding		Positions	
GENERAL GOVERNMENT					
Treasurer	Cost-effective partial restoration of funding, positions and increased revenues	Appropriation Revenue Net	$ 92,834 (240,000) $(147,166)	Filled Vacant Total	3.00 (1.00) 2.00
Assessor	Cost-effective restoration of funding and positions	Appropriation Revenue Net	$206,849 0 $206,849	Filled Vacant Total	2.75 1.71 4.46
GSA-Purchasing & Stores	Cost-effective increase in charges to other funds	Appropriation Revenue Net	$220,696 (294,725) $(74,029)	Filled Vacant Total	0.00 0.00 0.00
County Counsel	Adjustment of pro-rata share of revenue passed on mid-year salary COLA	Appropriation Revenue Net	$6,568 0 $6,568	Filled Vacant Total	0.00 0.00 0.00
Capital	Short-term deferral of construction of a warehouse at Santa Rita site and capital improvements for Highland Hospital E Wing	Appropriation Revenue Net	$(7,816,689) 0 $(7,816,689)	Filled Vacant Total	0.00 0.00 0.00
Total General Government		Appropriation Revenue Net	$(7,289,742) (534,725) $(7,824,467)	Filled Vacant Total	5.75 0.71 6.46
PUBLIC PROTECTION					
Trial Court Departments	Adjustment in funding to mitigate against impact of Final State Budget	Appropriation Revenue Net	$(1,484,407) (840,751) $(2,325,158)	Filled Vacant Net	(0.67) (19.00) (19.67)
District Attorney	Cost-effective partial restoration of funding and positions	Appropriation Revenue Net	$877,411 0 $877,411	Filled Vacant Net	3.25 0.00 3.25
Public Defender	Cost-effective partial restoration of funding and positions	Appropriation Revenue Net	$1,138,193 0 $1,138,193	Filled Vacant Net	4.00 8.67 12.67
Probation	Cost-effective partial restoration of funding and positions	Appropriation Revenue Net	$279,726 0 $279,726	Filled Vacant Total	6.62 (1.00) 5.62
Sheriff	Not closing the North County Jail. In addition, making a Technical Adjustment in Budget Balancing Plan	Appropriation Revenue Net	$7,256,689 0 $7,256,689	Filled Vacant Total	115.17 0.00 115.17
Total Public Protection		Appropriation Revenue Net	$8,067,612 (840,751) $7,226,861	Filled Vacant Total	128.37 (11.33) 117.04

		Funding		Positions	
PUBLIC ASSISTANCE					
Social Services Agency	Reduction in funding and additional staffing in Preliminary Recommended Budget	Appropriation Revenue Net	$(656,529) 154,771 $(501,758)	Filled Vacant Net	0.00 (18.92) (18.92)
HEALTH CARE SERVICES AGENCY					
Community Health	Adjustment in Budget Balancing Plan. No impact on net cost.	Appropriation Revenue Net	$0 0 $0	Filled Vacant Total	3.34 0.00 3.34
Highland Hospital	Adjustment in Budget Balancing Plan. Elimination of 5-West Ward closure. No impact on net cost.	Appropriation Revenue Net	$5,178,784 (5,178,784) $ 0	Filled Vacant Total	71.95 32.00 103.95
Fairmont Hospital	Adjustment in Budget Balancing Plan. No impact on net cost.	Appropriation Revenue Net	$0 0 $0	Filled Vacant Total	(13.56) 13.06 (0.50)
Total Health Care		Appropriation Revenue Net	$5,178,784 (5,178,784 $ 0	Filled Vacant Total	59.81 45.55 105.36
Total General Fund		Appropriation Revenue Net	$ 128,030 (1,220,705) $(1,092,675)	Filled Vacant Total	137.46 (29.54) 107.92
Total All Funds		Appropriation Revenue Total	$5,306,814 (6,399,489) $(1,092,675)	Filled Vacant Total	210.52 .85 211.37

3486c

AGENDA ____ June 26, 1990

COUNTY ADMINISTRATOR

STEVEN C. SZALAY
COUNTY ADMINISTRATOR

June 20, 1990

SUSAN S. MURANISHI
ASSISTANT COUNTY ADMINISTRATOR

Honorable Board of Supervisors
Administration Building
Oakland, CA 94612

Dear Board Members:

Subject: 1990-91 Preliminary Budget

It is with a deep sense of frustration that I present to you next year's preliminary County budget. In accordance with the budget policy, it is **balanced**, but only by means of a few short-term revenue enhancements and significant program reductions in all areas of County government. After four years of expending one-time revenue, as well as spending all increases in local general purpose revenue to sustain and enhance State required, but largely State unsupported programs, Alameda County has reached the end of the road and must face the stark reality. Anticipated financing sources fall $47.7 million short of that which is needed to carry on existing levels of County services during 1990-91.

Since the State is also financially strapped, we cannot count on any last minute, short-term, inadequate, band-aid solutions for which they have become famous over the past twelve years. A temporary retreat is necessary to insure financial stability during the 1990's.

Budget Overview

Expenditures for all funds total $1.03 billion. All funds are **balanced**. General Fund expenditures total $924.7 million--a $38.0 million, or 4.3%, increase over last year's Final Approved budget of $886.8 million.

The General Fund Budget is **balanced** with revenues of $902.9 million and a $21.8 million Available Fund Balance (AFB). Revenues are up $52.1 million, or 6%, from last year's level of $851 million. The AFB has decreased $7.0 million, or 24.3%, from last year's level of $28.8 million. It includes $15.0 million in unrestricted funds and $6.8 million in unanticipated funds restricted for Health Care programs including emergency medical trauma services.

Funding for 10,594.35 full-time equivalent positions is included in the Recommended Budget. This is 250.82, or 2%, fewer positions than last year's level of 10,845.17. This reflects additional mid-year Board-approved staffing of 136.37 positions and additional CAO recommended staffing of 127.44 positions, offset by a 514.63 reduction in staffing to implement the Budget Balancing Strategy. Of the positions recommended for reduction, 378.53 are filled and 136.1 are vacant.

1221 OAK STREET • SUITE 555 • OAKLAND, CALIFORNIA 94612 • (415) 272-6984
FAX (415) 272-3784

Major program changes include:

- Courts - Increasing staffing by 55.14 positions and adding $6.8 million in net funding for court and court support departments funded under the Trial Court Funding Agreement

- General Assistance (Social Services Agency) - Increasing net costs by $6.9 million for assistance payments and caseworkers based on caseload growth.

- Sheriff - Closing the North County Jail beginning September 30, 1990, not opening three new housing units at the Santa Rita Jail, and reducing services in other non-jail programs;

- Probation - Closing a 20 bed Juvenile Hall unit, not opening a new 25 bed custody unit, eliminating Juvenile and Adult case carrying and support staff, and reducing funding for community-based providers;

- District Attorney and Public Defender - Eliminating funding for a total of 47.67 attorneys and support staff;

- Health Care Services Agency - Closing a 28 bed acute care ward at Highland Hospital, making staffing and program reductions in all other Health programs and reducing funding for community-based providers;

- Social Services Agency - Closing the Fremont office, reducing Economic Benefit and Human Service case carrying and support staff and decreasing funding for Community-Based Providers.

- Capital Projects - Deferring $5.7 million in needed projects.

The Preliminary Recommended Budget includes the impact of the Governor's 1990-91 Proposed Budget. It does not include any additional cuts that may be implemented to help eliminate the State's estimated $3.6 billion shortfall.

Budget Balancing Strategy

In January, 1990 your Board approved a Budget Balancing Strategy requiring the presentation of a balanced preliminary budget. The strategy was implemented to close the estimated 1990-91 funding gap of up to $49.8 million. The gap was due to the multi-year impact of a significant increase in demand and cost for State required services, inadequate State funding for those services and the depletion of local revenues to fill the gap left by the State. Department spending plans were capped at the 1989-90 Final Approved Budget level plus increased spending needs offset by program revenues and a pro-rata share of growth in net County funding from general purpose revenue increases. Special adjustments were approved for Trial Court Funding and Health Care Community-Based Provider Stabilization.

With the exception of the special adjustments, the "across-the-board cap" does not reflect funding priorities amongst the major programs. Rather, it mirrors last year's distribution of net county funding plus revenue growth. The second phase of the Value Based Budgeting project is underway and includes the difficult task of setting county-wide program priorities; however, this effort will not help us make the difficult choices this year.

Departments were instructed to develop three-part budget requests which include a capped net funding request, a prioritized program reduction plan (Budget Balancing Plan) with a clear description of the impact on funding reductions and a description of unmet needs.

Implementation of the strategy has resulted in a $47.7 million reduction in net cost from the 1990-91 spending level needed by departments to maintain existing services. This includes program and staffing reductions of $47.4 million and increased revenues of $.3 million. A total of 514.63 full time equivalent positions have been recommended for reduction. Of this sum, 378.53 are filled and 136.1 are vacant. Attachment I provides an itemization of the reductions.

These are not reductions from the 1989-90 approved spending level. Rather, they are reductions from the spending level needed by departments to continue current service levels without the cap. The needed 1990-91 spending level includes $49.7 million for 1989-90 and 1990-91 known salary and benefit adjustments. This includes $20.6 million for Public Protection, $17.6 million for Health Care including the hospitals, $5.8 million for Public Assistance and $5.7 million for General Government including Internal Service Funds. Additional costs include estimated inflationary increases for services and supplies and additional funds needed for workload and caseload growth or new mandates.

Existing staffing, programs, and services are being recommended for reduction due to the increase in the base spending needs of departments without an equal increase in revenue and net county funding.

An itemization of recommended changes and Budget Balancing Plans for the General Fund follows:

General Government

The net county cost for the program will increase $2.9 million or 7.4% from $39.3 million to $42.2 million. Most of the change is due to increased Salary and Benefit costs for known COLA's and a $1.1 million estimated lag in State and Federal reimbursement for earthquake costs. The number of funded positions will increase by 3.4, or .5% to 704.97 positions.

Budget Balancing Plans include a reduction in net funding of $.8 million. This includes a $.5 million reduction in staffing including eliminating 9.21 funded positions, 6.75 filled and 2.46 vacant, and a $.3 million reduction in services and supplies and Fixed Assets.

Public Protection

The net county cost for the program will increase $14.2 million, or 9.5%, from $150.1 to $164.3 million. The number of funded positions will decrease 208.3, or 5.7%, from 3,636.21 to 3,427.87 positions. The net cost of departments funded under the State Trial Court Funding Agreement will increase $6.8 million including the cost of 55.14 additional positions. Most of the remainder of the change is due to increased Salary and Benefit costs for known COLA's and the increased cost of operating the County jails.

Budget Balancing plans include a reduction in net funding of $17.0 million. This includes elimination of $14.4 million for 267.06 funded positions, 208.55 filled and 58.51 vacant positions, a $2.5 million reduction in Services and Supplies and Fixed Assets and a $.06 million increase in revenue.

Public Assistance

The net county cost for the program is recommended to increase $8.6 million, or 15.4%, from $55.8 to $64.3 million. Most of the change is due to increased Salary and Benefit costs for known COLA's and a $6.1 million increase in cash aid costs for the General Assistance program. The number of funded positions will increase 16.9, or 0.9%, from 1,790.95 to 1,807.85 positions. All staffing increases for the Social Services Agency will be reviewed further prior to final budget hearings.

Budget Balancing Plans for Public Assistance include a reduction in net county cost of $6.4 million. This includes eliminating $4.7 million for 61.42 positions, 50.67 filled and 10.75 vacant, reductions in Services and Supplies of $1.4 million and other charges of $.02 million.

Health Care Services

The net county cost for the program will increase $10.0 million, or 20.7%, from $48.4 million to $58.4 million. The $10 million increase is partially financed with one-time 1989-90 carryover funds of $6.8 million restricted for Health Care programs, pursuant to State statute, including emergency medical trauma services. Without the one-time carryover, net Health Care costs will increase $3.2 million or 6.6%. The number of funded positions will decrease 108.24, or 3.4% from 3,221.03 to 3,112.79 positions. This includes the County Hospitals.

Budget Balancing Plans for Health Care Services, including the County hospitals, include a reduction in net county cost of $17.8 million. This includes eliminating $8.2 million for 176.33 positions, 109.95 filled and 66.38 vacant, reductions in other operating expenses and funding for Community-Based Providers of $9.3 million and increased revenues of $.3 million.

Capital Projects

The net cost of the program will decrease $5.7 million, or 28.6%, from $19.9 million to $14.2 million. The recommended Capital Projects Program includes deferral of several major projects to be funded by the General Fund.

Public Ways and Facilities

The cost of the Public Ways and Facilities program is offset by restricted revenue sources. There is no net county cost.

Cultural, Recreation, and Education

The net cost of the Cultural, Recreation, and Education program will increase $.02 million, or 4.9%, to $0.5 million. The number of funded positions for the program is recommended to decrease 0.61, or 8.6%, from 7.11 positions to 6.5 positions.

Budget Balancing Plans include a reduction in funding of $14,171 and the elimination of 0.61 filled and funded positions, a reduction in Services and Supplies and an increase in revenues.

Special Districts and Internal Service Funds

Special Districts include fire protection, flood control, street lighting, road maintenance, sewer and bridges, emergency medical services, and vector control services. The cost of the districts are offset by restricted revenue sources and Special District Augmentation Funds. There is no net county cost.

Internal Service Funds provide support services to the County departments. The actual costs of providing the services are charged to the operating departments and are reflected in those budgets. The Internal Service Funds are recommended to increase 9.6% over the 1989-90 level. These departments will be reviewed for reduction based on departmental reductions approved by your Board.

Contingency and Reserves

The Contingency fund will decrease $15.9 million or 72.4% from $22.0 million to $6.0 million. This represents 0.7% of the total spending requirement for the General Fund. The reduction in Contingency funds is recommended in order to shift funds to support programs and still maintain a minimal margin to meet unbudgeted needs.

General Reserves total $3.1 million. Other reserves include $20.3 million designated by the Board last year for major capital improvements like construction of a new County hospital, and $20.0 million for self-insurance reserves including $6.0 million for self-insurance costs and an additional $14.0 million in Internal Service Fund balance sheet reserves. All reserves are one-time funding sources.

Pending Factors, Funded Issues, and Unmet Needs

Included in the budget document and summarized separately are:

- Pending Factors which may have a budgetary impact during the year;
- $48.5 million and 76.42 positions in Funded Issues in the General Fund budget; and
- $90.5 million and 397.38 positions in Unmet Needs.

Alternative Strategies for Balancing the Budget

I am proposing that your Board consider the following reductions for balancing the budget as a partial alternative to the recommended program and staffing reductions in my Preliminary Recommended Budget. If approved, these reductions could yield an estimated $21.7 million in generally one-time savings to help balance the budget and mitigate other recommended program reductions and layoffs.

- $10.2 million from the one-time suspension of approved 1990-91 Labor Contract and management COLA's.
- $1.4 million from the one-time suspension of approved January 1991 Pay Equity Adjustments.
- $4.0 million from closing county offices during the last week of the calendar year.
- $0.9 million from eliminating the approved vacation sellback option for management and PJI.
- $0.9 million from eliminating two approved paid holidays.
- $1.2 million from eliminating the approved taxable portion of the management benefit package for 1991.
- $1.6 million from suspending 1990-91 Community-Based Provider COLA's.
- $1.5 million from suspending approved 1990-91 funding for Community-Based Provider stabilization.

These strategies could provide some relief but must be seen as one-time stop gap measures which will not contribute to achieving long term financial stability.

Future Outlook

Alameda County has already taken a leadership role in the conflict with the State over our fiscal crisis and the fiscal crisis of other counties. Your Board's Chairman has testified before the Assembly Revenue and Taxation Committee about the impact of the Governor's Budget on the County and options for providing fiscal relief. I have prepared a "white paper" for your Board and the County's legislative delegation about the county's fiscal crisis and how the crisis has been created by State budget policies. I am working on a state-wide County Administrators' Committee with the State Department of Finance to provide recommendations on balancing the State budget. My office is also working closely with CSAC on a major study of the fiscal condition of counties and the fundamental reform needed in the way counties are financed.

The County continues its efforts to obtain more revenues, leverage existing resources and do more with less. We continue our program to increase the value of the County's land assets for future development to generate stable long term revenue streams. The County continues to benefit from cost savings measures like establishing special assessments to offset the cost of

specialized services, using debt-financing for equipment and facilities, purchasing rather than leasing buildings where it will generate savings, contracting for services when appropriate, and restructuring programs to improve efficiency.

Medium and long range revenue enhancement and productivity improvement efforts include:

- Recommending cost effective alternatives to provide indigent defense services for Public Defender conflict cases;
- Reviewing revenue leveraging opportunities for County and Community-Based human service programs;
- Improving revenue sharing opportunities with the cities in the areas of sales tax, fines and forfeitures, and redevelopment tax increments;
- Completing a jail correctional officer feasibility study;
- Recommending establishing a benefit assessment for law enforcement services in the unincorporated areas;
- Studying the feasibility and cost effectiveness of court consolidation;
- Completing a County Fire Service Plan Organization Study;
- Completing management audits of the Superior Court, Highland Hospital, and the Social Services Agency;
- Recommending the consolidation or contracting out of programs when cost effective and practical.

These steps are also only stopgap measures given the magnitude of the County's fiscal crisis. Without a fundamental reform in the way counties are financed by the State, the gap between the level of spending to meet local needs and resources available to meet those needs will only widen.

With this message, I recommend that your Board:

Budget Balancing Recommendations:

1. Approve a hiring freeze, beginning July 1, 1990, for those classifications and classification series targeted for reduction in the Recommended Budget.
2. Direct those Departments with recommended staffing reductions to prepare layoff lists and immediately begin efforts to identify, or create through hiring freeze, vacant funded positions to transfer staff from positions being eliminated;
3. Suspend the 1990-91 vacation sellback benefit for management, beginning July 1, 1990, during the interim budget until your Board approves the final budget and direct the Director of Personnel and Labor Relations to meet and confer with PJI regarding suspension of this benefit;

4. Direct the Clerk of the Board of Supervisors to schedule Bielenson hearings, required in preparation for reducing health care services, and direct the Health Care Services Agency Director to prepare for those hearings;

5. Direct the Director of Personnel and Labor Relations to begin the Meet and Confer process with affected unions to pursue the alternative budget balancing strategies identified;

Budget Adoption Recommendations:

1. Readopt 1989-90 Budget to meet legal requirements until the adoption of the 1990-91 Final Budget;

2. Receive the Preliminary Budget for 1990-91 for review, pending final budget recommendations from my office prior to public hearings beginning on August 7, 1990 at 1:00 p.m.;

3. Adopt the attached Budget Hearing Schedule;

4. Hold a Proposition 4 spending limit hearing as required by law on August 14, 1990;

5. Decide on a final budget on the last day of public hearings on August 14, 1990 to allow time for the Auditor-Controller and my office to prepare budget and tax rate resolutions for adoption; and

6. Adopt a Final Budget on August 21, 1990.

Very truly yours,

Steven C. Szalay
County Administrator

SCS:KG:jc/2789c
Attachments
cc: All Agency and Department Heads
Lynn Suter, Sacramento Legislative Representative
Ken Wade, Washington Legislative Representative
Boards and Commissions
Community-Based Organizations
Unions
CAO Analysts

TABLE OF CONTENTS

	Page
Budget Message	i
Overview	
- Hearing Schedule	1
- Budget Equation	2
- Pending Factors	4
- Budget Balancing Plans	11
- Funded Issues	33
- Unmet Needs	46
- Vital Statistics	61
- Total Appropriation by Program & by Major Object	62
- Total Financing by Source	66
- Five Year Appropriation Level by Type of Financing	68
- Position Change Summary (By Program, By Fund & By Department)	69
- Summary Reports:	
• Summary by Program	76
• Summary by Fund	79
• General Fund Summary	82
• Special Funds and Districts	85
Program Summaries	
- General Government	88
- Capital Projects	104
- Public Protection	113
- Public Assistance	136
- Health Care Services	148
- Public Ways & Facilities	166
- Cultural, Recreation & Education	171
- Internal Service Funds	176
- Enterprise Funds	183
- Fire Protection	199
- Flood Control Zone 7	202
- Flood Control	206
- Other Public Ways & Facilities - Street Lighting/Road Maintenance/Sewer/Bridges	211
- Health Care Services/Benefit Assessment	214
Budget Schedules	A-1
Glossary of Terms	F-1

6268I/1

OVERVIEW

FISCAL YEAR 1990-91
COUNTY BUDGET HEARING SCHEDULE

Program	Date/Time
• General Comments	Tuesday, August 7, 1:00 p.m.
• Public Assistance	
• Health Care	Thursday, August 9, 9:00 a.m.
• Public Protection	Tuesday, August 14, 1:00 p.m.
• General Government	
- Public Ways & Facilities	
- Special Funds	
- Cultural, Recreation & Education	
- Advertising	
• Other Issues	
- Proposition 4	
- Final Budget Adjustments	
• Open/As Needed	Thursday, August 16, 9:00 a.m.
• Adopt Final Budget	Tuesday, August 21, 10:00 a.m.

2904c

ALAMEDA COUNTY
1989-90 FINAL BUDGET
(IN $ MILLIONS)

	APPROPRIATIONS							FINANCING				
	Exp. Reqmt.	+	Contin-gencies	+	Reserve Inc.	=	Total	= AFB	+	Misc. Revenue	+ Property Taxes	+ Reserve Cancel
General Fund	864.8	+	21.9	+	0.1	=	886.8	= 28.8	+	656.0	+ 194.9	+ 7.1**
Road Fund	37.3	+	0.0	+	0.3	=	37.6	= 8.9	+	28.7	+ 0.0	+ 0.0
Fish & Game Fund	(23,790)*	+	0.0	+	0.0	=	(23,790)*	= (12,695)*	+	(11,095)*	+ 0.0	+ 0.0
Struc. Fire Fund	1.8	+	0.0	+	0.0	=	1.8	= 0.5	+	1.0	+ 0.3	+ 0.0
Library & Lib. Spec. Tax Funds	14.8	+	0.0	+	0.0	=	14.8	= 3.4	+	6.1	+ 5.3	+ 0.0
Capital Projects	70.1	+	0.0	+	16.7	=	86.8	= 68.2	+	18.6	+ 0.0	+ 0.0
Accum. Cap. Outlay	0.3	+	0.0	+	0.0	=	0.3	= 0.2	+	(65,000)*	+ 0.0	+ 0.1
Total All Funds	989.1	+	21.9	+	17.1	=	1,028.1	= 110.0	+	710.4	+ 200.5	+ 7.2

*Amount less than $100,000, shown for display purposes only.
**Includes $0.9 million General Reserve for Coliseum improvements transferred to Capital Improvement reserve.

9038i

ALAMEDA COUNTY
1990-91 FINAL BUDGET
(IN $ MILLIONS)

	APPROPRIATIONS							FINANCING						
	Exp. Reqmt.	+	Contin-gencies	+	Reserve Inc.	=	Total	=	AFB	+	Misc. Revenue	+	Property Taxes	+	Reserve Cancel
General Fund	926.6	+	5.0	+	0.0	=	931.6	=	28.6	+	683.5	+	219.5	+	0.0
Road Fund	41.8	+	0.0	+	0.0	=	41.8	=	9.8	+	32.0	+	0.0	+	0.0
Fish & Game Fund	(32,289)*	+	0.0	+	0.0	=	(32,289)*	=	(20,489)*	+	(11,800)*	+	0.0	+	0.0
Struc. Fire Fund	2.0	+	0.0	+	0.0	=	2.0	=	0.6	+	1.1	+	0.3	+	0.0
Library & Lib. Spec. Tax Funds	16.8	+	0.0	+	0.0	=	16.8	=	4.5	+	6.2	+	6.1	+	0.0
Capital Projects	33.9	+	0.0	+	0.0	=	33.9	=	11.5	+	22.4	+	0.0	+	0.0
Accum. Cap. Outlay	0.3	+	0.0	+	0.0	=	0.3	=	0.2	+	0.1	+	0.0	+	0.0
Total All Funds	1,021.4	+	5.0	+	0.0	=	1,026.4	=	55.2	+	745.3	+	225.9	+	0.0

*Amount less than $100,000, shown for display purposes only.

3686c

PENDING FACTORS

General Financial

1. Final Budget Adjustments — Unknown — 0.00

   - Final adjustments necessary to reflect:

     a. Final State budget actions and impact.
     b. Items approved by your Board subsequent to compilation of the preliminary budget.

   - Final Available Fund Balance based on the Auditor's final closing of accounts.

   - If necessary, adjustments based on more current information.

General Government

1. Central Collections - Adjustments Based on Operations — Unknown — Unknown

   Adjustments in Central Collections may be made to reflect implementation of departmental reduction plans.

2. Public Works Administration - Surveyor Fee Schedule — $(200,000) — 0.00

   Revised fee schedule for County Surveyor work will significantly reduce the $200,000 current net cost if adopted by Board of Supervisors in 1990-91.

3. Plant Management - Potential Concessions Revenue — Unknown — 0.00

   Potential for partial restoration of concessions revenue from the Coliseum.

4. Other Insurance & Surety Bonds - Funding Level for Reserves in Budget 173 — Unknown — 0.00

   An audit and an actuarial study will be completed by June 30, 1990. The results of these two studies will determine outstanding liabilities and the appropriate funding level for reserves in budgets #171 and #173. Budget #174 is the General Fund pro-rata share of budget #173.

5. Disaster Response - FEMA/State OES Reimbursement — Unknown — 0.00

   Full reimbursement of allowable earthquake costs.

Capital Projects

1. Final Budget — Unknown — 0.00

   The recommended Capital Projects budget will be reviewed for possible reductions before adoption of the Final Budget.

2.	Animal Shelters	Unknown	0.00

City share of animal shelter construction costs is still being negotiated. Capital Projects budget assumes 90% city share.

3.	Potential Sale of Phase I of Staples Ranch Property	Unknown	0.00

Public Protection

1.	Proposition 115	Unknown	Unknown

May affect the volume and administration of criminal filings. Increases involvement of the Grand Jury in criminal matters.

2.	New Alameda Court Facility	$0	0.00

Relocation of the Alameda Municipal Court to a new facility in the Fall, 1990 is budgeted in the Capital Projects budget #146. The cost is offset by revenue from the Criminal Justice Facilities Fund.

3.	Berkeley-Albany Municipal Court	$0	0.00

Continued review of appropriate alternatives to the current Berkeley Court space is budgeted in the Capital Projects budget #146. The cost is offset by revenue from the Criminal Justice Facility Fund.

4.	Additional Fremont Municipal Judgeship	$544,834	10.00

Legislative request for additional judge to replace existing Commissioner position in Fremont-Newark-Union City Municipal Court. This would also require additional District Attorney, Public Defender and Sheriff's staff to support the court.

5.	Small Claims Legal Advisory Program (SCLAP)	Unknown	0.00

On January 1, 1989, the jurisdiction for Small Claims Court was increased to $2,000. This resulted in a 24% increase in clients handled by the Small Claims Legal Advisory Program. On January 1, 1991, the jurisdiction will increase to $2,500, which may impact the workload of SCLAP by a like amount.

6.	Funding of Substance Use Risk Evaluation (SURE) Grant	Unknown	0.00

Funding for the final year of the SURE grant is pending.

7.	Dispute Resolution Programs	Unknown	0.00

A Request for Proposal for contracts to provide dispute resolution services will be completed by June 30, 1990. Funding level is dependent upon funds available in the Dispute Resolution Trust Fund. There is no effect on net county cost.

8.	Security Services	Unknown	Unknown

Resolution with the Social Services Agency of the level of security services to be provided during 1990-91. Determination by Health Care Services Agency whether security services will continue to be provided by the Sheriff's Department or by an outside agency.

9. Management Study — Unknown — Unknown .

Building on the Hughes-Heiss management audit completed in January 1987, the Sheriff will complete his review and reorganization of this budget unit during this fiscal year.

10. Dublin Police Services — $(10,549) — 3.00

The City of Dublin is considering adding three positions. These positions would be fully offset by revenue, with the negative net county cost representing indirect costs not included in the budget. The Sheriff's Department is currently recalculating their indirect charges. Any necessary adjustments will be made as a final budget adjustment.

11. County Fire — Unknown — Unknown

Results of County Fire Plan Organization Study expected to be completed in January, 1991.

12. Santa Rita Shelter Replacement — Unknown — 0.00

Replacement facility for the Santa Rita Animal Shelter is budgeted in the Capital Projects budget (#146). Participating cities will share in the funding. Source of funding for any increases in operating costs must be determined.

13. Medical Services Contract — $3,286,149 — 0.00

The current contract with Prison Health Services expires June 30, 1990. The Board is tentatively scheduled to act on the new contract June 26, 1990.

14. Santa Rita Debt Service — $685,000 — 0.00

Payment of December, 1990 Santa Rita debt service principal payment.

15. CORPUS System Enchancement/Replacement — Unknown — 0.00

CORPUS system enhancement/replacement as part of Court Computer Project.

16. User Fees — Unknown — 0.00

Complete study in 1990-91 to determine the feasibility of instituting user charges in 1991-92.

Public Assistance

Welfare Administration

1. Federal and State Allocations — Unknown — 0.00

Final notice of federal and State allocations will determine revenue and subsequent program expenditures in budgets #345-356.

2. General Assistance Growth — Unknown — 0.00

General Assistance caseload increases beyond the level projected will create a commensurate need for staff.

Welfare Assistance

1. AFDC COLAs — $667,828 — 0.00

No COLA has been included in this budget. If the State approved budget includes a COLA, an additional $11,521,105 in appropriations would be anticipated resulting in an additional net county cost of $667,828.

2. State Rate Adjustment for Group Homes — Unknown — 0.00

The State is planning to adjust rates for group homes, but there is no rate structure at the present time.

3. Program Transfer — ($104,235) — 0.00

The program for severely emotially disturbed children may be transferred to the Department of Education. It is not currently included in the Governor's Budget for Social Services programs.

4. Refugee Assistance COLA — $0 — 0.00

No COLA has been included in the recommended budget. If the approved State budget includes a COLA, appropriations and revenues will both increase by $60,781 reflecting a 4.62% increase in the California Needs Index.

5. General Assistance — $1,456,077 — 0.00

The CNI based 4.62% COLA is not included in the Governor's budget. If granted, appropriations would increase $1,456,077.

6. Aid-in-Kind Program — Unknown — 0.00

Potential impact of General Assistance Aid-in-Kind Program for the homeless.

7. County Homeless Trust Fund — $100,000-$200,000 — 0.00

Possible utilization of $100,000-$200,000 in county homeless trust fund monies for contract restoration of homeless programs targeted for reduction and/or elimination in 1990-91 budget.

Health Care

Mental Health

1. San Diego County Equity Lawsuit — Unknown — Unknown

San Diego has sued the State regarding the distribution of funding to California counties. The impact of resolution of this issue is unknown.

2. Available Fund Balance — Unknown — 0.00

Final Available Fund Balance for the acute inpatient facility based on the Auditor's final accounting of expenditures.

Alcohol and Drug

1. Receipt of final Alcohol and Drug allocations — Unknown — 0.00

   Adjustments for final State and federal funding allocations are pending. Early information indicates the likelihood of funding increases.

2. Homeless Funding — $0 — 0.00

   Homeless funding received through Housing and Community Development (HCD), $76,120, is not included in the budget as the grant term has terminated. HCD is applying for an extension of the grant. Funds will be restored if approved.

Community Health Services

1. Mini-Household/Mini-Generator Hazardous Waste Collection Program — Unknown — Unknown

   Finalization of proposal for County household/mini-generator hazardous waste collection program.

Other HCSA Departments

1. Governor's Budget — ($2,257,580) — 0.00

   Pending approval of the Governor's proposed budget which includes a reduction in the base allocation and no COLA for the AB 8 program.

Public Ways & Facilities

1. FEMA/State OES Reimbursement — Unknown — 0.00

   Full reimbursement of allowable earthquake costs.

Internal Services Funds

1. Funding Level for Reserves — Unknown — 0.00

   An audit and an actuarial study will be completed by June 30, 1990. The results of these two studies will determine outstanding liabilities and the appropriate funding level for reserves.

2. Adjustments Based on Operations — $(1,583,115) — 0.00

   Adjustments in this Internal Service Fund will be made to reflect implementation of the North County Jail closure, the delay in opening last three housing units at Santa Rita, and reductions consistent with the budget balancing plans of other departments.

3. Mid-Year Adjustments — $140,000 — 0.00

   Historically, several departments have required mid-year transfers within their budgets to fund their reprographics requests. The reprographics budget has not been augmented to reflect these mid-year adjustments. Departments may have to fund additional reprographics charges from within their net funding cap if they do not reduce their demand for reprographics services or demands cannot be absorbed within the reprographics budgets.

4. New GAIN Office — Unknown — 0.00

Increased telephone communications costs should a GAIN office be authorized to serve the South County area.

5. Adjustments Based on Operations — Unknown — 0.00

Adjustments in Internal Service Fund will be made to reflect implementation of the North County Jail closure.

6. Santa Rita Gas Station — Unknown — 0.00

The Preliminary Budget does not include any additional personnel, equipment, or operating costs for the planned service station at the Santa Rita Jail Facility.

7. Greater Increase in Volume Than Anticipated — $761,477 — 0.00

Current volume increase is estimated at 15% due to changes in the law; increases could be as high as 30%.

8. Claims Administration Contract Negotiations — Unknown — 0.00

Contract for claims administration services to be renegotiated effective February 1, 1991.

9. Potential Audits and Penalties — $15,108 — 0.00

Changes in the law require audits of claims which could result in additional penalities for not meeting requirements.

10. State Mandated Assessment — $42,405 — 0.00

Assessment would be levied only if the State General Fund appropriation for State Worker's Compensation administration exceeds $56,057,000 adjusted annually for changes in the cost of living and population as provided in Article XIIIB of the California Constitution (Labor Code Section 62.5).

11. Funding Level for Reserves — Unknown — 0.00

An audit and an actuarial study will be completed by June 30, 1990. The results of these two studies will determine outstanding liabilities and the appropriate funding level for reserves.

12. Equipment Needs — Unknown — 0.00

Possible purchase of new Central Processing Unit (CPU).

Health Care/Benefit Assessment

1. Full Implementation of Recommendations of Fitch Study — Unknown — 0.00

Full implementation of recommendations for improvement of the EMS system as presented in the Fitch Study is in process. These may have some impact on assessment rates.

2.	Ambulance Contract	Unknown	0.00

Negotiations are in progress to develop the final contract with Regional Ambulance, the successful bidder for County ambulance services. This may impact assessment rates.

Highland Hospital

1.	Capital Improvements	$250,000,000	0.00

Capital improvements as outlined in Master Plan.

2.	Governor's budget and status of CHIPS/CMSP Program.	($2,300,000)	0.00
3.	Ancillary and Outpatient Charges	Unknown	Unknown

Review of ancillary and outpatient charges.

4.	Revenue Estimates	($350,000)	Unknown

Final review and analysis of revenue estimates, in particular, insurance, PHS, Mental Health, and Criminal Justice.

5.	State Victims of Crime Fund	($3,000,000)	Unknown

Resolution of outstanding accounts receivable from State Victims of Crime fund.

6.	HPI - Materials Management Contract	($150,000)	Unknown

Renegotiation of HPI - Materials Management contract and clarification of current expenditures.

7.	Central Collections Revenue	($300,000)	Unknown

Actual realization of Central Collections revenue and cost reductions.

8.	Medicare Cost Report Settlement	($381,000)	0.00
9.	Renegotiation of Medi-Cal Contract	Unknown	Unknown

Negotiations to start in June, 1990.

10.	Renegotiation of PHS contract	$100,000	Unknown

Negotiations to start in June, 1990.

2908c

FINAL BUDGET BALANCING PLAN SUMMARY

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
GENERAL GOVERNMENT:					
101-BOARD OF SUPERVISORS* Within cap by reducing Services & Supplies and Fixed Assets			S&S FA Net	(20,886) (2,500) (23,386)	• Minimal
103-CLERK, BOARD OF SUPERVISORS Within cap by reducing Services & Supplies			S&S	(17,124)	• Minimal
104-COUNTY ADMINISTRATORS OFFICE Within cap by reducing staff	(0.50)	(0.75)	S&EB S&S Rev Net	(70,643) (2,026) 15,425 (57,244)	• Increased workload for remaining staff
114-TREASURER-TAX COLLECTOR Within cap by reducing Salaries & Benefits, Services & Supplies, and Fixed Assets and increasing Revenues	(1.00)		S&EB S&S FA Rev Net	(31,872) (20,000) (1,500) (240,000) (293,372)	• Increased workload for remaining staff
117-PURCHASING & STORES Decrease in Services & Supplies			S&S	(10,802)	• Will offset other overages in GSA
Direct charges for hospital-related purchasing services			S&S IFT Rev Net	93,266 127,430 (294,725) (74,029)	
125-COUNTY COUNSEL Within funding cap by reducing a position and Services & Supplies	(1.00)		S&EB S&S Net	(80,064) (12,215) (92,279)	• Workload increases for remaining staff resulting in service delays and Service & Supplies reduction will affect staff training and development

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
131-PERSONNEL & LABOR RELATIONS Above cap but is offset by reduction of Services & Supplies and equal reduction in the Unemployment Insurance budget		S&S	(162,245)	• Impacts legal and audit services and employee related child care programs
145-PUBLIC WORKS ADMINISTRATION Within cap by reducing Services & Supplies		S&S	(4,044)	• Delay in review process for submittals by developers
147-PLANT MANAGEMENT Within cap by reducing Services & Supplies		S&S	(6,889)	• Minimal
175-UNEMPLOYMENT INSURANCE Below its cap which will equally offset Personnel & Labor Relations budget which is above its cap		S&S	(67,516)	• Reduced insurance reserves
TOTAL GENERAL GOVERNMENT	(2.50)	(0.75)	(808,930)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant No.F	No.V	1990-91 Reduction in Net County Cost	Service Impact
146-CAPITAL PROJECTS			FA (13,497,776)	Requested capital projects in the General Fund have been deferred to ensure that the recommended Requested capital projects budget is within its net funding cap and to allow for completion of earthquake repairs. REVISED PLAN: This budget was $5,681,087 under its net funding cap. The revised plan is to restore $7,256,689 in funding for North County Jail by deferring two additional capital projects, the GSA warehouse and the E Building at Highland Hospital (2nd and 3rd Floors). There will also be an additional deferral of a project for the County Laundry. This makes the total Capital Projects budget reductions $13,497,776.

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
PUBLIC PROTECTION				
TRIAL COURT FUNDING DEPARTMENTS				
200-SUPERIOR COURT	(0.67)		S&EB (26,506) S&S (507,144) Net (533,650)	• Reduced salaries and benefits and services and supplies.
202-COUNTY CLERK		(10.00)	S&EB (319,712) Rev (123,237) Net (442,949)	• Reduced salaries and benefits and increased revenues.
210-ALAMEDA MUNICIPAL COURT		(2.00)	S&EB (66,456)	• Reduced salaries and benefits.
211-BERKELEY-ALBANY MUNICIPAL COURT			S&S (54,149) Rev (3,360) Net (57,509)	• Reduced services and supplies and increased revenues.
212-FREMONT-NEWARK-UNION CITY MUNICIPAL COURT			Rev (183,808)	• Increased revenues.
213-LIVERMORE-PLEASANTON-DUBLIN MUNICIPAL COURT			Rev (128,506)	• Increased revenues.
214-OAKLAND-PIEDMONT MUNICIPAL COURT		(6.00)	S&EB (193,519) S&S (129,090) Rev (261,840) Net (584,449)	• Reduced salaries and benefits, services and supplies and increased revenues.
216-SAN LEANDRO-HAYWARD MUNICIPAL COURT		(1.00)	S&EB (65,027) S&S (101,250) Rev (140,000) Net (306,277)	• Reduced salaries and benefits, services and supplies and increased revenues.
218-OFFICE OF COURT SERVICES			S&S (21,554)	• Reduced services and supplies.
203-CORPUS Increase revenue from Criminal Justice Facility Temporary Construction Fund			Rev. (104,319)	• Recommend revenue be transferred from Criminal Justice Facility Temporary Construction Fund trust to support operation of justice information system pending determination of feasibilty user fees.

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
205-DISTRICT ATTORNEY	(12.50)		S&EB (982,896) S&S (13,007) Rev (194,524) Net (1,190,427)	• Alter the way in which criminal prosecutorial services are provided, resulting in the appointment of private prosecutors by the Superior and Municipal Courts • Reduce availability of counseling services to victims of crime • Restrict in-house training capability
Eliminate 18.0 FTE attorney positions, 4.5 FTE inspector positions, 0.5 FTE audio visual spe-specialist, 0.5 Investigative Assistant, 0.5 Rehabilitation Counselor and 5.0 FTE Clerical positions				
209-GRAND JURY Decrease miscellaneous Services and Supplies			S&S (296)	• Decreases in services and supplies will not adversely impact this budget based on expenditure history
TOTAL DISTRICT ATTORNEY	(12.50)		(1,190,723)	
207-PUBLIC DEFENDER Eliminate 18.67 FTE attorney poisitions		(6.00)	S&EB (402,439)	• No out-of-custody intake interviews will be done • Number of in-custody intake interviews will be significantly reduced resulting in overcrowding in detention facilities, increased delays, dismissals and the appointment of private counsel by the Superior and Municipal Courts
PROBATION DEPARTMENT				
240-PROBATION ADMINISTRATION: Elimination of one of two adult half way houses, Allied Fellowship and 7th Step Foundation, and phase out of delinquency prevention program contract with Berkeley Asian Youth Center			S&S (86,014)	• Loss of 10 beds which presently serve approximately 65 offenders each year • This deliquency prevention program is not a direct component of the status offender network nor is it typically used as a resource for alternate disposition by the Juvenile Court

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
242-JUVENILE HALL					
Close a 20 bed unit		(4.17)	S&EB	(177,942)	• Reduce combined maximum capacity at Juvenile Hall and the Probation Center from 354 to 334
243-ADULT PROBATION					
Reduce adult probation staff by 10.00 FTE	(3.50)	(6.50)	S&EB	(340,502)	• Eliminate six court officers, increasing delays and inaccuracies • Reduction in drug testing of serious drug abusers
246-LOS CERROS					
Eliminate 9.51 FTE; decrease Services and Supplies accounts		(9.51)	S&EB S&S Net	(379,249) (67,957) (447,206)	• Newly refurbished 25 bed secure custody unit will not open • Waiting list for vacant beds at Los Cerros will grow longer
248-JUVENILE PROBATION					
Reduce juvenile probation staff by 6.75 FTE	(2.25)	(4.50)	S&EB	(356,228)	• Average supervison caseload will increase from 58 to 66 cases • South County average intake per deputy will will increase from 37.1 to 42.2 cases • Sex offender caseload will be absorbed by remaining staff

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
257-DEINSTITUTIONALIZATION OF STATUS OFFENDERS					
Eliminate 1.0 FTE; decrease $175,000 in funding for crisis counseling with: Berkeley Youth Center, Alternatives for Family Counseling, City of Fremont, City of Hayward, City of Livermore, Metro YMCA-Oakland, San Leandro Girls Club, Scotlan Center, Second Chance, So. Alameda County YWCA and Xanthos House; eliminate funding for delinquency prevention services at Scotlan Center		(1.00)	S&EB S&S Net	(60,496) (184,797) (245,293)	• Unit Supervisor's duties absorbed by Section Supervisor • Funding reduction of 11.2% for crisis counseling services to be absorbed by the eleven affected organizations • Four month phaseout contract for delinquency prevention services with one community based organization
260-PUBLIC PROTECTION					
Decrease in CBO contract services for counseling/education and diversion programs with: Project Intercept, Stiles Hall, San Leandro Girls Club, So. Alameda County YWCA, Spanish Speaking Citizens Foundation, BAWAR			S&S	(224,273)	• Six community based organizations will no longer receive county funding for non-mandated programs
TOTAL PROBATION DEPT.	(5.75)	(25.68)		(1,877,458)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
SHERIFF'S DEPARMENT					
162-CONSOLIDATED DISPATCH					
Equipment maintenance/ fully operational support services for CAD/RMS system			S&S	(12,349)	• Minor impact as this is first year of operation and costs are only a preliminary estimate
220-SHERIFF-ADMINISTRATION					
Delete 14.75 pos.; reduce services and supplies	(7.42)	(7.33)	S&EB	(546,520)	• Delays in clerical activities; shifting of assignments
			S&S	(131,138)	
			FA	(16,837)	• Closure of training academy for balance of fiscal year
			Net	(694,495)	
221-COUNTYWIDE SERVICES					
Delete 19.42 FTE positions; reduce lab, equipment maint. other services & supplies	(5.50)	(13.92)	S&EB	(909,707)	• Delays in Crime Lab processing; could result in trial delays; intelligence activity reduced; reorganization of command positions
			S&S	(87,573)	
			Rev	(90,338)	
			Net	(1,087,618)	
222-UNINCORPORATED SERV.	3.50		S&EB	446,758	• Addition of 3.50 positions
			S&S	(108,347)	
			Net	338,411	
225-CIVIL DIVISION					
Realignment of positions; decreased services and supplies and revenues	2.00	(2.00)	S&EB	(120,100)	• Reduction in civil process services; impact on revenue
			S&S	(22,000)	
			Rev	60,000	
			Net	(82,100)	
227-CONSOLIDATED CRIMINAL RECORDS					
Delete 7.75 FTE positions Fingerprint Technicians, clerical staff; reduce services & supplies	(0.75)	(7.00)	S&EB	(213,324)	• Delays in information processing, retrieval, workload backlogs in recordkeeping activities
			S&S	(59,078)	
			Rev	(46,928)	
			Net	(319,330)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
235-MEDICAL SECURITY					
Delete 21.62 FTE positions, reduce services and supplies	(14.75)	(6.87)	S&EB S&S Net	(760,439) (7,839) (768,278)	• Minimal; significant decline in inmates receiving medical care at Highland Hospital due to on-site medical care at the jails
236-SANTA RITA JAIL					
Revise salaries and benefits, services and supplies based on first-year operating experience; decrease fixed assets; increase revenue to fund inmate programs; decrease BMD for addtl 3 units to remain unoccupied			S&EB S&S FA Rev Net	936,910 (1,432,938) (67,703) (473,056) (1,036,787)	• Adjustments to accommodate 3,000 and other adjustments based on exper. • Revenue from inmate welfare trust to fund positions and programs related to service levels in excess of mandated responsibilities for inmate services.
237-WORK FURLOUGH					
Delete 7.42 FTE positions; adjust services and supplies, fixed assets and revenue to reflect increase in elec. surveillance program from 55 to 100; consolidate men's and women's programs in one facility	(6.42)	(1.00)	S&EB S&S FA Rev Net	(348,666) (6,031) 51,600 (180,000) (483,097)	• Decreased number of work furlough participants • Increased number of electronic home surveillance participants
238-NORTH COUNTY JAIL					
Delete 15.75 FTE positions. Close one housing floor from October thru June; close one addt'l floor approx. April-June.	(3.33)	(12.42)	S&EB S&S Rev Net	(371,183) (209,648) (95,074) (675,905)	• Close one of six floors 9/30/90 & transfer inmates to Santa Rita • Possibly close additional floor in Spring, 1991 depending on budget outlook at that time

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
239-DETENTION & CORRECTION					
Delete .67 FTE position; decrease services & supplies	(0.67)		S&EB S&S Rev Net	(36,997) (9,282) (60,871) (107,150)	• Funding from the Inmate Welfare Trust and adjustments based on exper. will minimize impact on this budget unit
270-OFF. OF EMERGENCY SVC.					
Delete 1.75 FTE positions; reduce services & supplies	(0.75)	(1.00)	S&EB S&S Net	(78,391) (6,796) (85,187)	• May require reassignment of certain tasks to ensure maintenance of service levels; services and supplies reduced based on experience
271-CORONER					
Exceeds cap; overage to be adjusted from other budget units in department	4.00	(1.00)	S&EB Rev Net	144,505 (10,013) 134,492	• Net increase of 3.0 FTE due to high priority of Sheriff
282-ANIMAL CONTROL					
Delete 1.38 FTE positions; reduce services and supplies	1.54	(2.92)	S&EB S&S Rev Net	(76,235) (32,048) 16,800 (91,483)	• Requires realignment of staffing patterns at animal shelters; possible reduction in service hours; volunteers to augment County staff
TOTAL SHERIFF'S DEPT.	(28.55)	(55.46)		(4,970,876)	
267-SEALER OF WEIGHTS AND MEASURES					
Elimination of one Senior Weights and Measures Inspector position and one departmentally assigned vehicle		(1.00)	S&EB S&S Net	(39,711) (4,632) (44,343)	• Reduce the number of two-party unregistered measuring device inspections
274-LOCAL AGENCY FORMATION COMMISSION					
Increase revenue due to fee increase			Rev	(18,750)	• Recommend increase in application fees from $1,950 to $2,500.
TOTAL PUBLIC PROTECTION	(47.47)	(107.14)		(10,934,066)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
PUBLIC ASSISTANCE				
SOCIAL SERVICES AGENCY ADMINISTRATION				
350-ECONOMIC BENEFITS				
Decrease in staff for AFDC, Food Stamps, specialized functions and an outstationed worker; increase in salary savings	(25.00)	(14.17)	S&EB (2,500,187)	• 10% increase in AFDC workload, service delays, increased error rate. • potential for increases in the number of overpayments in Food Stamp program • decreased level of service for clients • Fremont welfare recipients will have to travel to Hayward for initial screening
351-HUMAN SERVICES				
Decreased staffing in Adult Services, Adult Protective Services, Child Welfare Services and Volunteer Services; increase in salary savings	(16.50)	(9.75)	S&EB (2,257,047)	• lower levels of services, increased time to find appropriate placements for abused and neglected children • lower levels of service to vulnerable adults • difficulty coordinating donations to clients
352-MANAGEMENT SERVICES *				
Decrease in staff for Veteran Service Office, Administrative claims, Vital Statistics and Data Entry Services as well as closure of the Fremont office	(7.00)	(7.92)	S&EB (589,021) S&S (391,524) Rev 154,771 Net (825,774)	• veterans will be referred to community-based groups for information concerning services until federal area office opens in Oakland, 1991 • clients in Fremont will have to go to Hayward to see caseworker for initial screening.
TOTAL SOCIAL SERVICES AGENCY ADMINISTRATION	(48.50)	(31.84)	(5,583,008)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
SOCIAL SERVICES ASSISTANCE				
370-COMMUNITY SERVICES CONTRACTS				
Elimination of two child abuse prevention contracts: Children's Hospital and Parental Stress Services; reduced support for four non-mandated food/shelter contracts: Alameda County Food Coalition, Food Bank Network, Salvation Army (shelter), Travelers Aid			S&S (345,232) Rev (59,153) Net (404,385)	• lower level of services to these clients
395-SPECIAL WELFARE PROGRAMS				
Decrease in 8 homeless service provider contracts with: First Unitarian-B.O.S.S., Women's Refuge-Berkeley, Berkeley Emergency Food Program, Family Crisis Center, S.A.V.E., Emergency Shelter Program, Tri-City Homeless Coalition, Family Emergency Shelter Coalition; and elimination of 3 homeless service provider contracts with: Volunteers of America, Emergency Services Network, and Eden I&R, as well as elimination of voucher services and increased revenue			S&S (233,489) OC (69,770) Rev (296,851) Net (600,110)	• reduction in major housing, shelter and information and referral programs for poor and homeless countywide
TOTAL SOCIAL SERVICES ASSISTANCE	0.00	0.00	(1,004,495)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
OTHER PUBLIC ASSISTANCE PROGRAMS				
359-DEPARTMENT ON AGING *				
Non-renewal of eight CBO contracts for legal services, adult day health care, money management, social day care and in-house reassurance, and increased salary savings			S&EB (33,640) S&S (288,663) Net (322,303)	• elimination of non-mandated services to needy and elderly • increase in management workload
TOTAL OTHER PUBLIC ASSISTANCE	0.00	0.00	(322,303)	
TOTAL PUBLIC ASSISTANCE	(48.50)	(31.84)	(6,909,806)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
HEALTH CARE SERVICES					
MENTAL HEALTH:					
440-MENTAL HEALTH SERVICES *					
Closing of Alameda Mental Health Clinic, reduction of 6 community based providers and elimination of new facility operations reserve. CBO's are Pacific Childrens Center, Center of Deafness, West Oakland Health Center, Gladman Day Treatment, Pacific Center for Human Growth, Native American Health Center.	(6.00)	(1.50)	S&EB S&S IFT Rev Net	(374,504) (1,239,373) (2,521,762) (72,654) (4,208,293)	• elimination of outpatient clinic services to Alameda • reduction of day treatment, deaf translation, outpatient, advocacy and outreach services available to clients • requirement to identify additional funds for operations at new acute care facility
ALCOHOL AND DRUG DEPARTMENT:					
444-ALCOHOL & DRUG ABUSE ADMIN.					
Decrease in funding for special projects and elimination of funding for Second Chance shelter program			S&S Rev Net	(88,586) (51,504) (140,090)	• decrease in funds available for anti-drug special events • elimination of shelter beds for the homeless in Newark

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
446-DRUG ABUSE SERVICES*				
Reduction in funding for methadone maintenance programs delivered through WOHC, BATS and HAART		S&S	(423,541)	• only Medi-Cal eligible clients will be served
TOTAL ALCOHOL & DRUG DEPARTMENT	0.00	0.00	(563,631)	
COMMUNITY HEALTH:				
405-SERVICE ADMINISTRATION				
Decrease in staffing and contracted security and programming services	(2.50)	(1.08) S&EB	(124,239)	• minimal impact on vital registration staffing
		S&S	(54,163)	• administrative workload would have to be redistributed
		Net	(178,402)	• no security at HCSA administration building
				• reduced data processing applications
410-DISTRICT SERVICES*				
Elimination of perinatal and dental expansions, reductions in field nursing, closure of Alameda Health Center and allocation of CHIP indigent health care funds	(16.32)	(0.75) S&EB	(911,792)	• 20% decrease in field nursing services
		S&S	(256,000)	• Alameda clients would have to travel to Oakland for services
		FA	(42,500)	
		IFT	(1,023,228)	• no expansion of perinatal and dental services
		Net	(2,233,520)	• equipment purchases would be foregone

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
413-PROMOTION AND PROTECTION*					
Elimination of administrative staff, reduction in health promotion staffing, data analysis and claims review, contracted dental service planning, and reduction in AIDs services provided by CBOs: AIDS Project of East Bay, Bay Area Consortium for Quality Health Care, LaClinica DeLaRaza, CA Prostitute Education Program, Catholic Charities, Asia Health Services, The Spiritual Resource Center, Filipinos for Affirmative Action, Richard Allen Institute, An Ark of Love, Tri-City Health.	(5.26)	(3.00)	S&EB S&S Net	(461,343) (247,193) (708,536)	• reduction in health promotion activities • impairment of collection of statistical data • elimination of health promotion coordinator • elimination of ability to provide specialized program and data analysis • delay in claims review • elimination of dental service planning and technical assistance • reduction in AIDs community education and direct services
417-COMMUNITY HEALTH CONTRACTS					
Elimination of State restored family planning funding and proportional reduction in funding for 14 primary care clinics: Asian Health Services, Berkeley Women's Health			S&S	(913,431)	• no impact in family planning as State has restored funding • reduction of approximately 9,000 patient visits

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
Collective, Clinica DeLa Raza, Over-60 Health Clinic, Tiburcio Vasquez Health Center, Tri-Cities Clinics, Urban Indian Health Board, Valley Community Health Center W.Berkeley Health Center, W.Berkeley Health Council, Alameda Health Consortium, Agency for Infant Development, Children's Hospital Medical Center, Durham Transportation				
451-CRIMINAL JUSTICE-MEDICAL SERVICES				
Work with Highland to control medical services charges and funding for outside medical services		S&S	(239,931)	• jeopardize ability to provide 24-hour coverage • reduction in reimbursement rates to private hospitals
TOTAL COMMUNITY HEALTH DEPARTMENT	(24.08)	(4.83)	(4,273,820)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
OTHER HCSA DEPARTMENTS:				
400-AGENCY ADMINISTRATION				
Reduction of Administrative Services Assistant and Oversight Committee on Infant Mortality funding	(1.00)	S&EB S&S Net	(49,563) (54,484) (104,047)	• reduced Agency Administration support to other HCSA departments • reduced funding for the Oversight Committee on Infant Mortality
430-ENVIRONMENTAL HEALTH				
Reduction of 1.0 Program Specialist, 1.0 Environmental Health Specialist; 1.0 Hazardous Materials Specialist; 1.0 Account Clerk, increased salary savings; decreased services and supplies, and increased revenue	(4.00)	S&EB S&S FA Rev Net	(370,181) (46,951) (20,300) (104,000) (541,432)	• dept. will conduct fewer inspections • workload will increase for remaining staff
465-COUNTY MEDICAL SERVICES PLAN				
Reduced contract data processing services for the Health Care Services Finance Unit		S&S	(12,151)	• reduced data processing programming to develop reimbursement documents for State and federal governments
476-MEDICAL CARE FINANCING				
Reduced General Fund subsidy to Highland and Fairmont Hospitals		OFU	(8,102,325)	• reduction in available resources to Highland and Fairmont Hospitals • see Hospital Enterprise Fund summary for detail
TOTAL HCSA	(30.08)	(11.33)	(17,805,699)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
CULTURAL, RECREATION & EDUCATION				
790-COOPERATIVE EXTENSION				
	(0.61)	0.00	S&EB (13,578)	• Less personnel to complete work
			S&S (2,093)	• Less Service & Supplies to complete work
			Rev (1,500)	• Increased revenue to meet budget cap
	(0.61)	0.00	(17,171)	
TOTAL GENERAL FUND	(129.16)	(151.06)	(49,973,448)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
HOSPITAL ENTERPRISE FUNDS					
470-HIGHLAND HOSPITAL					
Elimination of 7.78 positions, reduction in nurse registry and temporary help contracts, and add'l Medi-Cal and trust revenue	(0.58)	(7.20)	S&EB S&S Rev Net	(463,203) (1,900,305) (2,938,784) (4,411,487)	• Severely limit the ability of the Hospital to function as a Level II trauma center • Result in decreased capacity to fulfill Co. responsibilities for indigent care per Section 17000 of the Welfare and Institutions Code • Place the Hospital in jeopardy of losing its accreditation with State and federal compliance agencies due to a reduced inpatient capacity
Net impact of reductions in services and supplies and increases in revenue including $300,000 from Central Collections			S&S Rev Net	(15,000) (617,500) (632,500)	
Increased Trauma revenue from Emergency Medical Services (EMS) District			Rev	(1,496,341)	
TOTAL HIGHLAND HOSPITAL	(0.58)	(7.20)		(6,540,328)	
471-FAIRMONT HOSPITAL*					
Elimination of staff of Mobile Health Van, closure of dental clinic, reduction in management positions, services & supplies, increased revenue.	(14.50)	(3.56)	S&EB S&S Net	(1,041,130) (20,867) (1,061,997)	• Reduced quality assurance • Decreased Hospital support services • Reduction in dental services to poor • Reduction in services to seniors unable to travel to Fairmont
Additional CHIPS revenue			Rev	(500,000)	
TOTAL FAIRMONT HOSPITAL	(14.50)	(3.56)		(1,561,997)	
TOTAL HOSPITALS - ENTERPRISE FUND	(15.08)	(10.76)		(8,102,325)	

BOARD OF SUPERVISORS PRIORITY ADJUSTMENTS

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
GENERAL GOVERNMENT					
101-BOARD OF SUPERVISORS			S&S	(149,324)	• Reduction in funding to fund Board priority adjustments
PUBLIC ASSISTANCE					
352-MANAGEMENT SERVICES		2.00	S&EB	85,309	• Veteran's Services restoration
			S&S	20,197	
			Rev	(17,156)	
			Net	88,350	
359-DEPARTMENT ON AGING			S&S	22,745	• Coordinated Association of United Seniors restoration
Total	0.00	2.00		111,095	
HEALTH CARE SERVICES					
440-MENTAL HEALTH SERVICES					
	6.00	1.50	S&EB	374,504	• Funding for Alameda Clinic
			S&S	22,660	
			Rev	(79,622)	
			Net	317,542	
			S&S	100,000	• Funding for Schuman Liles
			S&S	100,000	• Funding for West Oakland Mental Health - Childrens Services
			S&S	40,040	• Funding for Native American Health Center
Sub-Total	6.00	1.50		557,582	
446-DRUG ABUSE SERVICES					
			S&S	109,500	• Funding for West Oakland Health Center - Cocaine Recovery

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
410-DISTRICT SERVICES	13.17	0.75	S&EB	752,265	• restoration of funding for public health nursing
	3.15		S&EB	159,527	• Funding for Alameda Clinic
Sub-Total	16.32	0.75		911,792	
413-CHS PROMOTION & PROTECTION					
	1.00		S&EB	56,710	• Funding for AIDS surveillance
Total	23.32	2.25		1,635,584	
HOSPITAL ENTERPRISE FUNDS					
471-FAIRMONT HOSPITAL	1.16		S&EB	60,000	• Funding for dental clinic
GRAND TOTAL PRIORITY ADJUSTMENTS	24.48	4.25		1,657,355	

4113c

1990-91 BUDGET
FUNDED ISSUES

	Amount	Positions
General Fund		
General Government	$38,723	1.00
Capital Projects	30,481,387	0.00
Public Protection	89,344	2.00
Public Assistance	3,126,272	70.50
Health Care	14,777,843	2.92
Total General Fund	48,513,569	76.42
Other Funds		
Capital Projects Fund	8,641,966	0.00
Library Fund	0	4.67
Enterprise Funds	(1,506,529)	23.30
Total Other Funds	7,135,437	27.97
Grand Total All Funds	$55,649,006	104.39

FUNDED ISSUES

GENERAL FUND

GENERAL GOVERNMENT

1. Auditor Controller - Funding for Auditor II Position — $43,357 — 1.00

   The recommended budget includes funding for an existing Auditor II position. This position is currently filled but unfunded. Funding is available within the department's net funding cap.

2. GSA Purchasing & Stores - Implementation of Surcharges — $(215,984) — 0.00

   As a General Fund department which supports County operations, the Purchasing and Stores Department has been unable to expand its resources to meet increased demands for purchasing services. Although the increased demands come from a wide spectrum of county agencies and departments they are primarily from the law and justice and health care areas. Many of the increases are funded by State and federal grants, special use trust funds, and Board approved budget increases. The surcharge will be applied to all County Agencies and Departments, rather than to a select number, so as not to jeopardize the ability of subvented budgets to claim reimbursement.

   The result of the surcharge is a Purchasing and Stores Department budget request that is $48,885 under the 1990-91 cap, eliminating the need for a budget reduction and maintaining the existing service level. The difference between the budget cap and the budget request will be applied to the budget for GSA-Administration, budget #148, so it may continue to provide administrative support to all GSA budgets while guiding many of the business activities of the County.

3. Advertising County Resources - Miscellaneous Category (Board of Supervisors) — $10,350 — 0.00

   - Admission Day Committee — $1,000
   - Veterans Day Committee — $850
   - Veterans Parade — $2,500
   - JACKIE — $1,000
   - Black Cowboy Parade — $5,000

   Artistic Category (Art Commission) — $201,000 — 0.00

   - Art Support Program — $167,000
   - ARTSFUND Program — $34,000

CAPITAL PROJECTS

1. The following projects are newly recommended for 1990-91 and are identifed as funded issues at this time: $30,481,387 0.00

Project Description	1990/91 Funding Required	Revenue	Net County Cost
Fairmont Hospital			
B2 Nurses Station	$165,000	$165,000	$ 0
Total Fairmont Hospital	$165,000	$165,000	$ 0
Probation			
New Juvenile Hall Feasibility	$ 84,000	$ 84,000	$ 0
Sally Port	75,000	75,000	0
Total Probation	$159,000	$159,000	$ 0
Courts/Ancillary			
Oakland Muni Security Civil/Probate	$ 75,000	$ 75,000	$ 0
Hayward-Relocate Civil & Small Claims	200,000	200,000	0
Fremont Clerks Office Counters	50,000	50,000	0
Pleasanton Marshal's Office	35,000	35,000	0
Fremont Marshal's Security	100,000	100,000	0
Total Courts	$460,000	$460,000	$ 0
County Clerk			
Rm 109 Remodel-Civil/Probate	$82,500	$82,500	$ 0
Total County Clerk	$82,500	$82,500	$ 0
Public Works			
Storage	$40,000	$40,000	$ 0
Total Public Works	$40,000	$40,000	$ 0
General Services Agency			
Administration-Electric/Fire	$150,000	$ 0	$ 150,000
Reloc Hayward Gas Stn/Site Search	100,000	0	100,000
Total General Services Agency	$250,000	$ 0	$ 250,000
Sheriff			
OES Addition	$ 320,000	$ 0	$ 320,000
Total Sheriff	$ 320,000	0	$ 320,000
TOTAL 1990-91 RECOMMENDED CAPITAL PROJECTS	$1,476,500	$ 906,500	$ 570,000

1990-91 CAPITAL PROJECTS

I. 1987-88 Board Approved Project Description	Total Estimated Project Costs	1990-91 Funding Required	Funding Source
Highland Hospital			
First Flr Clinic, Med Rec	$ 2,800,000	$1,250,000	
Fourth Flr Acute	3,900,000	1,500,000	Budget Unit 470
Third Flr Acute Lab Ventilation	250,000	150,000	($630,900)/General
Electrical Expansion	2,000,000	500,000	Fund ($2,769,100)/
E Bldg 1,2,3	4,000,000	2,750,000	1989 Bond Proceeds
Renovate Old Admin Bldg	3,000,000	1,500,000	($4,250,000)
Total Highland	$15,950,000	$7,650,000	
Courts/Ancillary			
Alameda Muni Court	$ 4,500,000	$ 600,000	Cortese
Fremont Hall of Justice Remod	1,810,000	230,000	Cortese
Winton Ave Addition	2,000,000	25,000	Temp Court House Const
Berkeley Muni Court	13,200,000	50,000	Temp Court House Const
Superior Ct/Renov Prob Cntr			
Air Cond Main Bldg, Annex	0	0	Project Deleted
Court Rooms	6,000,000	500,000	Temp Ct House Const
Court House Security	75,000	75,000	Temp Ct House Const
Total Courts/Ancillary	$27,585,000	$1,480,000	
Animal Shelters			
San Leandro	$ 3,050,000	$ 0	General Fund/Cities
Tri Valley	3,590,000	300,000	General Fund/Cities
Total Animal Shelters	$ 6,640,000	$ 300,000	
Probation			
Intercom Replcmt	$ 90,000	$ 70,000	County Correctional
Juv Hall Med Unit/Modular	270,000	20,000	Facilities Capital
Los Cerros Dr Expansion	85,000	85,000	Expenditures Bond
Central Kitchen Renov	600,000	500,000	Act (Prop 52)/Prop 86
Total Probation	$ 1,045,000	$ 675,000	General Fund/Cortese
Public Defender Remod	$520,000	$20,000	Cortese
Total Public Defender	$520,000	$20,000	
Sheriff			
Santa Rita Haz. Waste Remov	$2,000,000	$1,200,000	ACO Fund
Total Sheriff	$2,000,000	$1,200,000	
General Services Agency			
County Laundry	$ 850,000	$ 560,000	General Fund
Total General Services Agency	$ 850,000	$ 560,000	
Planning & Feasibility		$ 50,000	General Fund
Prior Projects		$ 150,000	General Fund
TOTAL 1987-88 CAPITAL PROJECTS	$54,590,000	$12,085,000	

II. 1988-89 Approved Capital Proj Project Description	Total Estimated Project Costs	1990-91 Funding Required	Funding Source
Highland Hospital			
Stat Lab Relocation	$300,000	$300,000	General Fund
Total Highland Hospital	$300,000	$300,000	
General Services Agency			
Comm Tower Crane Ridge	$400,000	$400,000	General Fund/SDAF/EMS
Comm Tower Sunol Ridge	250,000	20,000	General Fund
Total General Services Agency	$650,000	$420,000	
Santa Rita Reuse			
SR-Master Plan	$ 165,000	$100,000	General Fund
SR-CHP Facility	1,800,000	50,000	General Fund
SR-Agri Dept Facility	1,815,000	25,000	General Fund
Total Santa Rita Reuse	$3,780,000	$175,000	
TOTAL 1988-89 CAPITAL PROJECTS	$4,730,000	$895,000	

III. 1989-90 Approved Cap Proj Project Description	Total Estimated Project Costs	1990-91 Funding Required	Funding Source
Highland/Fairmont Hospitals			
Master Plan	$500,000	$200,000	Hospital Capital ($300,000)/Generl Fund
Total Highland/Fairmont	$500,000	$200,000	
General Services Agency			
Oakland Muni Crt: HVAC Deficiencies	$1,000,000	$ 900,000	Temp. Court House Const./ Designer:HOK/Takashasi if Suit Settled in County's Favor
HHJ Center Parking Structure	2,720,000	2,620,000	Temp Court House Const.
GSA Warehouse Relocation	5,000,000	4,800,000	General Fund
Lakeside Plaza Building Renovation	3,350,000	1,997,167	Bond Proceeds
12th and Oak Building Renovation	3,817,720	3,817,720	General Fund/Temp Courthouse Const ($217,000)
Total General Services Agency	$15,887,720	$14,134,887	
Courts/Ancillary			
County Clerk-Remodel Civil Process	$150,000	$ 25,000	Co Clks Micrographic Trust Fund
SLO/Hay Municipal Court-Comp Rm	75,000	75,000	Temp Crt Hse Construction
Total Courts/Ancillary	$225,000	$100,000	

Probation			
Emergency Fire Road Construction	$ 50,000	$ 50,000	Eden Fire District
Chabot Camp: Track & Drainage Rep	200,000	200,000	General Fund
Total Probation	$250,000	$250,000	
Sheriff			
Santa Rita Training Academy	$2,640,000	$ 740,000	General Fund/BU#234
Total Sheriff	$2,640,000	$ 740,000	
Social Services Agency			
Main Office: Remodel Waiting Rm	$600,000	$600,000	State/Federal Reimbursement/General Fund
Total Social Services	$600,000	$600,000	
TOTAL 1989-90 APPROVED CAPITAL PROJECTS	$20,102,720	$16,024,887	
GRAND TOTAL ALL 1987-88 - 1988-89 APPROVED CAPITAL PROJECTS	$79,422,720	$29,004,887	

IV. 1990-91 Recommended Cap Proj Project Description	Total Estimated Project Costs	Funding Required	Funding Source
Fairmont Hospital			
B2 Nurses Station	$ 165,000	$ 165,000	Enterprise Fund
Total Fairmont Hospital	$ 165,000	$ 165,000	
Probation			
New Juvenile Hall Feasibility	$ 84,000	$ 84,000	Cortese
Sally Port	100,000	75,000	Cortese
Total Probation	$ 184,000	$ 159,000	
Courts/Ancillary			
Oakland Muni Security Civil/Prob.	$ 75,000	$ 75,000	Cortese
Hayward-Relocate Civl & Small C	200,000	200,000	Cortese
Fremont Clerks Office Counters	50,000	50,000	Cortese
Pleasanton Marshal's Office	35,000	35,000	Cortese
Fremont Marshal's Security	100,000	100,000	Cortese
Total Courts	$ 460,000	$ 460,000	
County Clerk			
Rm 109 Remodel-Civil/Probate	$ 550,000	$ 82,500	Cortese
Total County Clerk	$ 550,000	$ 82,500	
Public Works			
Storage	$ 40,000	$ 40,000	$50% Road/50% Flood
Total Public Works	$ 40,000	$ 40,000	
General Services Agency			
Admin. Bldg.-Electric/Fire Sys	$ 150,000	$ 150,000	General Fund
Reloc Hayward Gas Sta/Site Search	100,000	100,000	General Fund
Total General Services Agency	$ 250,000	$ 250,000	

Sheriff			
OES Addition	$3,200,000	$ 320,000	General Fund
Total Sheriff	$3,200,000	$320,000	
TOTAL 1990-91 RECOMMENDED CAPITAL PROJECTS	$4,849,000	$1,476,500	
GRAND TOTAL APPROVED AND RECOMMENDED PROJECTS	$84,271,720	$30,481,387	

PUBLIC PROTECTION

1. CBO COLA's — $89,344 — 0.00

An additional 4% COLA is included for community-based providers with full 12 month contracts for 1990-91.

2. Additional Position - Mitigation Monitoring — $0 — 1.00

Current law requires that public agencies monitor a project sponsor's compliance with environmental impact mitigation measures imposed on projects. Addition of this Planner position will enable the County to follow up on each development project approved in our jurisdiction to ensure that all measures required to mitigate significant environmental impacts are carried out. The annual cost of the position will be fully offset through direct project billing and an increase in the hourly rate.

3. Additional Position - Project Management — $0 — 1.00

The Planning Department is in the process of updating its data processing system which will include a Department-wide project tracking component. The purpose of this is to have accurate information available to other public jurisdictions and the public; to increase efficiency in application processing; to ensure that legal requirements, particularly deadlines, are met; and, to ensure that conditions of approval are fulfilled once the project is approved. The annual cost of the position will be fully offset by an additional increment to the billable hourly rate.

PUBLIC ASSISTANCE

1. County Funded Homeless Programs — $733,865 — 0.00

The 1989-90 County discretionary funding base for homeless programs is recommended at a total funding amount of $733,865. This includes base funding of $722,912, and $10,953 for a 4% COLA.

2. CBO COLA — $25,659 — 0.00

A 4% COLA has been included for all contracts recommended to be continued.

3. Senior Centers $150,908 0.00

The following Senior Centers have been included in the CAO Recommended Budget:

	1989-90	1990-91
City of Albany	12,330	12,823
Bay Area Community Services-St. Joseph	15,600	16,224
City of Emeryville	15,620	16,245
Hayward Area Recreation District	15,843	16,477
City of Alameda (Mastick Ctr.)	16,497	17,157
YMCA-New Light Ctr.	5,200	5,408
City of Oakland	26,000	27,040
Spanish Speaking Unity Council	10,400	10,816
City of Berkeley-West Berkeley Ctr.	27,613	28,718
TOTAL	$145,103	$150,908

The 1990-91 recommendation includes 4% COLA of $5,805.

4. 350 - Additional Staff (to be reviewed prior to final budget hearings) $966,274 40.00

a. General Assistance: 24.00 FTEs:
4.00 FTE clerical
19.00 FTE Eligibility Technicians
1.00 FTE Supervising Eligibility Technician

These positions are required to deal with the existing caseload as well as any growth.

b. Medi-Cal: 10.00 FTEs
8.00 FTE Eligibility Technicians for Perinatal Outreach;
1.00 FTE Perinatal Outreach Coordinator;
1.00 FTE for growth of Medi-Cal caseload.

The eight Perinatal Outreach staff have been State-authorized to carry lower caseloads in order to provide an outreach function. The remaining 2.00 FTEs are needed for overall growth.

c. Food Stamps: 6.00 FTEs
Three of these positions are needed to process clients with immediate needs for assistance including but not limited to food stamps. The other three are floaters to deal with fluctuations in the caseload and are reimbursed 100% by the State.

5. 351 - Additional Staff (to be reviewed prior to final budget hearings) $974,800 21.50

Additional staff include 2.00 FTE clerical for Children's Placement Services, 5.00 FTEs clerical for In-Home Supportive Services, 0.58 FTE for a Child Abuse Coordinator, and 0.92 FTE for a Social Worker in the Emergency Response Unit. In addition, 13.00 FTEs have been added to the department from Snedigar Cottage: 6.00 FTEs are Transportation Workers who will be needed to transport children in the foster care system; 4.00 FTEs are clerical workers who are needed in the Emergency Response Unit and 3.00 FTEs will provide child care services.

6. 352 - Additional Positions (to be reviewed prior to final budget hearings) $274,766 9.00

This budget supports almost all the benefit and assistance programs of the Agency. Increasing caseloads and mandated timeframes for processing client applications and claims make additional staff necessary. Included are 6.25 FTEs for clerical staff. In addition, the Agency has experienced difficulty in recruiting and maintaining qualified staff leading to a large number of vacancies. In order to increase recruiting efforts and to build a more experienced staff, 1.75 FTEs for a Personnel Officer and 1.00 FTE for an Administrative Services Officer have been recommended for the Agency's Personnel Department.

HEALTH CARE

Mental Health

1. Mental Health Overmatch $6,203,704 0.00

Your Board has previously approved augmentation of the Mental Health program with General Funds beyond mandated match requirement levels. The recommended budget includes a net county cost of $10,692,274. The mandated match is $4,501,625. The overmatch amount is $6,203,704. There is a positive cashflow variance of $13,055.

2. CBO COLA $773,101 0.00

An additional 4% COLA is included for community-based mental health providers; $738,068 for CBO's previously in this budget unit and $35,033 for those transferred from budget unit 443.

3. Stabilization of CBO Providers $790,087 0.00

Your Board adopted the implementation of a four and one-half year phase-in of $3,555,394 in additional funding to stabilize mental health community-based providers. The 1990-91 recommended budget adds $790,087 as the second installment of this policy.

Four and One-Half Year Mental Health CBO Stabilization Plan:

$395,044	1989-90 1st installment
790,087	1990-91 2nd installment
790,087	1991-92 3rd installment
790,088	1992-93 4th installment
790,088	1993-94 5th installment
$3,555,394	

Alcohol and Drug

1. General Fund Overmatch $2,917,206 0.00

The County is required to provide a 10% match for State Alcohol and Drug Funds. Based on 1990-91 preliminary allocations, the 10% County match totals $327,447; $185,365 for Alcohol Programs and $142,082 for Drug Abuse Programs. The 1990-91 Recommended Budget includes $2,917,206 of overmatch.

The $2,917,206 General Fund overmatch includes the following:

Alcohol Programs		Drug Abuse Programs	
- 1984-85 CBO COLA's	$ 87,481	- Continuation of optional County match for NIDA	$ 355,874
- 1986-87 CBO COLA's	74,512	- 1981-82 CBO COLA's	67,255
- 1987-88 CBO COLA's	105,829	- 1982-83 CBO COLA's	214,328
- 1988-89 CBO COLA's	125,354	- 1983-84 CBO COLA's	114,772
- 1989-90 CBO COLA's	141,435	- 1986-87 CBO COLA's	102,262
- WOHC Alcohol Recovery	170,483	- 1987-88 CBO COLA's	135,209
- Second Chance Homeless Shelter	40,000	- 1988-89 CBO COLA's	151,058
- Revenue Sharing	166,131	- 1989-90 CBO COLA's	167,126
		- Mandella House	75,000
Subtotal Prior Year	871,225	- Revenue Sharing	817,511
- 1990-91 CBO COLA's	156,878		
- 1990-91 Rev. Sharing COLA's	6,645	Subtotal Prior Year	$2,200,395
- Second Chance Homeless Shelter	(40,000)		
- CAO Recommend	(51,504)	- 1990-91 CBO COLA's	172,993
		- 1990-91 Revenue Sharing COLA's	32,701
TOTAL ALCOHOL PROGRAM	$ 983,244	- Methadone Maintenance	(147,543)
		- Special Projects	(48,586)
		- CAO Recommend	(275,998)
		TOTAL DRUG PROGRAM	$1,933,962

2. CBO COLA's — $369,217 — 0.00

An additional 4% is included for community-based providers; $329,871 for CBO's previously included in this budget and $39,346 for contracts transferred from budget unit 447.

3. Transfer of Alcoholism Contracts — $166,131 — 0.00

Contracts once funded by Revenue Sharing funds are transferred to this budget unit and included as part of the alcohol program overmatch.

4. Transfer of Drug Abuse Contracts — $817,511 — 0.00

Contracts once funded by Revenue Sharing funds are transferred to this budget unit and included as part of the drug abuse overmatch.

Community Health

1. CBO COLA's — $278,954 — 0.00

An additional 4% COLA is included for primary care community-based providers.

2. County Health Clinic Restructuring — $0 — 2.17

Your Board approved the Health Care Services Agency's plan to augment and restructure the County operated health clinics at a cost of $322,000 in 1988-89. It was agreed at that time that any additional augmentation would have to be offset by revenue generated by the restructuring. In 1989-90, an additional $191,000 offset by $116,000 in revenue was allocated. For 1990-91, an additional $78,050 is recommended which is totally offset by revenue. This completes the restructuring cost for Phase I.

3. Stabilization of CBO Providers — $700,000 — 0.00

Your Board adopted the implementation of a four-year phase-in of $2,926,529 in additional funding to stabilize primary care community based providers. The 1990-91 recommended budget adds $700,000 as the third installment of this policy.

Four Year Primary Care CBO Stabilization Plan:

$ 750,000	1988-89 1st Installment
750,000	1989-90 2nd Installment
700,000	1990-91 3rd Installment
726,529	1991-92 4th Installment
$2,926,529	Total Cost

4. Continuation of County Funding in Excess of CMSP Program Revenue — $1,138,813 — 0.00

The recommended budget includes the following County costs in excess of CMSP Program revenues:

$ 271,458	for unreimbursed clinic visits for CBO's approved for 1984-85
63,551	for cost-of-living increase approved for 1985-86
167,000	for unreimbursed clinic visits for CBO's approved for 1985-86
100,000	for primary care services for 1986-87
200,000	for urgent care/unreimbursed visits at community clinics for 1987-88
86,957	for cost-of-living increase for CBO's for 1987-88
90,434	for cost-of-living increase for CBO's for 1988-89
159,513	for cost-of-living increase for CBO's for 1989-90
$1,138,913	Total CMSP Net County Cost

6. Additional Nursing and Physician Hours — $44,603 — 0.75

The recommended budget includes funding for 0.48 Clinical Nurse (Per Diem) to provide coverage for off days for existing staff; 0.25 Mid-Level Practitioners to provide for existing evaluations and treatment for detainees before transfer to placement units; and 0.02 Podiatrist positions as a cost effective alternative to transporting detainees to a medical office.

7. Infant Mortality Oversight Committee Program — $569,516 — 0.00

In 1987-88 your Board approved $600,000 to fund the activities and programs of the Infant Mortality Oversight Committee. A cost-of-living increase of $24,000 and one-time carryover of $166,000 was included in the 1989-90 budget. No increases are recommended for 1990-91 due to countywide funding constraints. A budget balancing reduction of $54,484 is recommended for 1990-91.

8. CBO COLA — $9,000 — 0.00

An additional 4% COLA is included for the East Oakland Community Project.

OTHER FUNDS

Capital Projects Fund

1.	Mental Health Capital Project	$8,641,966	0.00

Your Board has previously approved implementation of a capital project to construct inpatient and outpatient Mental Health facilities on the Fairmont Hospital campus to replace and expand upon existing County facilities. In addition to this the Health Care Services Agency has proposed purchasing a 99 bed Skilled Nursing Facility to expand long-term care bed resources and potentially free up acute beds for more seriously ill acute patients. Operating costs for the facility have not yet been identified.

Funding for the Fairmont project and the proposed Skill Nursing Facility purchase is made available through the SB 900 contract with the State, which allows using State revenues and County matching funds in excess of program operating costs to fund capital projects. This funding mechanism was agreed to when the State was generally honoring its commitment to fund Mental Health services at adequate levels through funding annual COLAs. Since that time the State has pulled back on its funding commitment through not granting COLAs, among other things, and the County General Fund has been compelled to pay for a greater share of the Mental Health program beyond County mandated levels. The total revenue accumulated from implementation of this process, including interest, has been $26.9 million, however, overmatch totaling $14.0 million has had to be contributed to make up for lack of State mental health funding. The recommended 1990-91 budget includes an available fund balance of $8,641,966.

Library Fund

1.	Increased Library System Staffing to Meet Operational Needs	$0	4.67

The County Library has requested a net of 4.67 additional library positions to meet its increased system-wide operating needs: 1.00 Supervising Librarian I, 2.00 Clerk I/II's at Fremont, 0.50 Clerk I/II at Albany and 1.17 FTE (additional pay units for existing Book Mobile Drivers). These positions will be funded from projected growth in revenue and property taxes and are being recommended.

Enterprise Funds

Fairmont Hospital

1.	Ashland Perinatal Services	($94,812)	2.25

Official notice of the continued grant funding for Ashland Perinatal Services has not yet been received.

2.	Increased Medi-Cal Patient Volume	($1,221,717)	18.22

The Hospital is predicting an increase of 4 patients per day on this acute ward. A monthly review of patient census is necessary to determine if Medi-Cal patient volume resulting from the new transfer policy and Physician incentive-based contracts policy is working. If volume does not increase, further program reductions will be made.

3. Alzheimer Respite Ward ($190,000) 2,83

The Board of Supervisors established this ward on the basis that it would be self supportive. A monthly review of patient volume and revenue will be made to ensure it maintains its financial stability. If not, the program will be closed.

2910c

1990-91 BUDGET
UNMET NEEDS

	Amount	Positions
General Fund		
General Government	$178,200	2.00
Capital Projects	71,720,000	0.00
Public Protection	10,412,238	203.50
Public Assistance	1,530,909	20.75
Health Care	468,455	0.84
Total General Fund	84,309,882	227.09
Other Funds		
Internal Service Funds	500,044	10.00
Enterprise Funds	5,708,511	160.29
Total Other Funds	6,208,555	170.29
Grand Total All Funds	$90,518,437	397.38

UNMET NEEDS

GENERAL GOVERNMENT

1. Purchasing and Stores - Annual Supply Contract Team $85,550 2.00

As a General Fund budget the Purchasing Department has not increased its resources to meet new and expanded programs authorized since Proposition 13. The result has been a reduction in the overall service level and most importantly the Department's ability to take advantage of savings that are generated through the establishment of annual supply contracts which are the end product of the competitive bid process. The development and maintenance of these types of contracts cannot be handled by the existing buying staff and as a result the County is missing the opportunity to save substantially more than the $116,250 annual savings shown below.

The team would be responsible for: identifying and developing new annual supply contracts, monitoring the annual contracts program for the County, maintaining a master list of contracts, sending notification to staff of contract expirations in sufficient time to allow for rebid, renewing or extending, reviewing existing contracts with the Purchasing staff and using departments with the intent of improving future contracts.

The following are a few examples of commodities that should be put under annual supply contracts to lower purchasing costs.

Commodity/Annual Expenditures	Savings from Contracting
Prepared/Canned Meats - $50,000	$5,000
Travel Services - $100,000	$10,000
Auto Parts - $750,000	$37,500
Fresh Produce - $225,000	$11,250
Window Replacement - $150,000	$15,000
Frozen Food - $50,000	$5,000
Misc. Food Supplies - $25,000	$2,500
Orthopedic Hardware - $50,000	$5,000
X-ray Equipment Maint. - $20,000	$20,000
Surgical Instruments - $50,000	$5,000
TOTAL	$116,250

2. County Counsel - Data Processing/Computer Enhancements $47,000 0.00

Ugrading of the Department's data processing and computer capabilities was begun in 1989-90. In order to improve the delivery of high quality cost-effective legal services, personal computer capability needs to be available to all professional staff. This will aid legal research, drafting, and communication and can avoid increases in non-attorney staff.

3. Advertising County Resources - Admission Day Celebration $500 0.00

The County has appropriated $1,000 to this activity in prior years. The Committee has requested an additional $500; this would represent a 50% increase in the County's General Fund contribution from the 1989-90 level.

Alameda County Art Commission $45,150 0.00

- Art Support Program: An increase in the amount of $8,000 for additional grant funding to community based art organizations; this would represent a 5% increase in the County's General Fund contribution from the 1989-90 level of $160,000.

- ARTSFUND Program: An increase in the amount of $5,000 from the County's General Fund for expansion of the program's solicitation efforts.

- Art Commission Administration: An increase in the amount of $24,150; this would represent a 39% increase in the County's General Fund contribution from the 1989-90 level of $61,197.

- New Art Program: An increase in the amount of $8,000 for a proposed new intra-county touring program; this would represent a 100% increase in the County's General Fund contribution level.

CAPITAL PROJECTS

1. Deferred Capital Projects $71,720,000 0.00

A total of $71,720,000 in capital projects was requested for 1990/91 but must be deferred due to funding constraints. This does not include any funds required for the proposed new Hospital Medical Center.

PUBLIC PROTECTION

1. Dispatch Services - Additional Position $56,100 1.00

The department requested an additional Program Specialist position to assist the Emergency Services Dispatch Manager with the installation, implementation and staff training associated with the new Computer Aided Dispatch (CAD) system.

2. Additional Staffing $1,799,249 34.00

Initial staffing for Santa Rita was conceptual in nature and based on a specific inmate population. The original plan did not consider the increased inmate population, nor did it foresee the complexity of contract enforcement/coordination responsibilities involved with a provider that must meet accreditation requirements. Staffing shortages are due to either oversight, unrealistic workload expectations, misunderstanding of the master schedule's rigidity and the time actually needed to complete functions in that schedule, a vertical loading of work by having multiple activities occurring simultaneously, or a lack of information regarding the needs of contract service providers. The additional positions requested are: 25.0 Deputy Sheriff II, 1.0 Laundry Equipment Operator, 3.0 Sergeant, 5.0 Sheriff's Clerk. These positions are currently filled on overtime.

3. Staffing Additional-Three Housing Units $3,664,408 71.00

With the opening of three new units, an additional 542 beds will be added to the facility. This will result in increased needs in all areas, including Inmate Services, Kitchen, Supply, Medical, as well as the housing units themselves. The positions have been identified as follows: 16.0 Sheriff's Technician, 3.0 Sergeant, 50.0 Deputy Sheriff II, 1.0 Payroll Records Clerk, 1.0 Supply Clerk.

4. Services & Supplies-Additional Housing Units $193,378 0.00

With the opening of three additional housing units and the increase in population, additional clothing, household, laundry, office supplies and food service will be needed. The requested amount includes start-up supplies.

5. Additional Staffing: All Municipal Court Buildings $907,810 20.00

The Sheriff has identified the following additional positions as current unmet needs.

Item #	Classification	Positions	Pay Units
8604	Deputy Sheriff II	17.0	204
8617	Sergeant	3.0	36

The Sheriff states that additional positions are necessary to cover the various courts that are currently being covered on overtime.

- Last year, as part of the Trial Court Funding agreement, walk-through metal detectors and an x-ray machine were installed at each of the three public entrances to the Oakland Municipal Court building. 6.0 positions were approved to staff these stations. However, the stations are now required to be staffed 9.5 hours daily plus 4.0 hours on Monday evenings for night court. According to the Sheriff, each station requires 3.0 deputies during peak hours. The additional coverage is currently being provided on overtime. The 4.0 additional positions would provide a relief factor for vacation, training and illness and a Sergeant to supervise the unit.

- The Hayward Hall of Justice has twelve Superior Courtrooms. Only two of them, both juvenile, have assigned bailiffs. The equivalent of two of the remaining are now hearing in-custody criminal cases on a regular basis. The Sheriff is requesting 3.0 deputies, 1.5 per court to include a relief factor.

- The new Alameda Court building is scheduled for completion in late 1990. It will have a total of three courtrooms, two of which are scheduled for use upon opening and an audio/visual security console in the Marshal's office to monitor inmates in the courtrooms and holding cells. The Sheriff is requesting 4.0 deputies, 1.5 for each of the courtrooms and 1.0 for the Marshal's office, and a Sergeant for supervision.

- Two courtrooms, and occasionally a third, currently operate in the Pleasanton Municipal Court building. There is also an audio/visual security console in the Marshal's office to monitor inmates in courtrooms and holding cells. In order to staff this facility, 2.0 additional deputies have been assigned on an overtime basis for the past two years and supervision has been provided by the Sergeant assigned to the Fremont Marshal's office. The request is for 2.0 additional Deputy Sheriffs and 1.0 Sergeant position.

- There are presently two new municipal courtrooms under construction in the Fremont Municipal Court building scheduled for completion during 1990-91. The request is for 3.0 additional Deputy Sheriffs to provide Marshal service in these two courtrooms.

- Two courtrooms in the annex a block away from the Berkeley Municipal Court building handle in-custody criminal cases on a regular basis. The approved staffing configuration does not provide adequate staffing for this activity. The request is for 2.0 additional Deputy Sheriff positions.

- A uniform allowance of $19,750 is requested for these additional positions.

Given the County's current financial condition, these positions are not recommended for funding and have been identified as unmet needs.

6. Additional Public Defender Staffing — $884,475 — 19.00

The Public Defender has identified the following additional positions as current unmet needs of the Office:

Item No	Classification	Positions	Pay Units
0220M	Admin. Serv. Asst. I	1.0	12
1212	Transcriptionist	2.0	24
1296N	Clerk Intermittent	1.0	1958 hrs.
1590N	Senior Legal Research Asst.	5.0	60
1585N	Legal Research Asst.	5.0	60
3125M	Asst. Public Defender III	5.0	60

The Public Defender states that additional support and administrative staff is required to assist the legal staff in completing necessary steps to provide effective assistance to indigent defendants. The office expects to have an increase of 300 new files per month bringing total files to 5,676 per month and the number of murder cases has risen 28.7% in the past 18 months. Workload currently exceeds the capacity of both the legal and support staff. The Public Defender states that without adequate time to prepare, attorneys risk allegations of incompetency by clients and the courts resulting in investigations by the State Bar. Given the County's current fiscal crisis these positions have been identified as unmet needs.

7. Non-Statutory Diversion Program Full Year Funding for DPO III — $51,652 — 1.00

In February, 1990 the Board approved the establishment of a pilot Non-Statutory Diversion Program for young adults and authorized the addition of 1.0 FTE DPO III position to serve as the program's full time coordinator. The Probation Department identified general fund sources from within its 1989-90 appropriations to fund this position through June 30, 1990. No funding has been identified for fiscal year 1990-91.

8. Additional Staffing-Adult Investigation — $734,933 — 15.00

The Probation Department has identified the need for the following additional positions in Adult Investigations:

Item No	Classification	Positions	Pay Units
1212	Transcriptionist	2	24
6115	Deputy Probation Officer III	12	144
6122M	Unit Supervisor	1	12

Based on recent experience, the Probation Department expects Municipal Court referrals to remain stable at 800 per month and referrals from Superior Court to continue to increase to an average of 700 per month. Twelve additional investigators plus supervisory and clerical support staff are necessary to meet the demands of the courts. Without additional staff,

reports ordered by the court will either not be done, or cursory investigations will be conducted and incomplete reports written. Deadlines will be missed. These delays will in turn increase court and jail costs.

9. Additional Staffing-Adult Supervision $1,851,063 38.00

The Probation Department has identified the need for the following additional positions in Adult Supervision:

Item No	Classification	Positions	Pay Units
1212	Transcriptionist	6	72
6115	Deputy Probation Officer III	29	348
6112	Unit Supervisor	3	36

The number of supervision cases continues to rise steadily. During the period 12/87-12/89 the number of supervision cases increased 13%. During the same period felony cases increased 39%, from 5,057 to 7,046. Currently probation officers have caseloads which average 200+. To approach a supervision level of 156 per deputy, which is the recognized yardstick, an additional 29 deputies are needed along with supervisory and clerical support staff. Without adequate staffing, the Probation Department is unable to efficiently enforce court ordered conditions of probation including collection of fines and restitution to properly supervise offenders or to promptly report violations.

10. Additional Staffing - Probation Administration $55,920 1.00

The Probation Department has identified the need for a Probation Specialist to act as coordinator of diversion services. This individual would be responsible for locating and evaluating appropriate resources and for assisting staff in obtaining access to providers. The Probation Department is confident that this position has the potential for a major impact on services. This position would also be responsible for evaluating resources and programs currently in use, identifying supplemental needs of the Juvenile Division and actively pursuing the development of new resources.

11. Additional Position - Comprehensive General Plan & Elements $55,400 1.00

Consolidation of all plan documents into a cohesive package and review, update, and ensure internal consistency. Preparation of the optional Economic Development Element would require additional staff support.

12. Additional Position - Specific Plan $55,400 1.00

Initiation of the East Fourteenth Street/Lewelling Boulevard Corridor Specific Plan. The plan will incorporate economic, design and traffic studies to develop policies for redevelopment, parcel consolidation, design, land use and traffic measures to improve the economic viability, appearance and livability of the corridor.

13. Additional Position - County Ordinances and Guidelines $27,700 0.50

Review and update of the County Subdivision Ordinance and EIR Guidelines. These are state-mandated requirements and subject to annual changes from new legislation. Out of date requirements result in liability to the County through inadequate environmental review, public participation or procedural errors.

14. Additional Position - Regional Coordination $74,750 1.00

Increased involvement in regional and sub-regional land use related planning efforts to ensure coordination of and consistency with the County's General Plan program as well as maximize return from County-owned real estate.

15. Participation in a Geographic Information System (GIS) Unknown 0.00

GIS gives the ability to provide and coordinate land use based information between County agencies and perhaps other outside agencies. Automated retrieval of vast amounts of land use based data allows for improved public service and increased efficiencies in accessing and providing information. The Public Works Agency and other agencies, including the Planning Department, are currently evaluating GIS. Costs are unknown at this time.

PUBLIC ASSISTANCE

1. Restoration of Funding $708,590 0.00

If additional funds become available, $708,590 would be needed to restore all contracts to their 1989-90 level and grant COLA's.

2. Voluntary Referrals to Family Maintenance $335,559 6.75

Services to families voluntarily participating in the Family Maintenance Program have been discontinued in the recommended budget. Rather than preventing injury and abuse prior to legal action, only the more serious cases referred to the courts will be handled.

3. Child Welfare Services $486,760 14.00

Already high caseload levels will increase as a result of the recommended budget. Mandated timeframes will be tested, children in need of specialized services will face longer delays in temporary facilities, and fewer families will receive the needed level of service to help them maintain their children.

4. County Share of State GAIN Allocation $0 0.00

On a proportional basis determined by its 4.82% share of the statewide AFDC caseload, Alameda County receives only 57.72% of its justified 1990-91 State allocations. The difference is a shortfall of $4,203,252 in program resources. There is no net county cost associated with this unmet need.

HEALTH CARE

Alcohol and Drug

1. W.O.H.C. Cocaine Program $109,500 0.00

Your Board approved the funding of $109,500 as a mid-year augmentation for this program. Your Board requested this program be brought up for consideration as part of the 1990-91 budget process. The program is not fully functioning and therefore has not been recommended for continued funding.

Community Health

1. Additional Funding for Oversight Committee on Infant Mortality — $307,000 — 0.00

The Oversight Committee on Infant Mortality requested an increase of $307,000 to fund the Committee's programs and activities. Additional funding is not recommended due to countywide funding constraints.

2. Additional Funding for Detention Facility Inspection Team — $38,962 — 0.69

The Health Care Services Agency has requested additional hourly services as needed staff at a cost of $38,962 to carry out the required County detention facilities inspection program. Additional funding is not recommended due to funding constraints.

3. Additional Funding for Sexually Transmitted Diseases and Tuberculosis Controllers — $12,993 — 0.15

The Health Care Services Agency has requested 286 hours of Physician II time to replace clinical time while assigned physicians provide required administrative support. Approximately 715 patient visits are not provided while physicians perform the controller function. Additional funding is not recommended due to funding constraints.

INTERNAL SERVICE FUNDS

1. Architectural Project Coordinator II — $52,160 — 1.00

A full-time, experienced architectural coordinator whose efforts can be fully dedicated to Enterprise Projects is required to meet accreditation standards and maintain the level of service demanded by the hospitals' staff.

2. Boiler Room Operator - Fairmont Hospital — $45,306 — 1.00

Proposition 13 eliminated one boiler room operator position, which has never been replaced. Over the years, stationary engineers have provided coverage for that position. As the workload has increased, however, it has become increasingly difficult to dedicate a stationary engineer to boiler watch. In order to meet the hospital's maintenance needs and requirements, one (1) boiler room operator's position must be created and funded to cover the watch and free up a stationary engineer for regular and emergency maintenance activities.

3. Painters - Highland Hospital (2), Fairmont Hospital (2) — $199,737 — 4.00

Painting is an ongoing process at both hospitals. In fact, as hospital services increase, so do maintenance activities. As day-to-day wear increases, so does maintenance and general upkeep. At the current time, the General Services Agency's Building Maintenance Department (GSA-BMD) painting staff is not able to respond to the needs of the hospitals' staff in as timely a fashion as GSA-BMD would like to. Additionally, the painting staff is unable to keep up the painting and plastering throughout the hospital required by accreditation standards. Each hospital, Highland and Fairmont, requires a dedicated staff of two painters each to accomplish this. Therefore, four (4) funded positions are requested.

4. Asbestos Program Administrator $52,890 1.00

GSA-BMD is currently spending approximately $600,000/year for asbestos abatement which is done coincidentally with routine repairs and remodelling. Currently, asbestos is being addressed on a limited basis. The County should hire a full-time asbestos program administrator in order to allow GSA-BMD to reasonably manage asbestos abatement in County buildings in a coordinated, planned fashion. He/she could assess the extent of the problem, develop a plan of action, administrate the contracts involved and make certain the County and its abatement contractors are fulfilling their obligations and meeting legal requirements as safely and economically as possible.

5. Specialist Clerk - Hospitals Manager $30,317 1.00

The newly created position of Hospital's Manager must be provided with clerical support at the outset. Like Santa Rita, Fairmont and Highland General Hospitals must maintain strict standards set by the Joint Commission on the Accreditation of Hospitals to receive funding from the State of California. Compliance with these standards includes not only a continuous work effort and prompt resolution to problems, but also a strict adherence to the maintenance of necessary files and documentation. While it is the responsibility of the Hospitals Manager to plan, oversee and coordinate any maintenance effort between GSA-BMD and the hospitals' staff, maintaining the required files as well as preparing the appropriate documentation will be a clerical support function assigned to this position.

6. Specialist Clerk - Hazardous Materials/Energy Mgmt. $30,317 1.00

This position is required to assist two to three managers, including the Asbestos program Administrator, the Energy Program Coordinator and the Hazardous Materials Manager, and to maintain the documentation required by law relative to hazardous materials and asbestos abatement. This position will also be responsible for providing routine clerical support for these managers on a day-to-day basis.

7. Specialist Clerk - Deputy Director, GSA-BMD, 2 Building Managers $30,317 1.00

BMD is the largest department within GSA, both in relation to size and budget. It has grown rapidly in size over the years as additional responsibilities have been assigned. However, clerical staff has not been added to GSA-BMD except for Santa Rita Jail. Having management staff perform clerical duties is not a cost-effective use of resources. An additional Specialist Clerk will free managerial staff time for managerial tasks.

8. Rebuild Hy Pro Ironer $59,000 0.00

The ironer is critical to the 6-day processing of hospital linen. The ironer is the only machine without backup. Breakdowns stop the production line and maintenance must be done at night. This remains the limiting factor for expansion of future business.

ENTERPRISE FUNDS

Highland Hospital Administration

1. Medical Translator II $80,654 3.00

Current translators are not able to meet the needs of our non-English speaking patients. Highland is not able to supply translators to cover all calls. These three positions will help alleviate this problem.

2. Patient Care Monitor System $25,000 0.00

This request includes the Patient Care Monitor System, Lotus 1-2-3 software, laser printer and workstations. This is basic equipment found in QA/Risk Management units throughout the country.

Ambulatory Care

3. Specialist Clerks $72,828 3.00

Addition of 3 Specialist Clerk positions to address the 46% increase of clinic physician visits in three years. Justification exists to support 7 additional registration clerks.

4. Medical Social Worker II $205,710 3.50

Addition of 3.50 full-time Medical Social Workers for coverage of OB/GYN/Nursery, Oncology/Hematology and Emergency Room/Sexual Assault.

5. Dental Drop-In Clinic Expansion $43,814 0.00

Add 8 hours of drop-in clinic per week: requires 16 hours of dentist and 32 hours of dental assistant per week. Value reflects net county cost. The additional revenue has been deducted from the additional cost.

6. Physician Assistants $153,307 5.00

Add 5 Physician Assistants as committed to in the Emergency Department contract. These positions will be phased in during the year.

Medical

7. Mid-Level Practitioner, OB Coverage, MCH $150,000 3.00

3 positions of mid-level practitioners in lieu of housestaff are needed.

Nursing

8. CNIII $98,856 2.00

Two additional FTEs, both in Maternal and Child Health. The need for these positions is caused by several factors: increases in normal and high-risk patients, many new programs to support patient activities, support for newly hired staff with little or no OB experience and nursery upgrade to provide intermediate care.

9. CNII $1,443,760 36.30

36.3 FTEs are requested in several areas: TCU (8.8), 5 East (5.0), Surgery (4.9), Maternal Child Health (10.0), Ambulatory Care (2.0), and Emergency Department (5.6). TCU and 5 East requests are to meet Joint Conference on Accreditation of Hospitals (JCAH) requirements for average daily census of 7. Ambulatory Care, Surgery MCH and Emergency Department requests are caused by increased patient load.

10. LVN $270,745 .9.90

9.90 additional FTEs are requested: TCU (4.0), 5 East (4.2) and Ambulatory Care (1.7). TCU and 5 East requests are to meet JCAH requirements for average daily census of 7. Ambulatory Care request is caused by increased patient load.

11. Nursing Assistant $364,601 15.80

15.80 additional FTEs are requested: 4.0 for 5 East, 3.8 for Maternal Child Health and 8.0 for other inpatient units. The nurse assistants are used as nurse extenders relieving the professional nurses of non-nursing duties thereby allowing them to be more productive.

12. Surgical Attendant $62,404 2.30

2.30 additional FTEs would be used in Surgery and Recovery. These personnel would complete a team with nurses providing coverage Monday-Friday, 3 p.m. to 7 a.m.

13. Orthopedic Technician $23,342 1.00

One FTE would be divided between Ambulatory Care at .4 and inpatient units at .6. This position will cover otherwise uncovered time, providing experience with skills difficult to recruit in casting and traction application.

14. Staff Services Assistant $33,804 1.00

This position would be in Surgery and would perform a number of high level administrative tasks, such as coordinating the operating room schedule, prioritizing work loads, maintaining inventories, etc.

15. Clerk II $30,545 1.60

1.6 FTE would be assigned to nursing administration. Nursing Administration is required to provide clerical support to the laboratory for the purpose of posting lab slips. Estimated cost savings are $5,000.

16. Medical Clerk $185,702 7.80

7.80 FTEs are requested to staff positions in: Surgery (1.0), Maternal and Child Health (3.9) and inpatient units (2.9). Medical Clerks perform tasks such as answering the telephone, stock charts, file reports, order forms, etc. These positions would free up nurses to perform nursing duties and cover vacations and shifts not currently covered by medical clerks.

Operations

17. EKG Technician $47,753 1.00

The additional position is requested because of the steadily increased workload and the need for 24-hour technician coverage. The hospital is in jeopardy of being cited by the State for not having ECG reports in the chart or the poor quality of the ECGs.

18. Food Service Workers $189,803 9.00

9.00 FTEs are requested for cold food production, sandwich bar, transfer tray and nourishment passing from Nursing staff.

19. Hospital Maintenance Porter $183,768 8.00

8.00 FTEs are to provide an increased level of service to meet the needs of patient care areas, equipment maintenance and repairs, and expansion of hospital departments and terminal cleaning.

20. Increase clerical and technical staff hours $132,132 3.78

This request would increase the current clerical and technical staff hours from 7.5 to 8.0 hours/day.

21. Microscope $4,600 0.00

Microscope with polarizing $4,500 filter (replacement). The current equipment is over 15 years old.

22. Cell wash $3,570 0.00

A one-time cost for replacement of current equipment which is over 12 years old.

23. Medical Clerk $23,808 1.00

The Medical Clerk will provide the clerical support to the Accredited Record Technicians (or LVNs).

24. Computer and printer $4,000 0.00

This is needed for the correspondence/subpoena unit. A computer will allow for easy tracking of data and an easier method of information retrieval. Currently this is a manual system.

25. Omnifax machine $4,500 0.00

Needed to improve the receipt of medication orders in Pharmacy because the new machine will use regular paper, not thermal. Efforts to acquire this via a lease purchase were not successful. The old machine will be given to Admin.

26. Outpatient Pharmacy Computer System $80,000 0.00

This will increase efficiency, reduce waiting time 1-20% and provide a significant increase in quality of care. This will provide information which will soon be a federal requirement.

27. Chart Tracking system $40,000 0.00

This was originally planned to be included in the Shared Medical Systems Program (SMS). Lost charts result in lost or delayed revenues and poor patient care. Deficiency system is archaic and cumbersome.

28. Accredited Records Technicians $89,544 3.00

Three positions are needed to establish insurance unit in Medical Records department to prepare routine insurance.

29. Clerk IIs $82,472 2.70

The workload per clerk at Highland is the highest by far of any Bay Area hospital surveyed, many times more than at Fairmont. Additional staff will be assigned to discharge processing and files unit.

30. Physical Therapy Assistant $28,436 1.00

This position is requested due to the increased need in the outpatient area.

31. Increase Work Week $73,960 0.00

Increase the work week from 37.5 hours to 40 hours per week for pharmacists and pharmacy technicians. This will allow for smooth shift changes and enhance recruitment of staff.

32. Clerk II (File Room) $65,090 2.00

Two additional FTEs requested due to increased workload.

33. Supervising Clerk $23,837 1.00

This position is needed to supervise the file room, registration and billing areas of the department.

34. Respiratory Technicians $289,280 8.40

Expand staff to the Nursery Level II. Includes expanded coverage to E.R., service for AIDS clinic and to completion of all physician orders.

35. CN IV $54,331 1.00

A senior level nurse is needed to serve as assistance utilization review coordinator.

36. Medical Clerk $23,808 1.00

The workload in Utilization Review has become overwhelming due to increased admissions and regulatory changes.

37. Clerk II $30,545 1.00

This request is to staff the laboratory with nightly printer coverage 7 days/week to generate lab reports for patient's charts in a timely fashion.

38. EEG Technician $13,812 0.50

Increase the current .5 FTE position to 1.0 FTE. Currently, the EEG technician averages 7-10 hours of overtime per week to respond to inpatient requests.

39. Supervising Clerk I $26,124 0.80

No management staff is assigned to this department for day-to-day operations. The department needs 24 hour, 7 day/week supervisory coverage.

40. Data Input Clerk $22,632 1.00

A data entry clerk will be needed to complement the existing clerical staff and carry out all of the data entry functions.

41. Clinical Nurse II $47,028 1.00

The current Utilization Review Coordinator and the only CN II in the Utilization Review cannot complete their volume of tasks during the normal work day. This, plus the labor intensity of the computerized utilization review component of Shared Medical Systems (SMS), requires an additional CN II.

42. Medical Clerk $143,806 3.01

These positions are needed to assure timely and accurate completion of analysis and re-analysis of medical records.

43. Clerk Intermittent $9,302 0.37

This position is needed for the enormous amount of filing generated by payroll and personnel and to cover for vacation, sick leave, etc.

44. Departmental Personnel Officer I $47,448 1.00

The recruitment assistance provided by the County Personnel Department is valuable, but it is not sufficient to attract and fill the growing number of difficult-to-fill professional and technical positions.

45. Santa Rita Jail $216,409 6.00

Approximately 6 fulltime positions were transferred from Santa Rita in September, 1989, with no funding attached. It is requested that funding be provided for these positions.

Fairmont Hospital

1. MD Contract - Pediatrics $58,240 0.00

Fairmont has identified a need to expand the half-time Pediatrics Clinic to full-time. This action could better serve the needs of children and alleviate some of the pressures placed on Urgent Care.

2. Clinical Lab Tech II $99,585 2.00

The laboratory currently operates 16 hours per day. Expanding to a 24-hour operation could eliminate need to send statistical tests to other facilities during the night shift. Volumes are increasing due to increased numbers of patients in Urgent Care and acuity levels of inpatients.

3. Pharmacists $132,314 2.00

Recommendations from pharmacy consultants and increased workloads caused by outpatient volumes substantiate the need for additional staff in Pharmacy. This need may be addressed again when the outpatient pharmacy remodeling project is completed (anticipate Spring, 1991).

4. MD Contract and LVN - Medical Clinic $52,145 1.00

By expanding the Medical Clinic hours into the evening (Monday thru Friday), Fairmont feels that some of the increasing patient volume from Urgent Care can be redirected. Wait times can be reduced and patients may be "appointed" to a clinic for non-emergent conditions rather than further stressing Urgent Care.

5. Dentist and Dental Assistant $64,538 2.00

Fairmont provides the only dental services in South County for indigents and most Medi-Cal patients. The Clinic currently operates half-time which results in waiting lists for appointments and emergency cases referred to Highland. This increase would allow the clinic to be open full-time.

6. Physician Specialist $54,819 0.53

Fairmont has only a half-time radiologist budgeted for interpretation of radiology procedures. Volumes are increasing due to numbers of patients in ambulatory care and acuity of inpatients.

2906c

ALAMEDA COUNTY VITAL STATISTICS

- Area . . . . . 813 sq. miles
- Population 1,265,929
  - 14 cities 1,146,300
  - Unincorporated areas 119,629
- Budget, 1990-91 . . . . . $1,026,352,887
- Budgeted Positions 1990-91 . . . . . 10,867.02
- Unemployment

Year	Alameda County	Bay Area	California
1978	7.0%	6.2%	7.1%
1979	5.9%	5.6%	6.2%
1980	6.1%	5.4%	6.8%
1981	6.5%	5.7%	7.3%
1982	8.6%	7.2%	9.4%
1983	8.6%	7.9%	9.9%
1984	7.2%	5.8%	7.8%
1985	7.3%	4.5%	7.6%
1986	5.6%	4.1%	6.5%
1987	5.4%	3.9%	6.3%
1988	4.6%	4.1%	5.3%
1989	4.2%	4.2%*	5.1%

*Oakland Metropolitan Area (includes Contra Costa County)

- Inflation

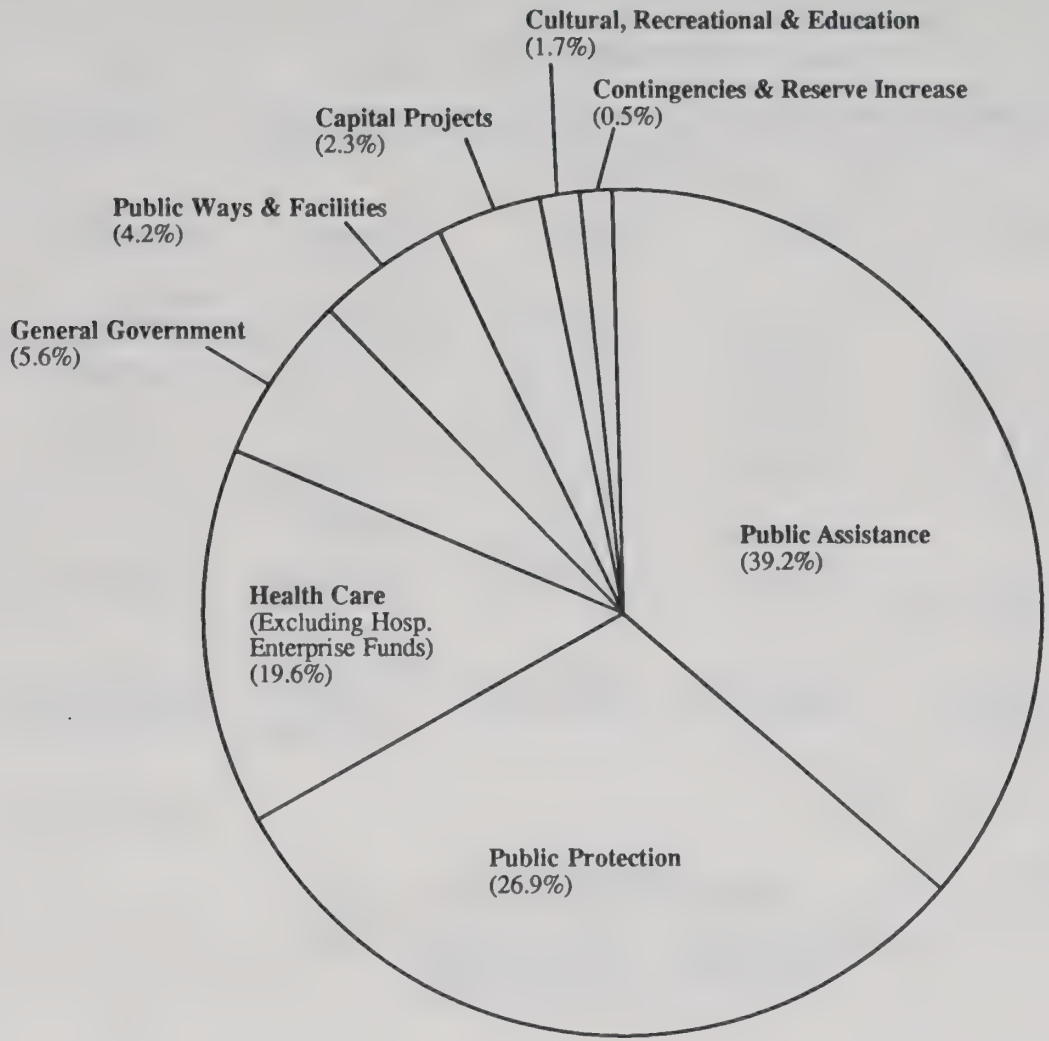
(All Urban Consumer Price Index: June to June)

Fiscal Year	S.F.-Oakland	California	U.S.
1978-79	6.6%	9.9%	10.9%
1979-80	16.7%	17.3%	14.3%
1980-81	10.5%	8.3%	9.6%
1981-82	11.2%	9.3%	7.1%
1982-83	(0.5%)	(0.6%)	2.6%
1983-84	5.7%	5.0%	4.6%
1985-86	3.2%	3.5%	3.2%
1986-87	2.8%	3.6%	3.7%
1987-88	3.4%	4.1%	3.9%
1988-89	5.1%	5.3%	5.2%
April, 1990	4.2%	5.1%	4.7%

1990-91 FINAL BUDGET
TOTAL APPROPRIATIONS BY PROGRAM
ALL COUNTY FUNDS

	General Fund	Roads	Library	Library Special Tax	Fish & Game	Structural Fire	Capital Projects	Accumulated Capital Outlay	Total Appropriation	Percent of Total
Public Assistance	$402,784,795	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$402,784,795	39.2%
Public Protection	253,102,475	0	0	0	32,289	1,993,633	20,850,421	0	275,978,818	26.9%
Health Care	188,504,899	0	0	0	0	0	13,035,463	0	201,540,362	19.6%
Gen. Government	57,148,999	0	0	0	0	0	0	0	57,148,999	5.6%
Public Ways & Facilities	1,661,456	41,728,190	0	0	0	0	0	0	43,389,646	4.2%
Capital Projects	22,832,013	0	0	0	0	0	0	300,406	23,132,419	2.3%
Cultural, Recreation & Education	564,547	0	16,175,471	628,743	0	0	0	0	17,368,761	1.7%
Contingencies	5,009,087	0	0	0	0	0	0	0	5,009,087	0.5%
Reserve Increase	0	0	0	0	0	0	0	0	0	0.0%
Total Budget	$931,608,271	$41,728,190	$16,175,471	$628,743	$32,289	$1,993,633	$33,885,884	$300,406	$1,026,352,887	100.0%

1990 - 91 FINAL BUDGET
TOTAL APPROPRIATIONS BY PROGRAM
ALL COUNTY FUNDS



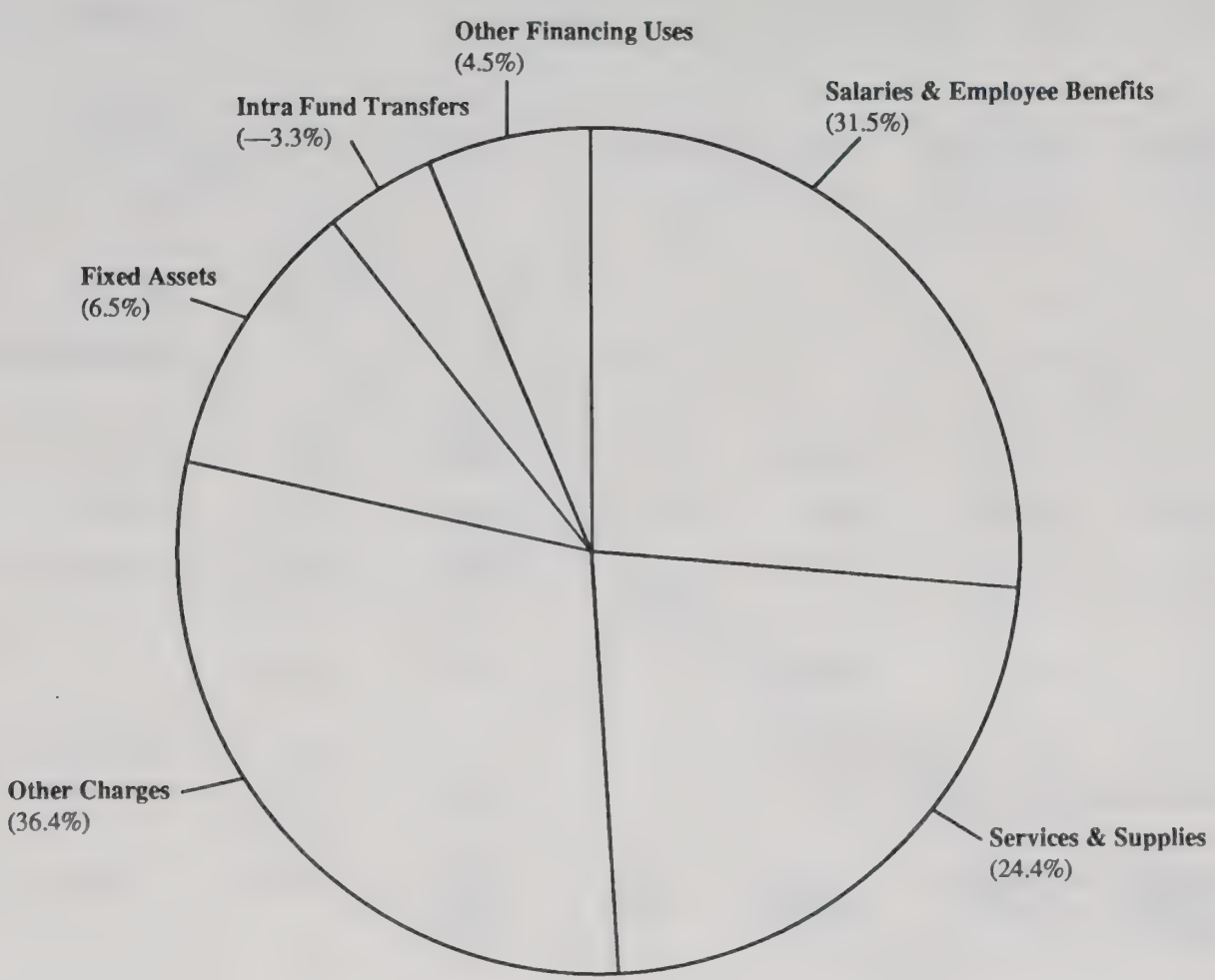
TOTAL APPROPRIATIONS: $1,026,352,887

1990-91 FINAL BUDGET
APPROPRIATIONS BY MAJOR OBJECT
ALL COUNTY FUNDS

Program Area	Salaries and Employee Benefits	Services and Supplies	Other Charges	Fixed Assets	Intra Fund Transfers	Other Financing Uses	Total
General Government	$30,569,950	$26,722,932	$1,150,141	$ 647,507	$(2,655,285)	$ 686,754	$57,148,999
Capital Projects	0	2,300,406	0	20,832,013	0	0	23,132,419
Public Protection	177,286,762	81,259,599	651,869	20,479,383	(3,954,471)	255,676	275,978,818
Public Assistance	63,781,870	26,678,831	329,868,538	1,023,727	(18,568,171)	0	402,784,795
Health Care	42,240,881	75,470,135	37,852,317	14,444,891	(8,635,575)	40,167,713	201,540,362
Public Ways & Facilities	214,457	30,944,464	4,016,570	9,137,200	(1,011,927)	88,882	43,389,646
Cultural, Recreation & Education	9,515,778	7,237,678	334,999	298,750	(18,444)	0	17,368,761
Contingency & Reserves	0	0	0	0	0	5,009,087	5,009,087
Total	$323,636,698	$250,614,045	$373,874,434	$66,863,471	$(34,843,873)	$46,208,112	$1,026,352,887
Percent	31.5%	24.4%	36.4%	6.5%	—3.3%	4.5%	100.0%

2863c

1990 - 91 FINAL BUDGET
APPROPRIATION BY MAJOR OBJECT

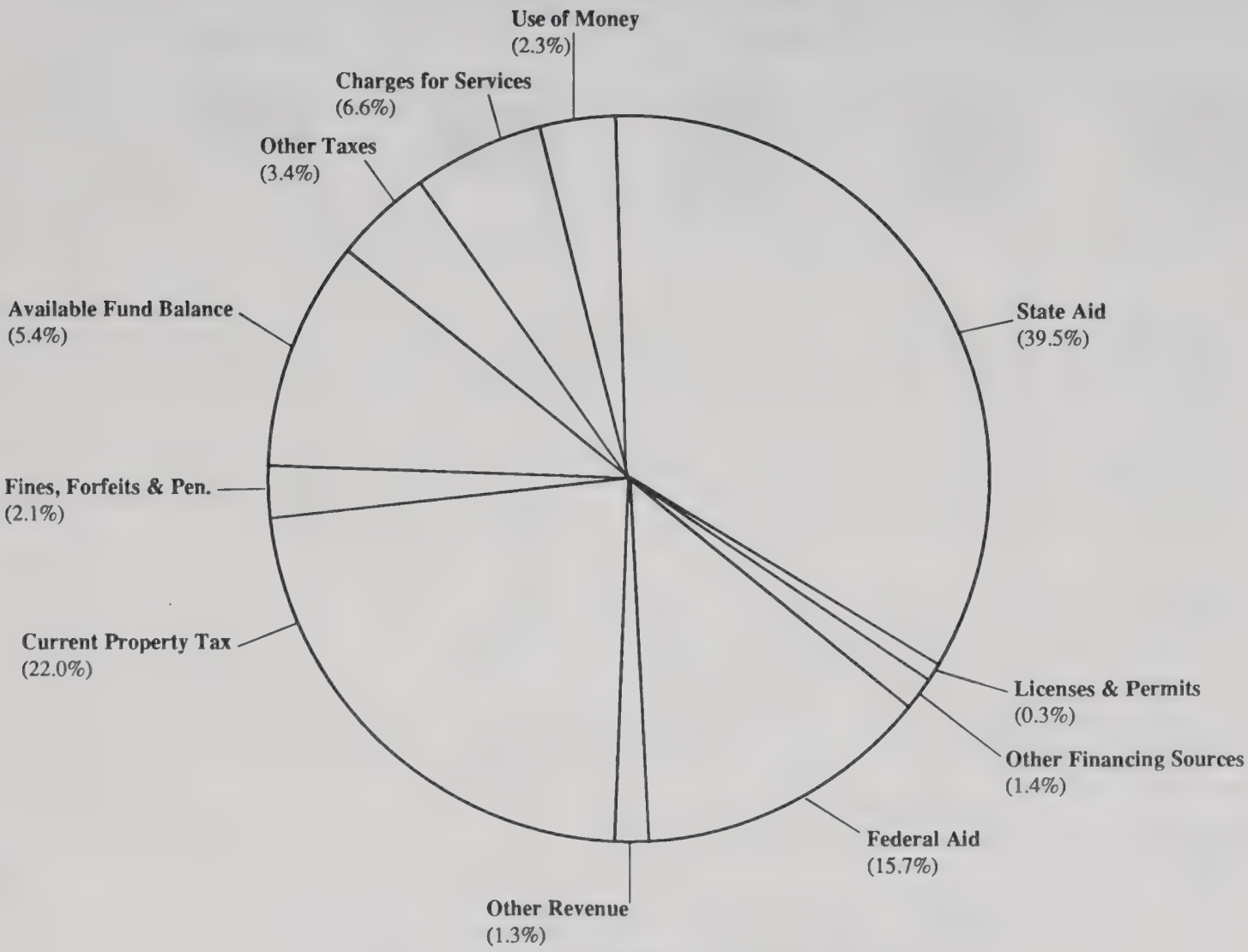


TOTAL APPROPRIATIONS: $1,026,352,887

1990-91 FINAL BUDGET
TOTAL AVAILABLE FINANCING BY SOURCE
ALL COUNTY FUNDS

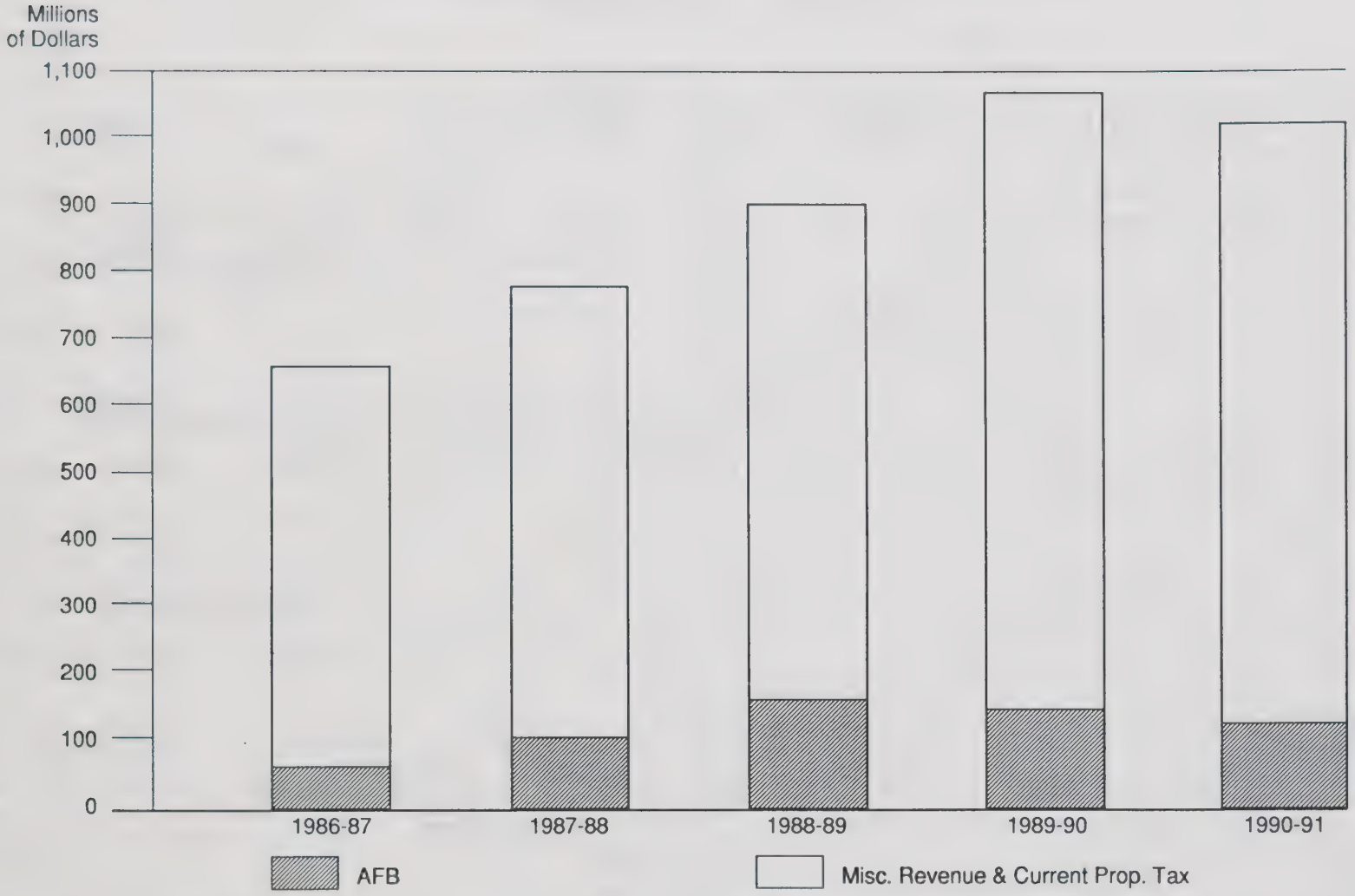
	General Fund	Roads	Library	Library Special Tax	Fish & Game	Structural Fire	Capital Projects	Accumulated Capital Outlay	Total Financing	Percent of Total
Government Aid										
State	$371,292,269	$14,351,500	$ 579,343	$ 3,423	$ 0	$ 6,145	$19,050,545	$ 0	$405,283,225	39.5%
Federal/Other	$158,348,631	3,452,075	$ 12,640	$ 0	$ 0	$ 0	$ 0	$ 0	$161,813,346	15.7%
Current Property Tax	219,500,000	0	5,829,748	138,000	0	297,200	0	0	225,764,948	22.0%
Charges for Services	62,961,553	3,850,127	601,658	25,250	0	0	0	0	67,438,588	6.6%
Use of Money	18,563,776	1,322,000	195,670	20,118	800	25,000	3,300,000	69,302	23,496,666	2.3%
Other Taxes	28,018,437	825,300	4,774,064	90,833	0	1,086,606	0	0	34,795,240	3.4%
Fines, Forfeits & Penalties	21,069,332	1,045,000	0	0	11,000	0	0	0	22,125,332	2.1%
Other Revenue	13,569,916	10,000	44,000	0	0	0	0	0	13,623,916	1.3%
Licenses & Permits	2,778,518	6,600	0	0	0	0	0	0	2,785,118	0.3%
Total Revenue Available	$896,102,432	$24,862,602	$12,037,123	$277,624	$11,800	$1,414,951	$22,350,545	$69,302	$957,126,379	93.2%
Other Financing Sources	6,944,801	7,088,882	0	0	0	0	0	0	14,033,683	1.4%
Available Fund Balance	28,561,038	9.776,706	4,138,348	351,119	20,489	578,682	11,535,339	231,104	55,192,825	5.4%
Total	$931,608,271	$41,728,190	$16,175,471	$628,743	$32,289	$1,993,633	$33,885,884	$300,406	$1,026,352,887	100.0%
	90.8%	4.1%	1.5%	0.1%	0.0%	0.2%	3.3%	0.0%	100.0%	

1990 - 91 FINAL BUDGET
TOTAL AVAILABLE FINANCING BY SOURCE
ALL COUNTY FUNDS



TOTAL FINANCING: $1,026,352,887

FIVE - YEAR APPROPRIATION LEVEL
BY TYPE OF FINANCING — ALL COUNTY FUNDS



Fiscal Year	AFB	MISC. REVENUE & CURRENT PROP. TAX
1986-87	$51.9	$606.8
1987-88	$109.6	$679.4
1988-89	$137.8*	$772.1
1989-90	$117.1**	$911.0
1990-91	$55.2	$971.2

* Includes $7.2 M reserve cancellation
** Includes $7.1 M reserve cancellation

BUDGETED POSITION CHANGE SUMMARY
BY PROGRAM AREA

	1988-89 Budget	1989-90 Budget	1989-90 Adjusted Budget	1990-91 Prelim.	1990-91 Final	Change 1989-90/ Final
General Government	729.43	701.57	706.91	704.97	714.07	12.50
Capital Projects	0.00	0.00	0.00	0.00	0.00	0.00
Public Protection	3,252.84	3,652.74	3,687.69	3,444.40	3,557.42	(95.32)
Public Assistance	1,615.15	1,790.95	1,806.29	1,807.85	1,790.93	(0.02)
Health Care	783.92	896.64	909.78	872.30	907.01	10.37
Public Ways & Facilities	5.75	5.75	5.75	6.25	6.25	0.50
Cultural, Recreation, Educ.	237.46	270.40	288.82	292.88	292.88	22.48
Internal Service Funds	488.94	551.54	550.44	570.94	570.94	19.40
Enterprise Funds	2,260.66	2,324.39	2,372.68	2,240.49	2,373.25	48.86
Special Districts						
Fire	118.00	118.00	118.00	118.00	118.00	0.00
Flood Control Districts	419.39	442.77	442.85	442.85	442.85	0.08
Flood Control - Zone 7	50.42	53.42	56.42	56.42	56.42	3.00
Other Public Ways & Fac.	0.00	0.00	0.00	0.00	0.00	0.00
Special Districts - Library	0.00	0.00	0.00	0.00	0.00	0.00
Health Care/ Benefit Assessment	36.00	37.00	37.00	37.00	37.00	0.00
Total Positions	9,997.96	10,845.17	10,982.63	10,594.35	10,867.02	21.85

1730I

BUDGETED POSITION CHANGE SUMMARY
BY FUND

	1988-89 Budget	1989-90 Budget	1989-90 Adjusted Budget	1990-91 Prelim.	1990-91 Final	Change 1989-90/ Final
General Fund	6,377.67	7,038.23	7,107.00	6,825.74	6,965.65	(72.58)
Capital Projects	0.00	0.00	0.00	0.00	0.00	0.00
Fish & Game	0.00	0.00	0.00	0.00	0.00	0.00
Structural Fire	16.53	16.53	16.53	16.53	16.53	0.00
Road Fund	0.00	0.00	0.00	0.00	0.00	0.00
Library Fund	230.35	263.29	281.71	286.38	286.38	23.09
Library Spec. Taxing Zone	0.00	0.00	0.00	0.00	0.00	0.00
Internal Service Funds	488.94	551.54	550.44	570.94	570.94	19.40
Enterprise Funds	2,260.66	2,324.39	2,372.68	2,240.49	2,373.25	48.86
Special Districts						
Fire	118.00	118.00	118.00	118.00	118.00	0.00
Flood Control District	419.39	442.77	442.85	442.85	442.85	0.08
Flood Control - Zone 7	50.42	53.42	56.42	56.42	56.42	3.00
Other Public Ways & Fac.	0.00	0.00	0.00	0.00	0.00	0.00
Library	0.00	0.00	0.00	0.00	0.00	0.00
Health Care/Ben. Assess.	36.00	37.00	37.00	37.00	37.00	0.00
Total Positions	9,997.96	10,845.17	10,982.63	10,594.35	10,867.02	21.85

1730I

1990-91 FINAL BUDGET
POSITION CHANGE SUMMARY BY DEPARTMENT

DEPARTMENT/BUDGET UNIT	1989-90 APPROVED	MID-YEAR ADJUSTMENTS	RECOMMEND ADJUSTMENTS	BUDGET BALANCING ADJUSTMENTS	FINAL BUDGET ADJUSTMENTS	1990-91 APPROVED BUDGET
GENERAL GOVERNMENT						
101 Board of Supervisors	13.00	1.00	0.00	0.00	0.00	14.00
103 Clerk, Board of Supervisors	11.88	0.00	0.00	0.00	0.75	12.63
104 County Administrator	30.02	0.00	0.00	(0.75)	(0.50)	28.77
110 Auditor-Controller	87.00	1.00	1.00	0.00	0.00	89.00
111 Assessor	201.32	(0.52)	0.00	(4.46)	4.46	200.80
114 Treasurer-Tax Collector	57.38	0.00	0.00	(3.00)	2.00	56.38
115 Retirement	11.00	0.00	0.00	0.00	0.00	11.00
117 Purchasing & Stores	63.04	0.89	0.00	0.00	0.00	63.93
120 Central Collections	70.00	(1.00)	0.00	0.00	0.00	69.00
121 Property & Salvage	5.83	0.00	0.00	0.00	0.00	5.83
125 County Counsel	33.24	0.00	0.00	(1.00)	3.39	35.63
131 Personnel	47.83	3.30	0.00	0.00	(1.00)	50.13
145 Public Works Administration	0.00	0.00	0.00	0.00	0.00	0.00
147 Plant Management	0.00	0.00	0.00	0.00	0.00	0.00
148 GSA Administration	22.33	0.00	0.00	0.00	0.00	22.33
155 Registrar of Voters	41.70	0.67	0.00	0.00	0.00	42.37
165 Advertising	0.00	0.00	0.00	0.00	0.00	0.00
167 Economic Development	0.00	0.00	6.27	0.00	0.00	6.27
174 Other Insurance & Surety Bonds	0.00	0.00	0.00	0.00	0.00	0.00
175 Unemployment Insurance	1.00	0.00	0.00	0.00	0.00	1.00
195 Disaster Response	0.00	0.00	0.00	0.00	0.00	0.00
197 Unallocated Space	0.00	0.00	0.00	0.00	0.00	0.00
199 Misc. Expense	5.00	0.00	0.00	0.00	0.00	5.00
TOTAL - GENERAL GOVERNMENT	701.57	5.34	7.27	(9.21)	9.10	714.07
CAPITAL PROJECTS	0.00	0.00	0.00	0.00	0.00	0.00
PUBLIC PROTECTION						
200 Superior Court	144.19	16.45	17.81	0.00	(0.67)	177.78
201 Trial Court Revenue	0.00	0.00	0.00	0.00	0.00	0.00
202 County Clerk	192.42	(0.42)	11.00	0.00	(10.00)	193.00
203 CORPUS	1.00	0.00	0.00	0.00	0.00	1.00
205 District Attorney	302.16	0.00	0.00	(29.00)	16.50	289.66
207 Public Defender	216.92	1.44	0.00	(18.67)	13.66	213.35
209 Grand Jury	1.50	0.00	0.00	0.00	0.00	1.50
210 Alameda Municipal Court	22.00	0.00	2.00	0.00	(2.00)	22.00
211 Berkeley Municpal Court	42.93	0.00	0.00	0.00	0.00	42.93
212 Fremont Municipal Court	69.00	0.00	2.00	0.00	0.33	71.33
213 Livermore Municipal Court	32.80	0.00	2.30	0.00	0.00	35.10
214 Oakland Municipal Court	169.00	1.00	1.00	0.00	(6.00)	165.00
216 Hayward Municipal Court	85.00	0.00	2.00	0.00	(1.00)	86.00
218 Office of Court Services	3.00	0.00	0.00	0.00	0.00	3.00
Sub-total	1,281.92	18.47	38.11	(47.67)	10.82	1,301.65

DEPARTMENT/BUDGET UNIT		1989-90 APPROVED	MID-YEAR ADJUSTMENTS	RECOMMEND ADJUSTMENTS	BUDGET BALANCING ADJUSTMENTS	FINAL BUDGET ADJUSTMENTS	1990-91 APPROVED BUDGET
Sheriff's Department							
162	Consolidated Dispatch	47.00	0.00	0.00	0.00	0.00	47.00
220	Administration	75.75	0.00	0.00	(7.00)	(7.75)	61.00
221	Countywide Services	55.00	(2.00)	(3.00)	(11.00)	(8.42)	30.58
222	Unincorporated Services	108.33	25.17	(1.00)	(12.67)	16.17	136.00
223	Dublin Police Services	30.00	0.00	0.00	0.00	0.00	30.00
225	Civil Division	52.00	0.00	0.00	(5.00)	5.00	52.00
226	Cal ID	0.00	0.00	0.00	0.00	0.00	0.00
227	Consolidated Criminal Records	57.00	2.00	0.00	(10.00)	2.25	51.25
228	Bailiffs	118.00	0.00	0.00	0.00	0.00	118.00
234	Santa Rita Construction	0.00	0.00	0.00	0.00	0.00	0.00
235	Medical Security	32.12	0.00	0.00	(6.00)	(15.62)	10.50
236	Santa Rita	518.33	(1.00)	(17.33)	0.00	0.00	500.00
237	Work Furlough	42.00	0.00	0.00	(7.00)	(0.42)	34.58
238	North County Jail	230.42	(1.25)	0.00	(115.17)	99.42	213.42
239	Detention & Correction	7.00	0.00	0.00	(1.00)	0.33	6.33
270	Office of Emergency Services	10.00	0.00	0.00	(1.00)	(0.75)	8.25
271	Coroner/Public Administrator	31.00	2.00	0.00	(3.50)	6.50	36.00
280	Structural Fire	16.53	0.00	0.00	0.00	0.00	16.53
282	Animal Control & Fish & Game	9.95	0.51	0.00	(2.00)	0.62	9.08
455	Adult Detention Medical	0.00	0.00	0.00	0.00	0.00	0.00
	Sub-total Sheriff	1,440.43	25.43	(21.33)	(181.34)	97.33	1,360.52
Probation Department							
240	Administration	59.33	0.16	2.18	0.00	0.00	61.67
242	Juvenile Hall	198.63	0.00	0.00	(4.17)	0.00	194.46
243	Adult Probation	244.16	1.43	0.75	(15.62)	5.20	235.92
245	Chabot Ranch	36.89	0.00	(0.42)	0.00	0.00	36.47
246	Los Cerros	41.28	(0.50)	0.42	(9.51)	0.00	31.69
248	Juvenile Probation	163.94	(11.87)	0.98	(6.75)	(0.33)	145.97
249	Juvenile Institutions Administration	30.04	0.00	1.08	0.00	0.00	31.12
250	STC	0.00	0.00	0.00	0.00	0.00	0.00
257	Deinst. of Status Offenders	8.54	0.00	0.00	(1.00)	0.00	7.54
260	Public Safety	0.00	0.00	0.00	0.00	0.00	0.00
	Sub-total Probation	782.81	(10.78)	4.99	(37.05)	4.87	744.84
265	Agricultural Commissioner	38.66	(0.17)	0.00	0.00	0.00	38.49
266	Building Inspection	0.00	0.00	0.00	0.00	0.00	0.00
267	Weights & Measures	15.00	0.00	0.00	(1.00)	0.00	14.00
272	Housing & Community Development	23.00	2.00	0.00	0.00	0.00	25.00
273	Planning	29.75	0.00	2.00	0.00	0.00	31.75
274	LAFCO	0.00	0.00	0.00	0.00	0.00	0.00
275	Recorder	41.17	0.00	0.00	0.00	0.00	41.17
	Subtotal	147.58	1.83	2.00	(1.00)	0.00	150.41
	TOTAL - PUBLIC PROTECTION	3,652.74	34.95	23.77	(267.06)	113.02	3,557.42

DEPARTMENT/BUDGET UNIT	1989-90 APPROVED	MID-YEAR ADJUSTMENTS	RECOMMEND ADJUSTMENTS	BUDGET BALANCING ADJUSTMENTS	FINAL BUDGET ADJUSTMENTS	1990-91 APPROVED BUDGET
PUBLIC ASSISTANCE						
345 Operations Revenue	0.00	0.00	0.00	0.00	0.00	0.00
349 SSA Administration	8.25	(4.25)	0.00	0.00	0.00	4.00
350 Economic Benefits	774.25	(21.84)	40.00	(25.00)	(15.17)	752.24
351 Human Services	447.86	38.62	26.25	(26.25)	1.00	487.48
352 Management Services	175.87	47.05	9.04	(10.17)	(2.75)	219.04
353 Snedigar Cottage	25.97	0.00	(25.97)	0.00	0.00	0.00
354 Financial Services	46.24	(46.24)	0.00	0.00	0.00	0.00
355 Employment Programs	24.42	0.00	0.91	0.00	0.00	25.33
356 GAIN Program	71.92	(0.42)	(4.16)	0.00	0.00	67.34
357 Public Guardian/Conservator	26.00	1.00	1.00	0.00	0.00	28.00
358 Family Support Division	180.17	0.00	17.00	0.00	0.00	197.17
359 Department on Aging	10.00	0.33	0.00	0.00	0.00	10.33
361 Child Care Maintenance	0.00	0.00	0.00	0.00	0.00	0.00
365 Aged, Blind, Disabled, Spec. Circum.	0.00	0.00	0.00	0.00	0.00	0.00
366 AFDC	0.00	0.00	0.00	0.00	0.00	0.00
367 Children's Aid-Foster Care	0.00	0.00	0.00	0.00	0.00	0.00
368 Children's Aid-SED	0.00	0.00	0.00	0.00	0.00	0.00
370 Community Service Contracts	0.00	0.00	0.00	0.00	0.00	0.00
380 General Assistance	0.00	0.00	0.00	0.00	0.00	0.00
382 Refugee Assistance	0.00	0.00	0.00	0.00	0.00	0.00
390 Care of Juvenile Court Wards	0.00	0.00	0.00	0.00	0.00	0.00
392 Special Employment Projects	0.00	0.00	0.00	0.00	0.00	0.00
395 Special Welfare Programs	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL - PUBLIC ASSISTANCE	1,790.95	14.25	64.07	(61.42)	(16.92)	1,790.93
HEALTH CARE SERVICES						
400 Agency Administration	14.75	0.00	0.00	(1.00)	1.00	14.75
405 Community Health Service Admin	54.72	1.21	0.00	(3.58)	0.00	52.35
410 Community Health District Services	235.89	10.54	1.46	(17.07)	18.16	248.98
410 Community Health Capital Projects	0.00	0.00	0.00	0.00	0.00	0.00
413 Community Health Promotion	189.87	(3.21)	5.08	(8.26)	1.98	185.42
417 Community Health Contracts	0.00	0.00	0.00	0.00	0.00	0.00
426 Emergency Medical Services	0.00	0.00	0.00	0.00	0.00	0.00
430 Environmental Health Services	92.83	0.42	0.00	(4.00)	2.75	92.00
440 Mental Health Services	259.30	1.18	0.00	(7.50)	7.50	260.48
440 Mental Health Capital Projects	0.00	0.00	0.00	0.00	0.00	0.00
443 Mental Health Contracts	0.00	0.00	0.00	0.00	0.00	0.00
444 Alcohol & Drug Administration	23.00	3.00	0.00	0.00	0.00	26.00
445 Alcoholism Services	0.00	0.00	0.00	0.00	0.00	0.00
446 Drug Abuse Services	0.00	0.00	0.00	0.00	0.00	0.00
447 Alcohol & Drug Contracts	0.00	0.00	0.00	0.00	0.00	0.00
451 Criminal Justice Medical Services	19.28	0.00	0.75	(3.34)	3.34	20.03
460 AB 8 Health Program	0.00	0.00	0.00	0.00	0.00	0.00
465 County Medical Servcices Plan	7.00	0.00	0.00	0.00	0.00	7.00
470 Highland Hospital Capital Projects	0.00	0.00	0.00	0.00	0.00	0.00
471 Fairmont Hospital Capital Projects	0.00	0.00	0.00	0.00	0.00	0.00
476 Medical Care Financing	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL - HEALTH CARE SERVICES	896.64	13.14	7.27	(44.75)	34.71	907.01

DEPARTMENT/BUDGET UNIT	1989-90 APPROVED	MID-YEAR ADJUSTMENTS	RECOMMEND ADJUSTMENTS	BUDGET BALANCING ADJUSTMENTS	FINAL BUDGET ADJUSTMENTS	1990-91 APPROVED BUDGET
PUBLIC WAYS & FACILITIES						
193 Disaster Response - Roads	0.00	0.00	0.00	0.00	0.00	0.00
509 Road Maintenance	0.00	0.00	0.00	0.00	0.00	0.00
512 Transportation Measure B	0.00	0.00	0.00	0.00	0.00	0.00
513 Caltrans Contracts	0.00	0.00	0.00	0.00	0.00	0.00
515 Garage Operations	0.00	0.00	0.00	0.00	0.00	0.00
519 Parking Facilities	5.75	0.00	0.50	0.00	0.00	8.25
525 Paratransit Services	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL - PUBLIC WAYS & FACILITIES	5.75	0.00	0.50	0.00	0.00	8.25
CULTURAL, RECREATION & EDUCATION						
600 Veterans Memorial Buildings	2.17	0.00	0.00	0.00	0.00	2.17
780 County Library	263.29	18.42	4.67	0.00	0.00	286.38
781 Cooperative Library System	0.00	0.00	0.00	0.00	0.00	0.00
785 Library-Special Taxing Zone	0.00	0.00	0.00	0.00	0.00	0.00
790 Cooperative Extension	4.94	0.00	0.00	(0.61)	0.00	4.33
TOTAL - CULTURAL, RECREATION & EDUCATION	270.40	18.42	4.67	(0.61)	0.00	292.88
SUBTOTAL:	7,318.05	86.10	107.55	(383.05)	139.91	7,268.56
INTERNAL SERVICE FUNDS						
112 Data Processing Department	168.58	0.00	0.00	0.00	0.00	168.58
118 Reprographics	16.00	0.00	0.00	0.00	0.00	16.00
140 Motor Pool	17.75	0.00	0.00	0.00	0.00	17.75
141 Building Maintenance	263.71	(1.10)	20.50	0.00	0.00	283.11
143 County Laundry	46.81	0.00	0.00	0.00	0.00	46.81
160 Communications	29.89	0.00	0.00	0.00	0.00	29.89
171 Worker's Compensation	3.50	0.00	0.00	0.00	0.00	3.50
173 Risk Management	5.50	0.00	0.00	0.00	0.00	5.50
176 Dental Insurance	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL - INTERNAL SERVICE FUNDS	551.54	(1.10)	20.50	0.00	0.00	570.94
HOSPITALS - ENTERPRISE FUNDS						
470 Highland General Hospital	1,602.48	36.50	(168.88)	(112.02)	124.23	1,482.31
471 Fairmont Hospital	721.91	11.79	0.00	(19.56)	8.53	722.67
472 Department of Psychiatry, HGH	0.00	0.00	168.27	0.00	0.00	168.27
TOTAL - HOSPITALS - ENTERPRISE FUNDS	2,324.39	48.29	(0.61)	(131.58)	132.76	2,373.25

DEPARTMENT/BUDGET UNIT	1989-90 APPROVED	MID-YEAR ADJUSTMENTS	RECOMMEND ADJUSTMENTS	BUDGET BALANCING ADJUSTMENTS	FINAL BUDGET ADJUSTMENTS	1990-91 APPROVED BUDGET
FIRE PROTECTION						
501 Castro Valley Fire District	63.00	0.00	0.00	0.00	0.00	63.00
502 Castro Valley Fire Zone 1	0.00	0.00	0.00	0.00	0.00	0.00
505 Redwood Fire District	0.00	0.00	0.00	0.00	0.00	0.00
508 County Service Area F-1984-1	0.00	0.00	0.00	0.00	0.00	0.00
510 County Service Area F-1985-1	0.00	0.00	0.00	0.00	0.00	0.00
511 County Service Area F-1985-2	0.00	0.00	0.00	0.00	0.00	0.00
514 Eden Consolidated Fire Dist.	55.00	0.00	0.00	0.00	0.00	55.00
TOTAL - FIRE PROTECTION	118.00	0.00	0.00	0.00	0.00	118.00
FLOOD CONTROL						
194 Disaster Response - Flood	0.00	0.00	0.00	0.00	0.00	0.00
533 Co-Wide Flood Control Admin	442.77	0.08	0.00	0.00	0.00	442.85
534 Flood Control Zone 2	0.00	0.00	0.00	0.00	0.00	0.00
535 Flood Control Zone 2-A	0.00	0.00	0.00	0.00	0.00	0.00
536 Flood Control Zone 3-A	0.00	0.00	0.00	0.00	0.00	0.00
537 Flood Control Zone 4	0.00	0.00	0.00	0.00	0.00	0.00
538 Flood Control Zone 5	0.00	0.00	0.00	0.00	0.00	0.00
539 Flood Control Zone 6	0.00	0.00	0.00	0.00	0.00	0.00
544 Flood Control Dist. Zone 9	0.00	0.00	0.00	0.00	0.00	0.00
548 Flood Control Dist. Zone 12	0.00	0.00	0.00	0.00	0.00	0.00
549 Flood Control Dist. Zone 13	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL - FLOOD CONTROL	442.77	0.08	0.00	0.00	0.00	442.85
FLOOD CONTROL - ZONE 7						
540 Flood Control Zone 7	0.00	0.00	0.00	0.00	0.00	0.00
541 Flood Control Zone 7-1	0.00	0.00	0.00	0.00	0.00	0.00
542 Flood Control Zone 7-Water Facilities	53.42	3.00	0.00	0.00	0.00	56.42
TOTAL - FLOOD CONTROL ZONE 7	53.42	3.00	0.00	0.00	0.00	56.42
OTHER PUBLIC WAYS & FACILITIES						
578 Co. Service Area S-1984-1	0.00	0.00	0.00	0.00	0.00	0.00
580 Co. Service Area R-1987-1	0.00	0.00	0.00	0.00	0.00	0.00
581 Co. Service Area R-1982-1	0.00	0.00	0.00	0.00	0.00	0.00
582 CSA R-1982-2	0.00	0.00	0.00	0.00	0.00	0.00
586 Co. Service Area SL-1970-1	0.00	0.00	0.00	0.00	0.00	0.00
588 Co. Service Area B-1988-1	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL - OTHER PUBLIC WAYS & FACILITIES	0.00	0.00	0.00	0.00	0.00	0.00
HEALTH CARE - BENEFIT ASSESSMENT						
553 Co. Service Area Em 1983-1	13.00	0.00	0.00	0.00	0.00	13.00
554 Co. Service Area VC-1984-1	24.00	0.00	0.00	0.00	0.00	24.00
TOTAL - HEALTH CARE BENEFIT ASSESSMENT	37.00	0.00	0.00	0.00	0.00	37.00
GRAND TOTAL - POSITION CHANGE SUMMARY	10,845.17	136.37	127.44	(514.63)	272.67	10,867.02

1990-91

FINAL BUDGET
ALL FUNDS
SUMMARY BY PROGRAM

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
General Government						
S&EB	26,767,481	28,783,695	27,137,752	30,175,023	30,596,950	3,459,198
Svcs. & Supp.	17,587,213	22,595,298	20,588,889	26,766,884	26,722,932	6,134,043
Other Charges	1,443,252	1,109,799	1,099,857	1,150,141	1,150,141	50,284
Fixed Assets	531,499	649,000	844,647	646,007	647,507	(197,140)
Intra Fund Transfers	(2,240,437)	(2,042,319)	(2,381,116)	(2,782,715)	(2,655,285)	(274,169)
Other Financing Uses	0	578,927	625,749	686,754	686,754	61,005
Net Approp.	44,089,008	51,674,400	47,915,778	56,642,094	57,148,999	9,233,221
Revenue	(8,956,172)	(13,366,195)	(8,619,146)	(14,448,388)	(15,209,163)	(6,590,017)
Net County Cost	35,132,836	38,308,205	39,296,632	42,193,706	41,939,836	2,643,204
Budgeted Positions	729.43	701.57	701.57	704.97	714.07	12.50
Capital Projects						
S&EB	0	29	0	0	0	0
Svcs. & Supp.	192,560	1,832,051	648,234	1,266,000	2,300,406	1,652,172
Other Charges	0	0	0	0	0	0
Fixed Assets	13,074,690	12,750,706	40,503,887	29,481,387	20,832,013	(19,671,874)
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	326,541	1,935,404	1,927,001	0	0	(1,927,001)
Net Approp.	13,593,791	16,518,190	43,079,122	30,747,387	23,132,419	(19,946,703)
Revenue	(7,742,138)	(10,679,499)	(25,483,471)	(16,377,286)	(16,611,335)	8,872,136
Net County Cost	5,851,653	5,838,691	17,595,651	14,370,101	6,521,084	(11,074,567)
Budgeted Positions	0.00	0.00	0.00	0.00	0.00	0.00
Public Protection						
S&EB	144,816,860	165,269,001	155,890,968	168,293,220	177,286,762	21,395,794
Svcs. & Supp.	61,217,958	72,761,309	73,834,352	79,937,329	81,259,599	7,425,247
Other Charges	708,562	544,979	612,300	651,869	651,869	39,569
Fixed Assets	54,551,126	35,951,063	46,516,597	33,448,820	20,479,383	(26,037,214)
Intra Fund Transfers	(3,694,059)	(11,512,141)	(3,708,942)	(3,895,947)	(3,954,471)	(245,529)
Other Financing Uses	52,000	518,941	0	255,676	255,676	255,676
Net Approp.	257,652,447	263,533,152	273,145,275	278,690,967	275,978,818	2,833,543
Revenue	(63,139,438)	(83,977,863)	(91,955,937)	(97,585,326)	(92,597,635)	(641,698)
Net County Cost	194,513,009	179,555,289	181,189,338	181,105,641	183,381,183	2,191,845
Budgeted Positions	3,252.84	3,652.74	3,652.74	3,444.40	3,557.42	(95.32)
Public Assistance						
S&EB	52,088,311	57,507,303	60,100,152	64,302,720	63,781,870	3,681,718
Svcs. & Supp.	21,504,607	25,413,647	24,050,298	25,976,533	26,678,831	2,628,533
Other Charges	275,002,495	312,433,267	306,142,465	329,251,808	329,868,538	23,726,073
Fixed Assets	823,882	502,523	902,310	1,017,563	1,023,727	121,417
Intra Fund Transfers	(14,154,980)	(13,327,378)	(15,073,786)	(18,568,171)	(18,568,171)	(3,494,385)
Other Financing Uses	0	751,490	0	0	0	0
Net Approp.	335,264,315	383,280,852	376,121,439	401,980,453	402,784,795	26,663,356
Revenue	(286,751,854)	(320,976,622)	(320,366,526)	(337,630,715)	(338,833,674)	(18,467,148)
Net County Cost	48,512,461	62,304,230	55,754,913	64,349,738	63,951,121	8,196,208
Budgeted Positions	1,615.15	1,790.95	1,790.95	1,807.85	1,790.93	(0.02)

SUMMARY BY PROGRAM (continued)

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Health Care						
S&EB	30,925,998	35,168,276	36,300,881	40,370,178	42,240,881	5,940,000
Svcs. & Supp.	62,592,037	72,087,344	71,954,927	75,303,540	75,470,135	3,515,208
Other Charges	24,407,066	39,155,200	23,922,333	37,032,779	37,852,317	13,929,984
Fixed Assets	2,153,717	18,410,973	25,981,945	9,475,175	14,444,891	(11,537,054)
Intra Fund Transfers	(4,663,490)	(4,301,106)	(4,751,991)	(8,653,618)	(8,635,575)	(3,883,584)
Other Financing Uses	40,647,758	32,259,583	41,134,114	40,107,713	40,167,713	(966,401)
Net Approp.	156,063,086	192,780,270	194,542,209	193,635,767	201,540,362	6,998,153
Revenue	(109,627,494)	(128,318,351)	(122,583,842)	(126,676,960)	(123,427,635)	(843,793)
Net County Cost	46,435,592	64,461,919	71,958,367	66,958,807	78,112,727	6,154,360
Budgeted Positions	783.92	896.64	896.64	872.30	907.01	10.37
Public Ways and Facilities						
S&EB	145,237	173,780	180,158	214,457	214,457	34,299
Svcs. & Supp.	19,859,531	18,214,755	34,139,771	29,569,635	30,944,464	(3,195,307)
Other Charges	2,999,870	1,241,946	3,607,249	4,016,570	4,016,570	409,321
Fixed Assets	320,890	1,720,958	1,908,800	9,137,200	9,137,200	7,228,400
Intra Fund Transfers	(1,044,392)	(876,046)	(1,012,400)	(1,011,927)	(1,011,927)	473
Other Financing Uses	0	0	0	88,882	88,882	88,882
Net Approp.	22,281,136	20,475,393	38,823,578	42,014,817	43,389,646	4,566,068
Revenue	(24,294,363)	(21,153,750)	(30,295,526)	(33,753,364)	(33,753,364)	(3,457,838)
Net County Cost	(2,013,227)	(678,357)	8,528,052	8,261,453	9,636,282	1,108,230
Budgeted Positions	5.75	5.75	5.75	6.25	6.25	0.50
Cultural, Recreation, Education						
S&EB	6,752,767	7,427,984	7,968,279	9,515,778	9,515,778	1,547,499
Svcs. & Supp.	3,566,047	3,974,609	6,650,242	6,057,174	7,237,678	587,436
Other Charges	298,405	267,012	235,272	334,999	334,999	99,727
Fixed Assets	734,638	355,383	561,817	298,750	298,750	(263,067)
Intra Fund Transfers	(42,850)	(22,189)	(22,189)	(18,444)	(18,444)	3,745
Other Financing Uses	0	0	0	0	0	0
Net Approp.	11,309,007	12,002,799	15,393,421	16,188,257	17,368,761	1,975,340
Revenue	(6,628,441)	(6,924,701)	(6,256,533)	(6,339,166)	(6,429,999)	(173,466)
Net County Cost	4,680,566	5,078,098	9,136,888	9,849,091	10,938,762	1,801,874
Budgeted Positions	237.46	270.40	270.40	292.88	292.88	22.48
Contingencies						
S&EB	0	0	0	0	0	0
Svcs. & Supp.	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0
Fixed Assets	0	0	0	0	0	0
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	0	0	21,958,846	6,063,680	5,009,087	(16,949,759)
Net Approp.	0	0	21,958,846	6,063,680	5,009,087	(16,949,759)
Revenue	0	0	0	0	0	0
Net County Cost	0	0	21,958,846	6,063,680	5,009,087	(16,949,759)
Budgeted Positions	0.00	0.00	0.00	0.00	0.00	0.00
Reserve Increase	0	0	17,084,596	0	0	(17,084,596)
TOTAL APPROPRIATION	840,252,790	940,265,056	1028,064,264	1025,963,422	1026,352,887	(1,711,377)

SUMMARY BY PROGRAM (continued)

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
FINANCING						
Program Revenue	(507,139,900)	(585,396,981)	(605,560,981)	(632,811,205)	(626,862,805)	(21,210,991)
Non-Program Rev	(112,722,052)	(111,986,745)	(104,967,000)	(108,529,309)	(118,532,309)	(13,565,309)
Property Tax	(187,795,051)	(202,951,799)	(200,465,877)	(225,855,781)	(225,764,948)	(25,299,071)
Avail. Fund Bal.	(130,617,783)	(109,983,111)	(109,983,111)	(58,767,127)	(55,192,825)	54,790,286
Reserve Cancell.	(7,165,914)	(7,087,295)	(7,087,295)	0	0	7,087,295
TOTAL FINANCING	(945,440,700)	(1017,405,931)	(1028,064,264)	(1025,963,422)	(1026,352,887)	1,711,377
TOTAL POSITIONS	6,624.55	7,318.05	7,318.05	7,128.65	7,268.56	(49.49)
BUDGETED POSITIONS - SPECIAL FUNDS & DISTRICTS*	3,373.41	3,527.12	3,527.12	3,465.70	3,598.46	71.34
TOTAL BUDGETED POSITIONS	9,997.96	10,845.17	10,845.17	10,594.35	10,867.02	21.85

*from SPECIAL FUNDS & DISTRICTS Report

1990-91

FINAL BUDGET
SUMMARY BY FUND

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
General Fund						
S&EB	253,703,457	285,771,812	278,418,917	302,312,428	313,077,750	34,658,833
Svcs. & Supp.	162,963,890	194,182,809	191,304,002	208,409,785	211,324,737	20,020,735
Other Charges	301,561,375	353,243,245	331,776,955	368,086,597	369,522,865	37,745,910
Fixed Assets	16,763,531	18,543,626	45,435,344	32,717,301	25,377,191	(20,058,153)
Intra Fund Transfers	(24,457,628)	(23,083,727)	(25,915,835)	(33,900,451)	(33,813,502)	(7,897,667)
Other Financing Uses	40,711,916	35,744,271	65,745,710	47,113,823	46,119,230	(19,626,480)
Net Approp.	751,246,541	864,402,036	886,765,093	924,739,483	931,608,271	44,843,178
Property Tax	(182,413,230)	(197,046,034)	(194,900,000)	(219,500,000)	(219,500,000)	(24,600,000)
Revenue	(572,327,539)	(657,594,259)	(655,924,140)	(683,395,872)	(683,547,233)	(27,623,093)
Available Fund Bal.	(14,620,221)	(28,853,658)	(28,853,658)	(21,843,611)	(28,561,038)	292,620
Reserve Cancell.	(7,165,914)	(7,087,295)	(7,087,295)	0	0	7,087,295
Net County Cost	(18,114,449)	(19,091,915)	0	0	0	0
Budgeted Positions	6,377.67	7,038.23	7,038.23	6,825.74	6,965.65	(72.58)
Roads						
S&EB	0	8,271	0	0	0	0
Svcs. & Supp.	19,105,276	17,046,883	32,800,349	28,122,636	29,497,465	(3,302,884)
Other Charges	2,999,870	1,241,946	3,607,249	4,016,570	4,016,570	409,321
Fixed Assets	316,866	1,717,408	1,908,800	9,137,200	9,137,200	7,228,400
Intra Fund Transfers	(1,040,038)	(875,263)	(1,012,400)	(1,011,927)	(1,011,927)	473
Other Financing Uses	0	0	270,000	88,882	88,882	(181,118)
Net Approp.	21,381,974	19,139,245	37,573,998	40,353,361	41,728,190	4,154,192
Property Tax	0	0	0	0	0	0
Revenue	(23,246,891)	(19,690,662)	(28,641,546)	(31,951,484)	(31,951,484)	(3,309,938)
Available Fund Bal.	(6,209,179)	(8,932,452)	(8,932,452)	(8,401,877)	(9,776,706)	(844,254)
Net County Cost	(8,074,096)	(9,483,869)	0	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00	0.00
Library						
S&EB	6,611,936	7,285,015	7,831,148	9,366,330	9,366,330	1,535,182
Svcs. & Supp.	2,918,691	3,385,794	5,734,777	5,023,668	6,193,836	459,059
Other Charges	298,405	267,012	235,272	334,999	334,999	99,727
Fixed Assets	732,781	355,383	561,817	298,750	298,750	(263,067)
Intra Fund Transfers	(42,850)	(22,189)	(22,189)	(18,444)	(18,444)	3,745
Other Financing Uses	0	0	0	0	0	0
Net Approp.	10,518,963	11,271,015	14,340,825	15,005,303	16,175,471	1,834,646
Property Tax	(4,956,466)	(5,444,542)	(5,157,323)	(5,829,748)	(5,829,748)	(672,425)
Revenue	(6,401,316)	(6,765,740)	(6,049,970)	(6,207,375)	(6,207,375)	(157,405)
Available Fund Bal.	(2,280,257)	(3,133,532)	(3,133,532)	(2,968,180)	(4,138,348)	(1,004,816)
Net County Cost	(3,119,076)	(4,072,799)	0	0	0	0
Budgeted Positions	230.35	263.29	263.29	286.38	286.38	23.09

SUMMARY BY FUND (continued - page 2)

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Library/Special Taxing Zone						
S&EB	0	0	0	0	0	0
Svcs. & Supp.	203,904	160,727	518,481	618,407	628,743	110,262
Other Charges	0	0	0	0	0	0
Fixed Assets	0	0	0	0	0	0
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
Net Approp.	203,904	160,727	518,481	618,407	628,743	110,262
Property Tax	(118,464)	(128,708)	(123,427)	(228,833)	(138,000)	(14,573)
Revenue	(140,400)	(119,165)	(131,403)	(48,791)	(139,624)	(8,221)
Available Fund Bal.	(208,690)	(263,651)	(263,651)	(340,783)	(351,119)	(87,468)
Net County Cost	(263,650)	(350,797)	0	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00	0.00
Fish and Game						
S&EB	0	0	0	0	0	0
Svcs. & Supp.	5,479	5,617	23,790	30,830	32,289	8,499
Other Charges	0	0	0	0	0	0
Fixed Assets	0	0	0	0	0	0
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
Net Approp.	5,479	5,617	23,790	30,830	32,289	8,499
Property Tax	0	0	0	0	0	0
Revenue	(11,825)	(13,411)	(11,095)	(11,800)	(11,800)	(705)
Available Fund Bal.	(6,349)	(12,695)	(12,695)	(19,030)	(20,489)	(7,794)
Net County Cost	(12,695)	(20,489)	0	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00	0.00
Structural Fire						
S&EB	701,165	728,948	871,219	964,162	964,162	92,943
Svcs. & Supp.	544,552	539,027	862,680	787,671	1,018,471	155,791
Other Charges	0	0	0	0	0	0
Fixed Assets	2,338	18,527	22,377	11,000	11,000	(11,377)
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
Net Approp.	1,248,055	1,286,502	1,756,276	1,762,833	1,993,633	237,357
Property Tax	(306,891)	(332,515)	(285,127)	(297,200)	(297,200)	(12,073)
Revenue	(1,216,233)	(1,106,499)	(1,045,035)	(1,117,751)	(1,117,751)	(72,716)
Available Fund Bal.	(75,472)	(426,114)	(426,114)	(347,882)	(578,682)	(152,568)
Net County Cost	(350,541)	(578,626)	0	0	0	0
Budgeted Positions	16.53	16.53	16.53	16.53	16.53	0.00

SUMMARY BY FUND (continued - page 3)

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Capital Projects						
S&EB	480,096	535,993	456,906	228,456	228,456	(228,450)
Svcs. & Supp.	612,376	1,442,790	299,800	1,618,098	1,618,098	1,318,298
Other Charges	0	0	0	0	0	0
Fixed Assets	54,374,926	49,705,662	69,291,665	41,340,651	32,039,330	(37,252,335)
Intra Fund Transfers	(299,692)	(8,100,000)	0	0	0	0
Other Financing Uses	314,383	300,074	16,714,596	0	0	(16,714,596)
Net Approp.	55,482,089	43,884,519	86,762,967	43,187,205	33,885,884	(52,877,083)
Property Tax	0	0	0	0	0	0
Revenue	(16,424,498)	(12,005,325)	(18,557,715)	(18,538,139)	(22,350,545)	(3,792,830)
Available Fund Bal.	(107,137,294)	(68,205,252)	(68,205,252)	(24,649,066)	(11,535,339)	56,669,913
Net County Cost	(68,079,703)	(36,326,058)	0	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00	0.00
Accumulated Capital Outlay						
S&EB	0	29	0	0	0	0
Svcs. & Supp.	165,785	115,366	322,834	266,000	300,406	(22,428)
Other Charges	0	0	0	0	0	0
Fixed Assets	0	0	0	0	0	0
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
Net Approp.	165,785	115,395	322,834	266,000	300,406	(22,428)
Property Tax	0	0	0	0	0	0
Revenue	(93,250)	(88,665)	(167,077)	(69,302)	(69,302)	97,775
Available Fund Bal.	(80,321)	(155,757)	(155,757)	(196,698)	(231,104)	(75,347)
Net County Cost	(7,786)	(129,027)	0	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL APPROPRIATION	840,252,790	940,265,056	1028,064,264	1025,963,422	1026,352,887	(1,711,377)
FINANCING						
Current Prop. Tax	(187,795,051)	(202,951,799)	(200,465,877)	(225,855,781)	(225,764,948)	(25,299,071)
Total Revenues	(619,861,952)	(697,383,726)	(710,527,981)	(741,340,514)	(745,395,114)	(34,776,300)
Avail. Fund Bal.	(130,617,783)	(109,983,111)	(109,983,111)	(58,767,127)	(55,192,825)	54,790,286
Reserve Cancell.	(7,165,914)	(7,087,295)	(7,087,295)	0	0	7,087,295
TOTAL FINANCING	(945,440,700)	(1017,405,931)	(1028,064,264)	(1025,963,422)	(1026,352,887)	1,711,377
TOTAL POSITIONS	6,624.55	7,318.05	7,318.05	7,128.65	7,268.56	(49.49)
BUDGETED POSITIONS - SPECIAL FUNDS & DISTRICTS*	3,373.41	3,527.12	3,527.12	3,465.70	3,598.46	71.34
TOTAL BUDGETED POSITIONS	9,997.96	10,845.17	10,845.17	10,594.35	10,867.02	21.85

*from SPECIAL FUNDS & DISTRICTS Report

1990-91

GENERAL FUND
SUMMARY BY PROGRAM

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
General Government						
S&EB	26,767,481	28,783,695	27,137,752	30,175,023	30,596,950	3,459,198
Svcs. & Supp.	17,587,213	22,595,298	20,588,889	26,766,884	26,722,932	6,134,043
Other Charges	1,443,252	1,109,799	1,099,857	1,150,141	1,150,141	50,284
Fixed Assets	531,499	649,000	844,647	646,007	647,507	(197,140)
Intra Fund Transfers	(2,240,437)	(2,042,319)	(2,381,116)	(2,782,715)	(2,655,285)	(274,169)
Other Financing Uses	0	578,927	625,749	686,754	686,754	61,005
Net Approp.	44,089,008	51,674,400	47,915,778	56,642,094	57,148,999	9,233,221
Revenue	(8,956,172)	(13,366,195)	(8,619,146)	(14,448,388)	(15,209,163)	(6,590,017)
Net County Cost	35,132,836	38,308,205	39,296,632	42,193,706	41,939,836	2,643,204
Budgeted Positions	729.43	701.57	701.57	704.97	714.07	12.50
Capital Projects						
S&EB	0	0	0	0	0	0
Svcs. & Supp.	26,775	1,716,685	325,400	1,000,000	2,000,000	1,674,600
Other Charges	0	0	0	0	0	0
Fixed Assets	13,074,690	12,750,706	40,503,887	29,481,387	20,832,013	(19,671,874)
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	326,541	1,935,404	1,927,001	0	0	(1,927,001)
Net Approp.	13,428,006	16,402,795	42,756,288	30,481,387	22,832,013	(19,924,275)
Revenue	(7,648,888)	(8,176,217)	(22,901,798)	(16,307,984)	(16,542,033)	6,359,765
Net County Cost	5,779,118	8,226,578	19,854,490	14,173,403	6,289,980	(13,564,510)
Budgeted Positions	0.00	0.00	0.00	0.00	0.00	0.00
Public Protection						
S&EB	143,635,599	164,004,060	154,562,843	167,100,602	176,094,144	21,531,301
Svcs. & Supp.	60,055,551	71,105,158	72,648,082	77,500,730	78,590,741	5,942,659
Other Charges	708,562	544,979	612,300	651,869	651,869	39,569
Fixed Assets	1,743,744	3,527,002	2,790,369	1,412,916	1,464,516	(1,325,853)
Intra Fund Transfers	(3,694,059)	(3,412,141)	(3,708,942)	(3,895,947)	(3,954,471)	(245,529)
Other Financing Uses	52,000	518,941	0	255,676	255,676	255,676
Net Approp.	202,501,397	236,287,999	226,904,652	243,025,846	253,102,475	26,197,823
Revenue	(52,281,203)	(76,072,376)	(76,795,093)	(78,717,636)	(73,729,945)	3,065,148
Net County Cost	150,220,194	160,215,623	150,109,559	164,308,210	179,372,530	29,262,971
Budgeted Positions	3,236.31	3,636.21	3,636.21	3,427.87	3,540.89	(95.32)
Public Assistance						
S&EB	52,088,311	57,507,303	60,100,152	64,302,720	63,781,870	3,681,718
Svcs. & Supp.	21,504,607	25,413,647	24,050,298	25,976,533	26,678,831	2,628,533
Other Charges	275,002,495	312,433,267	306,142,465	329,251,808	329,868,538	23,726,073
Fixed Assets	823,882	502,523	902,310	1,017,563	1,023,727	121,417
Intra Fund Transfers	(14,154,980)	(13,327,378)	(15,073,786)	(18,568,171)	(18,568,171)	(3,494,385)
Other Financing Uses	0	751,490	0	0	0	0
Net Approp.	335,264,315	383,280,852	376,121,439	401,980,453	402,784,795	26,663,356
Revenue	(286,751,854)	(320,976,622)	(320,366,526)	(337,630,715)	(338,833,674)	(18,467,148)
Net County Cost	48,512,461	62,304,230	55,754,913	64,349,738	63,951,121	8,196,208
Budgeted Positions	1,615.15	1,790.95	1,790.95	1,807.85	1,790.93	(0.02)

GENERAL FUND: SUMMARY BY PROGRAM (continued)

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Health Care						
S&EB	30,925,998	35,168,276	36,300,881	40,370,178	42,240,881	5,940,000
Svcs. & Supp.	62,592,037	71,756,061	71,954,927	75,303,540	75,470,135	3,515,208
Other Charges	24,407,066	39,155,200	23,922,333	37,032,779	37,852,317	13,929,984
Fixed Assets	583,835	1,110,845	394,131	159,428	1,409,428	1,015,297
Intra Fund Transfers	(4,363,798)	(4,301,106)	(4,751,991)	(8,653,618)	(8,635,575)	(3,883,584)
Other Financing Uses	40,333,375	31,959,509	41,134,114	40,107,713	40,167,713	(966,401)
Net Approp.	154,478,513	174,848,785	168,954,395	184,320,020	188,504,899	19,550,504
Revenue	(102,833,173)	(125,513,220)	(120,545,437)	(125,876,960)	(118,815,229)	1,730,208
Net County Cost	51,645,340	49,335,565	48,408,958	58,443,060	69,689,670	21,280,712
Budgeted Positions	783.92	896.64	896.64	872.30	907.01	10.37
Public Ways and Facilities						
S&EB	145,237	165,509	180,158	214,457	214,457	34,299
Svcs. & Supp.	754,255	1,167,872	1,339,422	1,446,999	1,446,999	107,577
Other Charges	0	0	0	0	0	0
Fixed Assets	4,024	3,550	0	0	0	0
Intra Fund Transfers	(4,354)	(783)	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
Net Approp.	899,162	1,336,148	1,519,580	1,661,456	1,661,456	141,876
Revenue	(1,047,472)	(1,463,088)	(1,653,980)	(1,801,880)	(1,801,880)	(147,900)
Net County Cost	(148,310)	(126,940)	(134,400)	(140,424)	(140,424)	(6,024)
Budgeted Positions	5.75	5.75	5.75	6.25	6.25	0.50
Cultural, Recreation, Education						
S&EB	140,831	142,969	137,131	149,448	149,448	12,317
Svcs. & Supp.	443,452	428,088	396,984	415,099	415,099	18,115
Other Charges	0	0	0	0	0	0
Fixed Assets	1,857	0	0	0	0	0
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
Net Approp.	586,140	571,057	534,115	564,547	564,547	30,432
Revenue	(86,725)	(39,796)	(75,160)	(83,000)	(83,000)	(7,840)
Net County Cost	499,415	531,261	458,955	481,547	481,547	22,592
Budgeted Positions	7.11	7.11	7.11	6.50	6.50	(0.61)
Contingencies						
S&EB	0	0	0	0	0	0
Svcs. & Supp.	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0
Fixed Assets	0	0	0	0	0	0
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	0	0	21,958,846	6,063,680	5,009,087	(16,949,759)
Net Approp.	0	0	21,958,846	6,063,680	5,009,087	(16,949,759)
Revenue	0	0	0	0	0	0
Net County Cost	0	0	21,958,846	6,063,680	5,009,087	(16,949,759)
Budgeted Positions	0.00	0.00	0.00	0.00	0.00	0.00
Reserve Increase	0	0	100,000	0	0	(100,000)
TOTAL APPROPRIATION	751,246,541	864,402,036	886,765,093	924,739,483	931,608,271	44,843,178

GENERAL FUND: SUMMARY BY PROGRAM (continued)

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
FINANCING						
Program Revenue	(459,605,487)	(545,607,514)	(550,957,140)	(574,866,563)	(565,014,924)	(14,057,784)
Non-Program Rev	(112,722,052)	(111,986,745)	(104,967,000)	(108,529,309)	(118,532,309)	(13,565,309)
Property Tax	(182,413,230)	(197,046,034)	(194,900,000)	(219,500,000)	(219,500,000)	(24,600,000)
Avail. Fund Bal.	(14,620,221)	(28,853,658)	(28,853,658)	(21,843,611)	(28,561,038)	292,620
Reserve Cancell.	(7,165,914)	(7,087,295)	(7,087,295)	0	0	7,087,295
TOTAL FINANCING	(776,526,904)	(890,581,246)	(886,765,093)	(924,739,483)	(931,608,271)	(44,843,178)
TOTAL POSITIONS	6,377.67	7,038.23	7,038.23	6,825.74	6,965.65	(72.58)

1990-91

FINAL BUDGET
SPECIAL FUNDS & DISTRICTS

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Internal Service Fund						
S&EB	18,661,177	21,295,972	22,946,944	25,867,622	25,867,622	2,920,678
Svcs. & Supp.	28,084,745	30,245,010	34,870,251	38,547,536	39,217,668	4,347,417
Other Charges	25,477,703	32,711,815	23,807,463	24,960,363	25,048,004	1,240,541
Intra Fund Transfers	7,648	(114,368)	0	0	0	0
Other Financing Uses	0	180,537	0	50,221	50,221	50,221
Net Approp.	72,231,273	84,318,966	81,624,658	89,425,742	90,183,515	8,558,857
Property Tax	0	0	0	0	0	0
Revenue	(67,557,963)	(79,198,670)	(81,624,658)	(89,425,742)	(90,183,515)	(8,558,857)
Available Fund Bal.	0	0	0	0	0	0
Net County Cost	4,673,310	5,120,296	0	0	0	0
Fixed Assets	1,268,439	944,175	684,515	343,724	343,724	(340,791)
Budgeted Positions	488.94	551.54	551.54	570.94	570.94	19.40
Hospitals - Enterprise						
S&EB	82,030,547	91,567,655	83,959,970	95,958,448	101,217,664	17,257,694
Svcs. & Supp.	51,908,429	58,638,251	55,510,534	60,542,046	61,394,668	5,884,134
Other Charges	3,884,472	3,065,363	6,066,991	5,750,501	5,763,951	(303,040)
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	1,062,499	782,609	0	0	0	0
Net Approp.	138,885,947	154,053,878	145,537,495	162,250,995	168,376,283	22,838,788
Property Tax	0	0	0	0	0	0
Revenue	(139,581,469)	(155,142,780)	(104,403,381)	(122,143,282)	(128,208,570)	(23,805,189)
Available Fund Bal.	0	0	0	0	0	0
Net County Cost	(695,522)	(1,088,902)	41,134,114	40,107,713	40,167,713	(966,401)
Fixed Assets	1,207,652	1,034,197	2,346,187	2,341,978	2,355,428	9,241
Budgeted Positions	2,260.66	2,324.39	2,324.39	2,240.49	2,373.25	48.86
Special Districts - Fire						
S&EB	7,300,953	8,115,053	8,457,605	8,660,390	8,660,390	202,785
Svcs. & Supp.	1,020,027	1,303,558	1,479,524	1,492,710	2,008,235	528,711
Other Charges	63,649	64,822	64,222	76,562	76,562	12,340
Fixed Assets	474,474	523,052	814,825	1,168,361	1,095,189	280,364
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	0	0	958,484	0	0	(958,484)
Net Approp.	8,859,103	10,006,485	11,774,660	11,398,023	11,840,376	65,716
Property Tax	(2,241,418)	(2,445,778)	(2,259,323)	(2,544,272)	(2,544,272)	(284,949)
Revenue	(7,938,129)	(8,241,325)	(7,288,431)	(7,246,517)	(7,374,419)	(85,988)
Available Fund Bal.	(911,520)	(2,226,906)	(2,226,906)	(1,607,234)	(1,921,685)	305,221
Net County Cost	(2,231,964)	(2,907,524)	0	0	0	0
Budgeted Positions	118.00	118.00	118.00	118.00	118.00	0.00

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Flood Control Districts						
S&EB	16,076,865	17,915,271	20,918,338	22,488,612	22,388,612	1,470,274
Svcs. & Supp.	19,844,627	18,045,706	50,458,625	53,955,321	57,281,353	6,822,728
Other Charges	211,059	115,503	310,003	789,488	789,488	479,485
Fixed Assets	356,902	517,742	718,700	2,705,375	2,705,375	1,986,675
Intra Fund Transfers	0	(561,454)	0	0	0	0
Net Approp.	36,489,453	36,032,768	72,405,666	79,982,735	83,208,767	10,803,101
Property Tax	(7,222,521)	(7,776,664)	(7,331,663)	(8,145,364)	(8,145,364)	(813,701)
Revenue	(31,960,840)	(32,935,349)	(38,330,503)	(42,356,212)	(42,471,212)	(4,140,709)
Available Fund Bal.	(23,427,265)	(26,743,500)	(26,743,500)	(29,481,159)	(32,592,191)	(5,848,691)
Net County Cost	(26,121,173)	(31,422,745)	0	0	0	0
Reserve Increase	0	0	0	43,939	43,939	43,939
Budgeted Positions	419.39	442.77	442.77	442.85	442.85	0.08
Flood Control - Zone 7						
S&EB	2,515,162	2,674,605	2,797,247	3,176,622	3,176,622	379,375
Svcs. & Supp.	4,545,744	4,760,439	11,715,928	14,070,335	14,596,752	2,880,824
Other Charges	86,167	84,651	84,651	105,209	105,209	20,558
Fixed Assets	68,106	82,581	310,000	400,000	400,000	90,000
Intra Fund Transfers	(790,107)	(776,928)	(450,000)	(500,000)	(500,000)	(50,000)
Other Financing Uses	0	0	480,000	488,000	488,000	8,000
Net Approp.	6,425,072	6,825,348	14,937,826	17,740,166	18,266,583	3,328,757
Property Tax	(2,634,689)	(3,083,175)	(2,761,579)	(2,787,035)	(2,787,035)	(25,456)
Revenue	(6,616,989)	(7,784,526)	(6,081,376)	(6,788,114)	(6,788,114)	(706,738)
Available Fund Bal.	(4,673,714)	(6,094,871)	(6,094,871)	(8,165,017)	(8,691,434)	(2,596,563)
Net County Cost	(7,500,320)	(10,137,224)	0	0	0	0
Budgeted Positions	50.42	53.42	53.42	56.42	56.42	3.00
Other Public Ways and Facilities						
S&EB	6,411,093	7,012,826	0	0	0	0
Svcs. & Supp.	7,022,237	7,663,106	5,875,275	7,076,122	7,238,876	1,363,601
Other Charges	19,708	20,541	0	0	0	0
Fixed Assets	3,374,789	3,401,955	27,500	44,700	44,700	17,200
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	0	145,000	0	0	0	0
Net Approp.	16,827,827	18,243,428	5,902,775	7,120,822	7,283,576	1,380,801
Property Tax	(5,022,549)	(6,265,473)	(16,781)	(19,316)	(19,316)	(2,535)
Revenue	(12,355,076)	(12,086,948)	(2,703,342)	(3,629,566)	(3,629,566)	(926,224)
Available Fund Bal.	(2,580,408)	(3,182,652)	(3,182,652)	(3,471,940)	(3,634,694)	(452,042)
Net County Cost	(3,130,206)	(3,291,645)	0	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00	0.00

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Special Districts - Library						
S&EB	0	0	0	0	0	0
Svcs. & Supp.	97,920	95,573	164,654	162,456	167,104	2,450
Other Charges	713	1,495	1,402	792	792	(610)
Fixed Assets	0	0	0	0	0	0
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
Net Approp.	98,633	97,068	166,056	163,248	167,896	1,840
Property Tax	(82,011)	(85,122)	(76,452)	(83,589)	(83,589)	(7,137)
Revenue	(13,277)	(7,963)	(7,712)	(6,400)	(6,400)	1,312
Available Fund Bal.	(85,237)	(81,892)	(81,892)	(73,259)	(77,907)	3,985
Net County Cost	(81,892)	(77,909)	0	0	0	0
Budgeted Positions	0.00	0.00	0.00	0.00	0.00	0.00
Health Care/Benefit Assessment						
S&EB	1,115,506	1,289,039	1,419,530	1,616,869	1,616,869	197,339
Svcs. & Supp.	6,693,775	13,609,907	4,830,903	12,394,345	12,771,514	7,940,611
Other Charges	70,581	131,180	119,132	74,158	74,158	(44,974)
Fixed Assets	454,239	133,523	539,000	496,000	592,000	53,000
Intra Fund Transfers	0	0	0	0	0	0
Other Financing Uses	0	9,076	110,000	1,278,700	365,720	255,720
Net Approp.	8,334,101	15,172,725	7,018,565	15,860,072	15,420,261	8,401,696
Property Tax	0	0	0	0	0	0
Revenue	(7,614,814)	(14,417,879)	(5,480,377)	(14,248,694)	(14,442,706)	(8,962,329)
Available Fund Bal.	(2,031,071)	(1,538,188)	(1,538,188)	(1,611,378)	(977,555)	560,633
Net County Cost	(1,311,784)	(783,342)	0	0	0	0
Budgeted Positions	36.00	37.00	37.00	37.00	37.00	0.00

PROGRAM SUMMARIES

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: General Government

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	26,767,481	28,783,695	27,137,752	30,175,023	30,596,950	3,459,198
Services & Supplies	17,587,213	22,595,298	20,588,889	26,766,884	26,722,932	6,134,043
Other Charges	1,443,252	1,109,799	1,099,857	1,150,141	1,150,141	50,284
Fixed Assets	531,499	649,000	844,647	646,007	647,507	(197,140)
Intra-Fund Transfers	(2,240,437)	(2,042,319)	(2,381,116)	(2,782,715)	(2,655,285)	(274,169)
Other Financing Uses	0	578,927	625,749	686,754	686,754	61,005
Net Appropriation	44,089,008	51,674,400	47,915,778	56,642,094	57,148,999	9,233,221
Revenue	(8,956,172)	(13,366,195)	(8,619,146)	(14,448,388)	(15,209,163)	(6,590,017)
Net County Cost	35,132,836	38,308,205	39,296,632	42,193,706	41,939,836	2,643,204
Full Time Equivalents	729.43	701.57	701.57	704.97	714.07	12.50
Authorized Positions	N/A	N/A	1,194.00	1,204.00	1,192.00	(2.00)

Major Departments Included

101 - Board of Supervisors
103 - Clerk, Board of Supervisors
104 - County Administrator's Office
110 - Auditor
111 - Assessor
114 - Treasurer - Tax Collector
115 - Retirement Department
117 - Purchasing and Stores
120 - Central Collections
121 - Property & Salvage
125 - County Counsel
131 - Personnel & Labor Relations
145 - Public Works Administration
147 - Plant Management
148 - GSA Administration
155 - Registrar of Voters
165 - Advertising County Resources
167 - Economic Development
174 - Other Insurance & Surety Bonds
175 - Unemployment Insurance
195 - Disaster Response
197 - Unallocated Space
199 - Miscellaneous Expense

Program Description

The General Government program area includes those departments that provide administrative and operational support to the County's direct service programs. Departments in this category include central administrative departments such as the Board of Supervisors, the County Administrator, Clerk, Board of Supervisors, the Personnel and Labor Relations Department and County Counsel. It also includes several General Fund-supported departments of the General Services Agency including Purchasing and Stores, Property and Salvage, Unallocated Space, and General Services Administration. Two insurance budgets, including the General Fund share of Risk Management costs and unemployment insurance are also included in this program area. Other general administrative departments in this area are the County Auditor-Controller, Treasurer-Tax Collector, Assessor and Central Collections. Also included are the Registrar of Voters, Public Works Administration, Retirement, Plant Maintenance, the Miscellaneous Expense budget and the Advertising County Resources budget. Finally, there are two new budgets in the General Government program area this year. They are Economic Development and Disaster Response.

Financial Summary

The net county cost for the General Government program area is recommended to increase $2,897,074, or 7.4% above the 1989-90 approved level. The major reason for the increase is approved and known Salary and Benefit costs for 1989-90 and 1990-91 in the amount of $2,763,474 and $1,133,375 in disaster response costs due to cash flow lags.

Total Appropriations are recommended to increase $8,726,316, or 18.2% above the prior year's level. Salary and Benefits are recommended to increase a net of $3,037,271, or 11.2%. The reasons for the increase are mid-year Board approved adjustments and personnel transactions, $280,625; the Board-approved expansion of the Economic Development program, $372,034; approved and known 1989-90 and 1990-91 salary and employee benefit cost-of-living adjustments, $2,763,474; other miscellaneous departmental personnel actions, $68,691; and reductions based upon recommended budget balancing plans, $447,553. Services and Supplies are recommended to increase a net of $6,177,995, or 30.0% above that approved for 1989-90. The primary reasons for the increase are for the new Disaster Response budget ($5,333,528), Internal Service Fund ($532,690) and Miscellaneous Expenses ($311,771); an increase in the cost of most services and supplies, $659,870; and reductions based upon recommended budget balancing plans, $348,099. Other Charges are recommended to increase a total of $50,284, or 4.6%. Fixed Assets are recommended to decrease a net of $198,640 based on projected departmental needs, $193,140; and an additional reduction of $5,500 based upon the recommended budget balancing plan. Intra-Fund Transfers are recommended to increase $401,599 principally due to increased General Services Agency charges to user departments for records retention and a 1/2% surcharge on departmental purchase orders. Other Financing Uses is recommended to increase a net of $61,005 based upon an adjustment in the accounting procedures for the Registrar of Voters Office, $213,235; this was offset by reductions in other county departments of $152,230.

Total revenues for 1990-91 are recommended to increase a net of $5,829,242, or 67.6% above the prior year level. The reasons for the increase include $4,555,555 in additional revenue from two new budget units: a total of $4,200,153 from budget #195, Disaster Response, and $355,402 from budget #167, Economic Development. Other revenue increases of $1,273,687 are based on actual experience or anticipated new revenues from charges for services.

In the General Government program area, the number of Full Time Equivalent positions is recommended to increase a net of 3.40. There is an increase of 6.34 positions based upon mid-year Board approved personnel changes and the addition of 6.27 positions for the Economic Development Program.

This is offset by a recommended reduction of 9.21 positions based upon the budget balancing plans.

The recommended Budget Balancing Plan for the General Government program area calls for a net county cost reduction of $801,152. The plan recommends the elimination of 7.5 filled and 1.71 vacant positions from the offices of the Treasurer-Tax Collector, County Administrator, Assessor and County Counsel. This amounts to a net recommended reduction in Salaries and Benefits of $447,553. There are additional recommended reductions totaling $348,099 in Services and Supplies accounts from the offices of the Board of Supervisors, Clerk of the Board, Treasurer-Tax Collector, General Services Agency, County Counsel, Personnel & Labor Relations and Public Works. Lastly, there is a recommended reduction of $5,500 from Fixed Assets in the Board of Supervisors' and Treasurer-Tax Collector's budgets. Refer to the Budget Balancing Plan Summary for a description of impacts.

BOARD OF SUPERVISORS

The net county cost is recommended to increase $79,831 over the prior year level, an increase of 5%. Salary and Employee Benefits are recommended at $89,868, or 15% above the prior year, to reflect approved and known cost-of-living adjustments granted in 1989-90 and 1990-91. Services and Supplies are recommended to decrease $7,537, or 1% below the prior year, which reflects an increase of $36,211 for Internal Service Fund charges and an internal allocation adjustment for the department to fit within their departmental net funding cap. Fixed Assets are recommended to decrease $2,500 or 33% below 1989-90. There is no offsetting revenue in this budget.

The recommended budget includes a budget balancing plan to meet the net funding cap of $1,703,712 as set forth in the Board's approved budget policy. This includes a $20,866 reduction in Services and Supplies and a $2,500 reduction in Fixed Asset expenses. Refer to the Budget Balancing Plan Summary for a description of impacts.

CLERK, BOARD OF SUPERVISORS

The net county cost is recommended to increase $26,500, or 5%. Salaries and Employee Benefits represent the principle reason for the increase and are recommended at $36,110 or 8.4% above 1989-90 levels. This reflects approved cost-of-living adjustments in 1989-90 and known cost-of-living adjustments in 1990-91. Services and Supplies are recommended to decrease by $10,110 which is 10.3% below the prior year. This reflects increases in Internal Service Fund charges by other departments of $7,014 and decreases in miscellaneous other accounts to meet the department's net funding cap. Revenues are recommended to decrease $500 in anticipation that one-time revenues received in 1989-90 will not be achieved in 1990-91.

The recommended budget includes a budget balancing plan to meet the net funding cap of $551,612 as set forth in the Board's approved budget policy. This includes a $17,124 reduction in Services and Supplies to meet their net funding cap. Refer to the Budget Balancing Plan Summary for a description of impacts.

COUNTY ADMINISTRATOR

The 1990-91 net county cost is recommended to increase $41,371, or 2.2%. Salaries and Employee Benefits will increase $44,941 due to 1989-90 and 1990-91 known salary and benefit COLAs of $102,185 offset by reclassification actions and a reduction in funding for a Principal Analyst position to implement the department's budget balancing plan, $57,244. Services and Supplies will increase $9,389 or 2.8% due to a decrease in Countywide operating costs offset by an increase in

other services and supplies costs based on experience. Intra-Fund Transfers will increase $5,990 for COLAs for staff services provided to the Local Agency Formation Commission (LAFCO). Revenue will increase $6,969 due to increased charges for risk management support services.

The recommended budget includes a budget balancing plan to meet the net funding cap of $1,915,135 as set forth in the Board's approved budget policy. This includes elimination of funding of $57,244 for 0.75 vacant position. Refer to the Budget Balancing Plan Summary for a description of impacts.

AUDITOR-CONTROLLER

The recommended 1990-91 budget for the Auditor-Controller's Office represents a net increase of $129,720 or 5.2%. Salaries and Benefits are recommended to increase by $408,734 due to known 1989-90 and 1990-91 salary and benefit COLAs, and to fund an existing Auditor II position. In addition, one Account Clerk II position was transferred from Central Collections as a mid-year adjustment. Services and Supplies are recommended to increase $194,451 due to Internal Service Fund charges and increased contract costs. Intra-Fund transfers are recommended to increase $64,000 to reflect increased charges to County departments. Revenue is estimated to increase $409,465 or 18.9% due to increases in the tax roll, supplemental assessment administration and a change in the method of charging the Workers' Compensation budget #171.

This budget is at its net funding cap of $2,607,527 thus no reductions were necessary.

OFFICE OF ASSESSOR

The 1990-91 recommended budget for the Assessor represents a net increase of $420,632, or 5.1%. Salaries and Benefit accounts are recommended to increase $549,440 or 7.4%. This represents 1989-90 cost-of-living increases and known 1990-91 salary and benefit increases of $756,289 offset by the reduction of $206,849 and 4.46 FTE positions to meet the department's net funding cap. Services and Supplies accounts are recommended to increase $33,754 due to Internal Service Fund increases. Revenue is recommended to increase $162,562 or 25.7% based on estimated revenue for administration of the supplemental assessment roll and fee increases effective July 1, 1990.

The recommended budget includes a budget balancing plan to meet the net funding cap of $8,733,813 as set forth in the Board's approved budget policy. This includes elimination of funding of $206,849 for 2.75 filled and 1.71 vacant positions. Refer to the Budget Balancing Plan Summary for a description of impacts.

TREASURER-TAX COLLECTOR

The 1990-91 recommended budget represents a net increase of $108,170 or 5.1%. Salaries and Employee Benefits are recommended to increase $128,229. This reflects 1989-90 and 1990-91 known salary and benefit increases offset by a reduction in funding to implement the department's budget balancing plan. Services and Supplies are recommended to increase $66,838 largely due to increased data processing costs offset by funding reductions to implement the department's budget balancing plan. Fixed Assets will decrease $3,000 to implement the department's budget balancing plan. Intra-Fund Transfers will increase $23,443 due to increased welfare warrant processing costs. Revenue is recommended to increase $60,454 largely due to an increase in revenues from investment services provided to other jurisdictions.

The recommended budget includes a budget balancing plan to meet the net funding cap of $2,214,436 as set forth in the Board's approved budget policy. This includes elimination of funding of $103,396 for 3.00 filled positions, a reduction of $39,810 in Services and Supplies, and a $3,000 reduction in Fixed Assets. Refer to the Budget Balancing Plan Summary for a description of impacts.

RETIREMENT DEPARTMENT

There is no recommended net county cost for Retirement in 1990-91 as all costs are offset by revenues derived from the retirement system. Salaries and Employee Benefits are recommended to increase by a total of $50,187, or 12.3%, reflecting approved cost-of-living adjustments in 1989-90 and known cost-of-living adjustments for 1990-91. Services and Supplies are recommended to increase $61,200 or 25.1% above the 1989-90 levels, for increases in Internal Service Fund charges for next year, installation of electronic benefit fund transfer and automated telephone systems, membership communication enhancement, advanced software and implementation of Phase II of the file card system. Fixed Assets are not recommended to change. Overall net appropriations are expected to increase $111,387, or 16%. Revenues derived from the Retirement Fund are recommended to increase by $111,387, which fully offsets the budgeted appropriations.

Appropriations are fully offset by revenues; therefore, there is no net funding cap.

PURCHASING AND STORES

The recommended net county cost for Purchasing and Stores is recommended to increase $74,029, or 3.1% above the 1989-90 level. This includes a $236,851 or 11.2% increase in Salary and Employee Benefits due to approved and known cost-of-living adjustments for 1989-90 and 1990-91. Services and Supplies are recommended to increase a total of $37,430 or 8.6% including increased charges from Internal Service Fund departments totalling $48,232 partially offset by increases in Revenues and Intra-Fund Transfers. Intra-Fund Transfers are recommended to increase $139,123 or 201% over 1989-90 due to a new 1/2% surcharge to General Fund departments. Revenues are recommended to increase by $61,129, or 86% due to a new 1/2% surcharge to Non-General Fund departments.

The recommended budget includes a budget balancing plan to meet the net funding cap of $2,529,305 set forth in the Board's approved budget policy. This budget unit is below its net funding cap due to an increase in credits and revenues generated from the implementation of a 1/2% surcharge on purchases made from County Agencies and Departments and a reduction of $10,802 in Services and Supplies. This will offset other overages in the General Services Agency in order to meet the Agency's overall net funding cap. Refer to the Budget Balancing Plan Summary for a description of impacts.

CENTRAL COLLECTIONS

The 1990-91 recommended budget for Central Collections represents an increase in net appropriations of $200,664 or 14.7%. The budget reflects a zero net county cost because operating costs are recovered by charging County departments for services and other miscellaneous revenue sources. Salaries and benefits will increase by $196,001 for actual 1989-90 and known 1990-91 COLAs offset by the transfer of one position to the Auditor's budget #110. Services and Supplies are recommended to increase by $56,226 due to Internal Service Fund increases. Other Charges increase $5,000 due to Tax Intercept Program refunds based on current experience and are offset by revenue from the state program. Appropriation increases are offset by a net $56,563 increase in

charges to other County departments for collection services. Revenue increases by a net $200,664 based on estimated charges to the hospital enterprise funds for collection services, additional Tax Intercept Program revenue and increased installment fees and other revenue.

Appropriations are fully offset by revenues; therefore, there is no net funding cap.

PROPERTY & SALVAGE

The recommended net county cost for Property and Salvage in 1990-91 is $260,560, an increase of $12,494, or 5%, over 1989-90. Salary and Benefits are recommended to increase by $19,520, or 9.3% to reflect approved 1989-90 and known 1990-91 cost-of-living increases. Services and Supplies and Operating Expenses, including Internal Service Fund charges are recommended to increase by $62,265, or 30.3%. Fixed Assets are not recommended to change. Intra-Fund Transfers are recommended to increase by $110,805 or 111.9% primarily due to charges to the Social Services Agency for expanded records retention space and use. Revenues are projected to decrease by $41,514 primarily due to reduced sales of surplus materials and equipment to other agencies.

The department has increased Intra-Fund Transfers, charges to other departments, to fully offset increases and thereby meet its departmental net funding cap of $260,560.

COUNTY COUNSEL

The 1990-91 recommended budget reflects an overall increase in net county cost of $116,294, or 5.1% above that approved for 1989-90. Total Appropriations are recommended to increase a net of $246,294, or 9.7% above the 1989-90 level. Salaries and Benefits are recommended to increase a net of $256,419 which represents annualization of 1989-90 and 1990-91 known salary and benefit cost-of-living adjustments. Services and Supplies decrease a net of $15,125 which represents an increase in Countywide operating expenses, $3,658; and decreases in other operating expenses of $18,783 based upon the requirement to meet the departmental net funding cap. Fixed Assets increase a total of $5,000 for replacement of office equipment. Total Revenues are recommended to increase a net of $130,000, or 50.9% above the 1989-90 approved level. The change is due to anticipated increases in revenues from charges for legal services of $100,000 to the School Districts and $30,000 for legal services to the Retirement Board.

The recommended budget includes a budget balancing plan to meet the net funding cap of $2,390,339 set forth in the Board's approved budget policy. This includes elimination of funding of $80,064 for one filled position and an $18,783 reduction in Services and Supplies. Refer to Budget Balancing Plan Summary for a description of impacts.

PERSONNEL & LABOR RELATIONS

For 1990-91, the net county cost for the Personnel and Labor Relations Department is recommended to increase $223,897, or 7.3%. Salaries and Employee Benefits are recommended to increase a net of $310,035, or 14.1% above the 1989-90 level. This increase includes cost-of-living adjustments for 1989-90 and 1990-91. Services & Supplies are recommended to decrease by a net of $81,711, or 8.2% below 1989-90 due to an increase of $73,226 for Internal Service Fund charges, an increase of $7,308 for miscellaneous personnel adjustments and a decrease of $162,245 for legal services, audits and miscellaneous programs to assist the Department in meeting its net funding cap. Fixed Assets are anticipated to increase by $275. Revenues are estimated to increase by $4,702, or 4% in 1990-91 to reflect charges to outside agencies for personnel services.

The recommended budget includes a budget balancing plan to meet the net funding cap of $3,236,616 as set forth in the Board's approved budget policy. This includes a $162,245 reduction in Services and Supplies expenses. This reduction assists the department in meeting its cap and this overage will be offset by equal reductions in the Unemployment Insurance budget. Refer to the Budget Balancing Plan Summary for a description of impacts.

PUBLIC WORKS ADMINISTRATION

The 1990-91 recommended budget for Public Works Administration represents a net county cost increase of $6,481, or 3.4%. This budget contains no Salary and Employee Benefits costs, as these are reflected in budget #533. Services and Supplies are recommended to increase by $11,712, or 1.2% due to a net decrease in Internal Service Fund charges of $2,444, a decrease in County Specialized Services of $100,000 due to the Public Works Agency Committee work being charged to Budget 533, an increase in training of $107,500 due to planned implementation of agencywide training as part of the Agency Corrective Action Plan, an increase in maintenance of equipment costs for existing equipment of $700 and a net increase in professional and specialized services of $5,956 due to charge-backs from budget #533 for a position partially offset by a reduction in the surveyor function. Fixed Assets are recommended to increase by a net of $3,879, or 24.1% due to additional computer equipment for an additional computer operator position and a decrease in capital equipment leases to reflect actual costs. There is an increase in Intra-Fund Transfers of $1,675 due to charges to other departments. There is a net increase in Revenue of $7,435 due to increased revenue in support services of $13,435 and a decrease in Other Charges of $6,000.

The recommended budget includes a budget balancing plan to meet the net funding cap of $195,762 as set forth in the Board's approved budget policy. This includes a $4,044 reduction in Services and Supplies expenses. Refer to the Budget Balancing Plan Summary for a description of impacts.

PLANT MANAGEMENT

The Plant Management Budget for 1990-91 is recommended to remain at 1989-90 levels. It is recommended that this budget continue to show an appropriation of $750,000 representing the lease payment on the Coliseum only. Although the County received $190,123 in concession revenue from the Coliseum in 1989-90, it is recommended that revenues remain at $0 in 1990-91 due to uncertainty about continuation of exceptional sports attendance experienced during the Athletics' championship season and the Warriors' playoff achievement, as well as a successful concert season in 1990-91.

The recommended budget includes a budget balancing plan to meet the net funding cap of $750,000 as set forth in the Board's approved budget policy. The recommended budget is within the cap.

GENERAL SERVICES AGENCY ADMINISTRATION

The recommended increase in net county cost for General Services Administration is $108,608, a 9.4% increase over the 1989-90 approved budget. Salaries & Employee Benefits accounts are recommended to increase by $108,992, or 10.6% to recognize approved 1989-90 and known 1990-91 COLAs. Services & Supplies are recommended to increase $7,281 or 3.4%, due to increased Internal Service Fund charges partially offset by decreases in other accounts. Fixed Assets are recommended to increase $7,652, or 382.6% over 1989-90 for computer equipment. Revenue is recommended to increase by $15,317, or 18.5% due to increased charges to County departments with leased/rental space for costs of Real Property Manager and secretarial support.

The Consumer Affairs portion of this recommended budget is $39,834 which is $1,837 less than in 1989-90.

The recommended budget includes a budget balancing plan to meet the net funding cap of $1,218,030 as set forth in the Board's approved budget policy. The department is over its cap; this overage will be offset by other equal reductions in the General Services Agency in order to meet its overall net funding cap. Refer to the Budget Balancing Plan Summary for a description of impacts.

REGISTRAR OF VOTERS

The 1990-91 recommended budget reflects an overall increase in net county cost of $128,712, or 5.2% higher than that approved for 1989-90. Total appropriations are recommended to increase a net of $274,239, or 8.7% above the 1989-90 level. Salaries and Benefits increase a net of $227,048 due to 1989-90 and 1990-91 known salary and employee benefit cost-of-living adjustments, $159,333; and mid-year personnel classification actions, $67,715. Services and Supplies accounts increase a net of $45,902. The reasons for the increase are a net decrease in Countywide operation expenses, $122,399; an increase due to mid-year Board approved personnel changes, $31,184; an increase in equipment maintenance, $37,200; and an increase in election operation costs, $99,917. Fixed Assets decrease a net of $211,946 due to debt service costs associated with the purchase of the new computer equipment being transferred to Other Financing Uses and increases in other anticipated equipment purchases. Other Financing Uses increase $213,235 due to the transfer of the computer debt service costs into this budget category. Total revenues are estimated to increase a net of $145,527, or 22.3% above the 1989-90 level. This reflects an anticipated increase in state-mandated reimbursements for election operations and an increase in reimbursements for election services.

There are a total of 0.67 additional FTE positions being recommended for 1990-91. This is the result of mid-year Board approved classification changes and the transfer of one position from the Data Processing Department.

This budget is at its net funding cap of $2,612,844. The Registrar of Voters Department has sufficiently increased revenues to meet the departmental cap; therefore, no reductions are recommended.

ADVERTISING COUNTY RESOURCES

The 1990-91 recommended budget reflects an overall increase in net county cost of $10,488, or 4.8% above that approved for 1989-90. The net county cost amount of $228,209 is made up of a total of $10,350 from the Miscellaneous Category and $214,345 from the Artistic Category. Total appropriations are recommended to increase a net of $10,578, or 3.9% above the 1989-90 level. Appropriations in the Board Discretionary Miscellaneous Category total $10,350 and are unchanged from 1989-90. Appropriations in the Art Commission Artistic Category increase a net of $6,575, or 2.5% due to an increase in contribution from the ARTSFUND program and additional operating expenses. Total revenues are projected to increase a net of $90, or less than 1% above the 1989-90 level. There are no offsetting revenues in the Board of Supervisors Miscellaneous Category. Revenues in the Art Commission Artistic Category include a decrease of $5,000 in State funding from the California Arts Council, an increase for the ARTSFUND program of $4,175 based upon prior year citizen contributions and an increase in other revenues of $915.

This budget is at its net funding cap of $228,209. No reductions are necessary since the Art Commission's budget recommendations for appropriations and revenues are within the departmental cap.

ECONOMIC DEVELOPMENT

The net county cost for the Economic Development Budget is recommended at $146,652. Salary and Employee Benefits are recommended at $372,034 due to: addition of a Principal Analyst, and a Secretary II position; addition of four Administrative Analyst Project positions; and addition of 525 hours of Administrative Intern staffing based on the Board's approved staffing plan for the Function. Services and Supplies are recommended at $130,020: $15,000 for marketing and promotion; $40,020 for space, utilities, and communications costs; $50,000 for the workforce project; and $25,000 for contract services. Revenues are recommended at $355,402 due to: $214,837 from city contributions; $93,710 from contributions from the private sector and foundations; and $46,855 from contributions from public utilities and authorities.

No net funding cap has been developed for this new budget. However, the net cost of this budget, the County Administrator's Office budget #104 and Miscellaneous Expense, budget #199 are within the net funding cap for the County Administrator's Office.

OTHER INSURANCE AND SURETY BONDS

The recommended net cost for Other Insurance and Surety Bonds is $3,005,923. The 1990-91 recommended budget represents a net decrease of $25,744, or 0.8% based on the General Fund share for general liability and medical malpractice protection. The budget is based on projected operating expenses and anticipated claims. Large or catastrophic claims will be paid from accumulated reserves.

This budget will be under its net funding cap of $3,005,923; therefore, there are no reductions.

UNEMPLOYMENT INSURANCE

The net county cost for unemployment insurance is recommended to decrease $42,617, or 8.3% below the prior year. Salaries and Employee Benefits are recommended to increase a net of $2,862 or 5.5% for approved 1989-90 cost-of-living adjustments and known cost-of-living adjustments in 1990-91. Services and Supplies are recommended to decrease a net of $45,479, or 9.8%. This consists of a $178 increase in Internal Service Fund charges, a $21,859 increase primarily in professional and special services and a decrease of $67,516 to offset an overage in the Personnel budget.

The recommended budget includes a budget balancing plan to meet the net funding cap of $539,344 as set forth in the Board's approved budget policy. This includes a $45,479 reduction in Services and Supplies expenses to offset an average in Personnel and Labor Relations. Refer to the Budget Balancing Plan Summary for a description of impacts.

DISASTER RESPONSE

The net county cost is recommended at $1,133,375. Services and Supplies are recommended at $5,333,528. Of this, $5,284,528 is primarily for the General Service and the Public Works Agencies to repair earthquake damages at the Alameda County Courthouse, the County Administration

Building, Highland Hospital, Health Headquarters, Oakland-Piedmont-Emeryville Municipal Court, North County Jail, Fairmont Hospital, the County Laundry and San Lorenzo Library. Repairs will be accomplished by contracting for specific projects. The remaining $49,000 is for the Assessor's Office to administer earthquake calamity claims and for shelving units at the Social Services Agency. Revenues are recommended at $4,200,153 due to anticipated reimbursement from the Federal Emergency Management Agency and the State Office of Emergency Services for earthquake repairs. There is an estimated cash flow lag of $1,133,375 which is the net county cost for this budget.

Since this is a new budget this year, it does not have a net funding cap. The net county cost in this budget will be offset by corresponding reductions in the Capital Projects budget #146 where projects will be deferred to allow for completion of earthquake repairs.

UNALLOCATED SPACE

The 1990-91 net county cost for unallocated space is recommended to increase $14,011, or 4.8%, above the 1989-90 approved budget. The only change recommended is increased Building Maintenance Department charges to reflect actual needs.

The recommended budget includes a budget balancing plan to meet the net funding cap of $304,870 as set forth in the Board's approved budget policy. The department is able to meet its net funding cap without a negative impact on services.

MISCELLANEOUS EXPENSE

The 1990-91 budget is recommended to increase $184,170, or 3.2%. Of this, $125,282 is due to increases in Countywide operating expenses. The remaining $58,888 is largely due to inflationary increases in the cost of funded activities and tasks.

The recommended budget includes a budget balancing plan to meet the net funding cap of $5,915,644 as set forth in the Board's approved budget policy. The department is able to meet its cap without a negative impact on services.

Highlights

			Amount	Positions
1.	Mid-year Board-approved adjustments and personnel transactions	S&EB	280,625	5.34
		S&S	30,930	
		Net	311,555	
2.	Other Salary & Benefit adjustments including positions for the newly created Economic Development Department and associated Service and Supply expenses	S&EB	372,034	6.27
		S&S	130,020	
		Net	502,054	
3.	Miscellaneous Salary & Benefits Adjustments	S&EB	68,691	1.00
4.	Net change in charges from Internal Service Fund Departments	S&S	532,696	0.00

5.	Approved and known 1989-90 and 1990-91 salary and employee benefit cost-of-living adjustments	S&EB	2,763,474	0.00
6.	Net increase for New Disaster Response budget due to cash flow lag	S&S Rev. Net	5,333,528 (4,200,153) 1,133,375	0.00
7.	Increase in Service & Supplies based on actual experience	S&S	498,920	0.00
8.	Increase in Other Charges based on actual experience	OC	50,284	0.00
9.	Decrease in Fixed Assets based on actual experience	FA	(193,140)	0.00
10.	Increase in Intra-Fund Transfers based on actual experience	IFT	(401,599)	0.00
11.	Net increase in Other Financing Uses	OFU	61,005	0.00
12.	Net increase in Revenues based on actual experience and anticipated new revenues from service charges	Rev.	(1,629,089)	0.00
13.	Budget Balancing Adjustments	S&EB S&S FA Net	(447,553) (348,099) (5,500) (801,152)	(9.21)
TOTAL CHANGE IN NET COUNTY COST			2,897,074	3.40

Final Budget Adjustments

1.	Board approved mid-year adjustments	S&EB S&S Rev. Net	220,475 16,100 (236,575) 0	3.39
2.	Technical budget adjustments	S&EB S&S Rev. Net	(63,522) (28,346) (4,900) (96,768)	(0.25)
3.	CAO recommended Budget Balancing Plan adjustments	S&EB S&S FA IFT Rev. Net	264,974 117,618 1,500 127,430 (519,300) (7,778)	5.96

4. Board priority adjustments	S&S	(149,324)	0.00
TOTAL CHANGE IN NET COUNTY COST		2,643,204	12.50

Budget Balancing Plan Summary

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
GENERAL GOVERNMENT:					
101-BOARD OF SUPERVISORS* Within cap by reducing Services & Supplies and Fixed Assets			S&S FA Net	(20,886) (2,500) (23,386)	• Minimal
103-CLERK, BOARD OF SUPERVISORS Within cap by reducing Services & Supplies			S&S	(17,124)	• Minimal
104-COUNTY ADMINISTRATORS OFFICE Within cap by reducing staff	(0.50)	(0.75)	S&EB S&S Rev Net	(70,643) (2,026) 15,425 (57,244)	• Increased workload for remaining staff
114-TREASURER-TAX COLLECTOR Within cap by reducing Salaries & Benefits, Services & Supplies, and Fixed Assets and increasing Revenues	(1.00)		S&EB S&S FA Rev Net	(31,872) (20,000) (1,500) (240,000) (293,372)	• Increased workload for remaining staff
117-PURCHASING & STORES Decrease in Services & Supplies			S&S	(10,802)	• Will offset other overages in GSA
Direct charges for hospital-related purchasing services			S&S IFT Rev Net	93,266 127,430 (294,725) (74,029)	
125-COUNTY COUNSEL Within funding cap by reducing a position and Services & Supplies	(1.00)		S&EB S&S Net	(80,064) (12,215) (92,279)	• Workload increases for remaining staff resulting in service delays and Service & Supplies reduction will affect staff training and development

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V		1990-91 Reduction in Net County Cost	Service Impact
131-PERSONNEL & LABOR RELATIONS Above cap but is offset by reduction of Services & Supplies and equal reduction in the Unemployment Insurance budget			S&S	(162,245)	• Impacts legal and audit services and employee related child care programs
145-PUBLIC WORKS ADMINISTRATION Within cap by reducing Services & Supplies			S&S	(4,044)	• Delay in review process for submittals by developers
147-PLANT MANAGEMENT Within cap by reducing Services & Supplies			S&S	(6,889)	• Minimal
175-UNEMPLOYMENT INSURANCE Below its cap which will equally offset Personnel & Labor Relations budget which is above its cap			S&S	(67,516)	• Reduced insurance reserves
TOTAL GENERAL GOVERNMENT	(1.50)	(1.75)	Net	(808,930)	
*Board Priority Adjustments					
101-BOARD OF SUPERVISORS			S&S	(149,324)	• Reduction in funding to fund Board priority adjustments

Major Assumptions

1. Unemployment Insurance

The enactment of Senate Bill 600 changed the weekly unemployment benefit rate from $166 per week to $190 per week effective January 1, 1990, a 14.5% increase. On January 1, 1991, the amount will increase again to $210 per week, a 26.6% increase. Provided there are no additional adjustments in the State unemployment rate and there are no layoffs, the current level of funding should be sufficient for 1990-91.

2. Disaster Response

No additional earthquake damage from the October 17, 1989 Loma Prieta earthquake will be found.

3. Advertising County Resources

The Alameda County Art Commission will meet the commitment to enhance its fiscal position by continuing to seek and secure additional funding support from private as well as public grant sources.

4. Other Insurance and Surety Bonds

No major catastrophic events will occur causing an additional impact on the General Fund share of insurance costs.

Pending Factors

1.	Central Collections - Adjustments Based on Operations	Unknown	Unknown

Adjustments in Central Collections may be made to reflect implementation of departmental reduction plans.

2.	Public Works Administration - Surveyor Fee Schedule	$(200,000)	0.00

Revised fee schedule for County Surveyor work will significantly reduce the $200,000 current net cost if adopted by Board of Supervisors in 1990-91.

3.	Plant Management - Potential Concessions Revenue	Unknown	0.00

Potential for partial restoration of concessions revenue from the Coliseum.

4.	Other Insurance & Surety Bonds - Funding Level for Reserves in Budget 173	Unknown	0.00

An audit and an actuarial study will be completed by June 30, 1990. The results of these two studies will determine outstanding liabilities and the appropriate funding level for reserves in budgets #171 and #173. Budget #174 is the General Fund pro-rata share of budget #173.

5.	Disaster Response - FEMA/State OES Reimbursement	Unknown	0.00

Full reimbursement of allowable earthquake costs.

Funded Issues

1.	Auditor Controller - Funding for Auditor II Position	$43,357	1.00

The recommended budget includes funding for an existing Auditor II position. This position is currently filled but unfunded. Funding is available within the department's net funding cap.

2. GSA Purchasing and Stores - Implementation of Surcharges $(215,984) 0.00

As a General Fund department which supports County operations, the Purchasing and Stores Department has been unable to expand its resources to meet increased demands for purchasing services. Although the increased demands come from a wide spectrum of county agencies and departments they are primarily from the law and justice and health care areas. Many of the increases are funded by State and federal grants, special use trust funds, and Board approved budget increases. The surcharge will be applied to all County Agencies and Departments, rather than to a select number, so as not to jeopardize the ability of subvented budgets to claim reimbursement.

The result of the surcharge is a Purchasing and Stores Department budget request that is $48,885 under the 1990-91 cap, eliminating the need for a budget reduction and maintaining the existing service level. The difference between the budget cap and the budget request will be applied to the budget for GSA-Administration, budget #148, so it may continue to provide administrative support to all GSA budgets while guiding many of the business activities of the County.

3. Advertising County Resources - Miscellaneous Category (Board of Supervisors) $10,350 0.00

- Admission Day Committee	$1,000
- Veterans Day Committee	$850
- Veterans Parade	$2,500
- JACKIE	$1,000
- Black Cowboy Parade	$5,000

Artistic Category (Art Commission) $201,000 0.00

- Art Support Program	$167,000
- ARTSFUND Program	$34,000

Unmet Needs

1. Purchasing and Stores - Annual Supply Contract Team $85,550 2.00

As a General Fund budget the Purchasing Department has not increased its resources to meet new and expanded programs authorized since Proposition 13. The result has been a reduction in the overall service level and most importantly the Department's ability to take advantage of savings that are generated through the establishment of annual supply contracts which are the end product of the competitive bid process. The development and maintenance of these types of contracts cannot be handled by the existing buying staff and as a result the County is missing the opportunity to save substantially more than the $116,250 annual savings shown below.

The team would be responsible for: identifying and developing new annual supply contracts, monitoring the annual contracts program for the County, maintaining a master list of contracts, sending notification to staff of contract expirations in sufficient time to allow for rebid, renewing or extending, reviewing existing contracts with the Purchasing staff and using departments with the intent of improving future contracts.

The following are a few examples of commodities that should be put under annual supply contracts to lower purchasing costs.

Commodity/Annual Expenditures	Savings from Contracting
Prepared/Canned Meats - $50,000	$5,000
Travel Services - $100,000	$10,000
Auto Parts - $750,000	$37,500
Fresh Produce - $225,000	$11,250
Window Replacement - $150,000	$15,000
Frozen Food - $50,000	$5,000
Misc. Food Supplies - $25,000	$2,500
Orthopedic Hardware - $50,000	$5,000
X-ray Equipment Maint. - $20,000	$20,000
Surgical Instruments - $50,000	$5,000
TOTAL	$116,250

2. County Counsel - Data Processing/Computer Enhancements $47,000 0.00

Ugrading of the Department's data processing and computer capabilities was begun in 1989-90. In order to improve the delivery of high quality cost-effective legal services, personal computer capability needs to be available to all professional staff. This will aid legal research, drafting, and communication and can avoid increases in non-attorney staff.

3. Advertising County Resources - Admission Day Celebration $500 0.00

The County has appropriated $1,000 to this activity in prior years. The Committee has requested an additional $500; this would represent a 50% increase in the County's General Fund contribution from the 1989-90 level.

Alameda County Art Commission $45,150 0.00

- Art Support Program: An increase in the amount of $8,000 for additional grant funding to community based art organizations; this would represent a 5% increase in the County's General Fund contribution from the 1989-90 level of $160,000.

- ARTSFUND Program: An increase in the amount of $5,000 from the County's General Fund for expansion of the program's solicitation efforts.

- Art Commission Administration: An increase in the amount of $24,150; this would represent a 39% increase in the County's General Fund contribution from the 1989-90 level of $61,197.

- New Art Program: An increase in the amount of $8,000 for a proposed new intra-county touring program; this would represent a 100% increase in the County's General Fund contribution level.

0916C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Capital Projects

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	0	29	0	0	0	0
Services & Supplies	192,560	1,832,051	648,234	1,266,000	2,300,406	1,652,172
Fixed Assets	13,074,690	12,750,706	40,503,887	29,481,387	20,832,013	(19,671,874)
Other Financing Uses	326,541	1,935,404	1,927,001	0	0	(1,927,001)
Net Appropriation	13,593,791	16,518,190	43,079,122	30,747,387	23,132,419	(19,946,703)
Financing:						
Available Fund Balance	(80,321)	(155,757)	(155,757)	(196,698)	(231,104)	(75,347)
Revenue	(7,742,138)	(10,679,499)	(25,483,471)	(16,377,286)	(16,611,335)	8,872,136
Total Financing	(7,822,459)	(10,835,256)	(25,639,228)	(16,573,984)	(16,842,439)	8,796,789
Net County Cost	5,771,332	5,682,934	17,439,894	14,173,403	6,289,980	(11,149,914)
Full Time Equivalents	0.00	0.00	0.00	0.00	0.00	0.00
Authorized Positions	N/A	0.00	0.00	0.00	0.00	0.00

Major Departments Included

146 - Plant Acquisition
146 - Plant Acquisition (Capital Projects)
146 - Plant Acquisition (Accumulated Capital Outlay)

Program Description

The Capital Projects program has three components. Budget Unit 146, Fund 10, is used to account for the County's General Fund capital construction projects. All acquisitions of real property, construction of new facilities or remodeling of existing facilities over $25,000 is financed through this budget unit. Budget Unit 146, Fund 14, was used to consolidate funds for capital construction improvements in the Capital Projects Fund. Budget Unit 146, Fund 28, provides appropriations necessary to carry out the County's Real Property Asset Conversion Program.

Financial Summary

The 1990-91 recommended appropriation for the Capital Projects program is $30,747,387. This recommendation represents a decrease of $12,331,735 or 28.6% from 1989-90 funding levels of which $11,824,400 is a reduction in the 1990-91 costs for multiple year projects approved in prior years including $4,069,349 due to the completion of projects and $1,218,000 due to the deferral of previously approved projects; $1,927,001 is a reduction in transfers to Mental Health and reserve cancellation and $1,476,500 is an increase to fund first year costs of the projects newly recommended for inclusion in the 1990-91 budget. The cost of work necessary for the completion of specific land use plans for Santa Rita and to prepare portions of the Staples Ranch property for sale is recommended to decrease by $56,834 from 1989-90 levels.

Services and Supplies accounts are recommended to increase by $617,766 based on experience and changes in the Auditor-Controller's accounting procedures for capital projects. Fixed Assets are recommended to decrease by $11,022,500 to fund architectural and construction services for County facilities.

The recommended decrease of $1,927,001 in Other Financing Uses represents a reduction in Transfers to Mental Health and reserve cancellations.

The Available Fund Balance is recommended to decrease by $40,941 based on projections of actual revenue and expenditures. Revenue is recommended at $16,377,286 representing a $9,106,185 decrease from 1989-90 levels. The resulting effects of these recommendations is a $3,266,491 decrease in net county costs for 1990-91.

Budget Balancing Plan

Requested capital projects in the General Fund have been deferred to ensure that the recommended budget is within its net funding cap and to allow for completion of earthquake repairs budgeted as a net county cost in the Disaster Response budget (#195).

Highlights

			Amount	Positions
1.	Decrease in current year costs of multi-year capital projects	FA	(11,022,500)	0.00
2.	Increase in miscellaneous services and supplies accounts for capital projects that are not capitalized by the Auditor-Controller	S&S	617,766	0.00
3.	Reduction in transfers to Mental Health and reserve cancellation	OFU	(1,927,001)	0.00
4.	Decrease in offsetting revenues to fund capital projects	Rev	9,106,185	0.00

5. Increase in Available Fund Balance based on anticipated 1989-90 revenues and expenditures	AFB	(40,941)	0.00
TOTAL CHANGE IN NET COUNTY COST		(3,266,491)	0.00

Final Budget Adjustments

1. Technical budget adjustments	S&S	1,000,000	0.00
	FA	(832,685)	
	Rev	(234,049)	
	Net	(66,734)	
2. CAO recommended budget balancing adjustments	FA	(7,816,689)	0.00
3. Available Fund Balance adjustments	S&S	34,406	0.00
	AFB	(34,406)	
	Net	0	
TOTAL CHANGE IN NET COUNTY COST		(11,149,914)	0.00

BUDGET BALANCING PLAN SUMMARY

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant No.F	No.V	1990-91 Reduction in Net County Cost	Service Impact
146-CAPITAL PROJECTS			FA (13,497,776)	Requested capital projects in the General Fund have been deferred to ensure that the recommended Requested capital projects budget is within its net funding cap and to allow for completion of earthquake repairs. REVISED PLAN: This budget was $5,681,087 under its net funding cap. The revised plan is to restore $7,256,689 in funding for North County Jail by deferring two additional capital projects, the GSA warehouse and the E Building at Highland Hospital (2nd and 3rd Floors). There will also be an additional deferral of a project for the County Laundry. This makes the total Capital Projects budget reductions $13,497,776.

Pending Factors

1.	Final Budget	Unknown	0.00

The recommended Capital Projects budget will be reviewed for possible reductions before adoption of the Final Budget.

2.	Animal Shelters	Unknown	0.00

City share of animal shelter construction costs is still being negotiated. Capital Projects budget assumes 90% city share.

3.	Potential Sale of Phase I of Staples Ranch Property	Unknown	0.00

Unmet Needs

1.	Deferred Capital Projects	$71,720,000	0.00

A total of $71,720,000 in capital projects was requested for 1990/91 but must be deferred due to funding constraints. This does not include any funds required for the proposed new Hospital Medical Center.

Funded Issues

The following projects are newly recommended for 1990-91 and are identifed as funded issues at this time.

Project Description	1990/91 Funding Required	Revenue	Net County Cost
Fairmont Hospital			
B2 Nurses Station	$165,000	$165,000	$ 0
Total Fairmont Hospital	$165,000	$165,000	$ 0
Probation			
New Juvenile Hall Feasibility	$ 84,000	$ 84,000	$ 0
Sally Port	75,000	75,000	0
Total Probation	$159,000	$159,000	$ 0

Courts/Ancillary			
Oakland Muni Security Civil/Probate	$ 75,000	$ 75,000	$ 0
Hayward-Relocate Civil & Small Claims	200,000	200,000	0
Fremont Clerks Office Counters	50,000	50,000	0
Pleasanton Marshal's Office	35,000	35,000	0
Fremont Marshal's Security	100,000	100,000	0
Total Courts	$460,000	$460,000	$ 0
County Clerk			
Rm 109 Remodel-Civil/Probate	$82,500	$82,500	$ 0
Total County Clerk	$82,500	$82,500	$ 0
Public Works			
Storage	$40,000	$40,000	$ 0
Total Public Works	$40,000	$40,000	$ 0
General Services Agency			
Administration-Electric/Fire	$150,000	$ 0	$ 150,000
Reloc Hayward Gas Stn/Site Search	100,000	0	100,000
Total General Services Agency	$250,000	$ 0	$ 250,000
Sheriff			
OES Addition	$ 320,000	$ 0	$ 320,000
Total Sheriff	$ 320,000	0	$ 320,000
TOTAL 1990-91 RECOMMENDED CAPITAL PROJECTS	$1,476,500	$ 906,500	$ 570,000

1990-91 CAPITAL PROJECTS

I. 1987-88 Board Approved Project Description	Total Estimated Project Costs	1990-91 Funding Required	Funding Source
Highland Hospital			
First Flr Clinic, Med Rec	$ 2,800,000	$1,250,000	
Fourth Flr Acute	3,900,000	1,500,000	Budget Unit 470
Third Flr Acute Lab Ventilation	250,000	150,000	($630,900)/General
Electrical Expansion	2,000,000	500,000	Fund ($2,769,100)/
E Bldg 1,2,3	4,000,000	2,750,000	1989 Bond Proceeds
Renovate Old Admin Bldg	3,000,000	1,500,000	($4,250,000)
Total Highland	$15,950,000	$7,650,000	

Courts/Ancillary			
Alameda Muni Court	$ 4,500,000	$ 600,000	Cortese
Fremont Hall of Justice Remod	1,810,000	230,000	Cortese
Winton Ave Addition	2,000,000	25,000	Temp Court House Const
Berkeley Muni Court	13,200,000	50,000	Temp Court House Const
Superior Ct/Renov Prob Cntr			
Air Cond Main Bldg, Annex	0	0	Project Deleted
Court Rooms	6,000,000	500,000	Temp Ct House Const
Court House Security	75,000	75,000	Temp Ct House Const
Total Courts/Ancillary	$27,585,000	$1,480,000	
Animal Shelters			
San Leandro	$ 3,050,000	$ 0	General Fund/Cities
Tri Valley	3,590,000	300,000	General Fund/Cities
Total Animal Shelters	$ 6,640,000	$ 300,000	
Probation			
Intercom Replcmt	$ 90,000	$ 70,000	County Correctional
Juv Hall Med Unit/Modular	270,000	20,000	Facilities Capital
Los Cerros Dr Expansion	85,000	85,000	Expenditures Bond
Central Kitchen Renov	600,000	500,000	Act (Prop 52)/Prop 86
Total Probation	$ 1,045,000	$ 675,000	General Fund/Cortese
Public Defender Remod	$520,000	$20,000	Cortese
Total Public Defender	$520,000	$20,000	
Sheriff			
Santa Rita Haz. Waste Remov	$2,000,000	$1,200,000	ACO Fund
Total Sheriff	$2,000,000	$1,200,000	
General Services Agency			
County Laundry	$ 850,000	$ 560,000	General Fund
Total General Services Agency	$ 850,000	$ 560,000	
Planning & Feasibility		$ 50,000	General Fund
Prior Projects		$ 150,000	General Fund
TOTAL 1987-88 CAPITAL PROJECTS	$54,590,000	$12,085,000	

II. 1988-89 Approved Capital Proj Project Description	Total Estimated Project Costs	1990-91 Funding Required	Funding Source
Highland Hospital			
Stat Lab Relocation	$300,000	$300,000	General Fund
Total Highland Hospital	$300,000	$300,000	

General Services Agency			
Comm Tower Crane Ridge	$400,000	$400,000	General Fund/SDAF/EMS
Comm Tower Sunol Ridge	250,000	20,000	General Fund
Total General Services Agency	$650,000	$420,000	
Santa Rita Reuse			
SR-Master Plan	$ 165,000	$100,000	General Fund
SR-CHP Facility	1,800,000	50,000	General Fund
SR-Agri Dept Facility	1,815,000	25,000	General Fund
Total Santa Rita Reuse	$3,780,000	$175,000	
TOTAL 1988-89 CAPITAL PROJECTS	$4,730,000	$895,000	

III. 1989-90 Approved Cap Proj

Project Description	Total Estimated Project Costs	1990-91 Funding Required	Funding Source
Highland/Fairmont Hospitals			
Master Plan	$500,000	$200,000	Hospital Capital ($300,000)/Generl Fund
Total Highland/Fairmont	$500,000	$200,000	
General Services Agency			
Oakland Muni Crt: HVAC Deficiencies	$1,000,000	$ 900,000	Temp. Court House Const./ Designer:HOK/Takashasi if Suit Settled in County's Favor
HHJ Center Parking Structure	2,720,000	2,620,000	Temp Court House Const.
GSA Warehouse Relocation	5,000,000	4,800,000	General Fund
Lakeside Plaza Building Renovation	3,350,000	1,997,167	Bond Proceeds
12th and Oak Building Renovation	3,817,720	3,817,720	General Fund/Temp Courthouse Const ($217,000)
Total General Services Agency	$15,887,720	$14,134,887	
Courts/Ancillary			
County Clerk-Remodel Civil Process	$150,000	$ 25,000	Co Clks Micrographic Trust Fund
SLO/Hay Municipal Court-Comp Rm	75,000	75,000	Temp Crt Hse Construction
Total Courts/Ancillary	$225,000	$100,000	
Probation			
Emergency Fire Road Construction	$ 50,000	$ 50,000	Eden Fire District
Chabot Camp: Track & Drainage Rep	200,000	200,000	General Fund
Total Probation	$250,000	$250,000	

Sheriff			
Santa Rita Training Academy	$2,640,000	$ 740,000	General Fund/BU#234
Total Sheriff	$2,640,000	$ 740,000	
Social Services Agency			
Main Office: Remodel Waiting Rm	$600,000	$600,000	State/Federal Reimbursement/General Fund
Total Social Services	$600,000	$600,000	
TOTAL 1989-90 APPROVED CAPITAL PROJECTS	$20,102,720	$16,024,887	
GRAND TOTAL ALL 1987-88 - 1988-89 APPROVED CAPITAL PROJECTS	$79,422,720	$29,004,887	

IV. 1990-91 Recommended Cap Proj Project Description	Total Estimated Project Costs	Funding Required	Funding Source
Fairmont Hospital			
B2 Nurses Station	$ 165,000	$ 165,000	Enterprise Fund
Total Fairmont Hospital	$ 165,000	$ 165,000	
Probation			
New Juvenile Hall Feasibility	$ 84,000	$ 84,000	Cortese
Sally Port	100,000	75,000	Cortese
Total Probation	$ 184,000	$ 159,000	
Courts/Ancillary			
Oakland Muni Security Civil/Prob.	$ 75,000	$ 75,000	Cortese
Hayward-Relocate Civl & Small C	200,000	200,000	Cortese
Fremont Clerks Office Counters	50,000	50,000	Cortese
Pleasanton Marshal's Office	35,000	35,000	Cortese
Fremont Marshal's Security	100,000	100,000	Cortese
Total Courts	$ 460,000	$ 460,000	
County Clerk			
Rm 109 Remodel-Civil/Probate	$ 550,000	$ 82,500	Cortese
Total County Clerk	$ 550,000	$ 82,500	
Public Works			
Storage	$ 40,000	$ 40,000	$50% Road/50% Flood
Total Public Works	$ 40,000	$ 40,000	
General Services Agency			
Admin. Bldg.-Electric/Fire Sys	$ 150,000	$ 150,000	General Fund
Reloc Hayward Gas Sta/Site Search	100,000	100,000	General Fund
Total General Services Agency	$ 250,000	$ 250,000	

Sheriff			
OES Addition	$3,200,000	$ 320,000	General Fund
Total Sheriff	$3,200,000	$320,000	
TOTAL 1990-91 RECOMMENDED CAPITAL PROJECTS	$4,849,000	$1,476,500	
GRAND TOTAL APPROVED AND RECOMMENDED PROJECTS	$84,271,720	$30,481,387	

0917C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Public Protection

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	141,535,182	164,733,008	155,434,062	168,064,764	177,058,306	21,624,244
Services & Supplies	60,164,710	71,649,802	73,534,552	78,319,231	79,641,501	6,106,949
Other Charges	708,562	544,979	612,300	651,869	651,869	39,569
Fixed Assets	1,746,082	3,545,529	2,812,746	1,423,916	1,475,516	(1,337,230)
Intra-Fund Transfers	(3,694,059)	(3,412,141)	(3,708,942)	(3,895,947)	(3,954,471)	(245,529)
Other Financing Uses	52,000	518,941	0	255,676	255,676	255,676
Net Appropriation	200,512,477	237,580,118	228,684,718	244,819,509	255,128,397	26,443,679
Financing:						
Property Tax	(306,891)	(332,515)	(285,127)	(297,200)	(297,200)	(12,073)
Available Fund Balance	(81,821)	(438,809)	(438,809)	(366,912)	(599,171)	(160,362)
Revenue	(53,509,261)	(77,192,286)	(77,851,223)	(79,847,187)	(74,859,496)	2,991,727
Total Financing	(53,897,973)	(77,963,610)	(78,575,159)	(80,511,299)	(75,755,867)	2,819,292
Net County Cost	146,614,504	159,616,508	150,109,559	164,308,210	179,372,530	29,262,971
Full Time Equivalents	3,252.84	3,652.74	3,652.74	3,444.40	3,557.42	(95.32)
Authorized Positions	N/A	N/A	4,028.00	4,024.00	3,992.00	(36.00)

Major Departments Included

162 - Consolidated Dispatch
200 - Superior Court
201 - Trial Court Revenue
202 - County Clerk
203 - CORPUS
205 - District Attorney
206 - Urban Crime Narcotics Task Force
207 - Public Defender
209 - Grand Jury
210 - Alameda Municipal Court
211 - Berkeley-Albany Municipal Court
212 - Fremont-Newark-Union City Municipal Court
213 - Livermore-Pleasanton-Dublin Municipal Court
214 - Oakland-Piedmont Municipal Court
216 - San Leandro-Hayward Municipal Court
218 - Office of Court Services
220 - Sheriff - Administration
221 - Countywide Services
222 - Unincorporated Services
223 - Dublin Police Services
225 - Civil Division
226 - Sheriff - Cal I.D.
227 - Consolidated Criminal Records Unit
228 - Sheriff - Bailiffs
235 - Medical Security
236 - Santa Rita Jail

237 - Work Furlough
238 - North County Jail
239 - Detention & Corrections Administration
240 - Probation Administration
242 - Juvenile Hall
243 - Adult Probation
245 - Chabot Ranch
246 - Los Cerros
248 - Juvenile Probation
249 - Juvenile Institutions Administration
250 - Standards and Training for Corrections (STC) Program
257 - Deinstitutionalization of Status Offenders
260 - Public Safety
265 - Agricultural Commissioner
266 - Building Inspection
267 - Sealer of Weights & Measures
270 - Office of Emergency Services
271 - Coroner-Public Administrator
272 - Housing & Community Development
273 - Planning Department
274 - Local Agency Formation Commission
275 - County Recorder
280 - Structural Fire
282 - Animal Control
282 - Animal Control
455 - Adult Detention Medical Services

Financial Summary

The 1990-91 preliminary net county cost for the Public Protection Program is recommended to increase $14,198,651, or 9.5%, from $150,109,559 to $164,308,210.

Budget balancing plans for Public Protection Departments include a reduction in net funding of $16,936,251. This includes elimination of $14,408,529 for 195.88 filled and 71.18 vacant positions, a $2,438,637 reduction in services and supplies expenses, a $84,540 reduction in Fixed Assets expenditures, a $58,524 reduction in Intra-Fund Transfers, and a $63,069 increase in revenues. Refer to the Budget Balancing Plan Summary for a description of impacts.

State Trial Court Funding

The Trial Court Funding program budgets provide funding for the operations of the Superior and Municipal Courts, the County Clerk, the Office of Court Services and the Sheriffs-Baliffs unit.

The net county cost for this program is recommended to increase $6,812,978, or 68.0%, from $10,021,325 to $16,834,303.

Net appropriations for the program are recommended to increase $7,841,503. This includes adjustments for the annualization of the 1989-90 cost-of-living adjustments and known 1990-91 salary and benefit increases; 37.14 FTE positions based on the 1990-91 and prior Trial Court Funding and War on Drugs agreements; and other adjustments pursuant to the Trial Court Funding agreement provision for review and adjustments during the budget process.

Financing is recommended to increase a net of $1,936,140 including a cost-of-living increase in State Trial Court Funding block grant revenues and funding from the Justice Facilities Trust for fixed assets expenditures. These increases are partially offset by net decreases in fines and forfeitures based on the first full-year experience with 1989 statutory changes.

The number of full time equivalent positions is recommended to increase 55.14, or 6.3%, from 878.34 to 933.48.

These budgets will exceed their net funding cap due to the State Trial Court Funding agreement.

Sheriff's Department

The Sheriff's Department provides for law enforcement services in the unincorporated areas of the County, the operation of the County jail system, other public safety services and security, investigatory and information system services to the cities and local jurisdictions.

The recommended net county cost for the department will increase $4,742,332, or 5.9%, from $80,148,024 to $84,890,356.

Net appropriations for the department will increase $4,909,116 largely due to the annualization of 1989-90 and known 1990-91 cost-of-living adjustments, increases in Internal Service Fund charges and the cost of the medical services contract and the contract with AC Transit for security services. Fixed Assets are recommended to decrease $1,103,191, primarily due to the deletion of one-time CAL I.D. start-up costs.

Revenue is recommended to increase a net of $226,608, primarily due to the AC Transit services contract, partially offset by the deletion of one-time CAL I.D. revenue and a decrease in reimbursement for the care of state prisoners.

The number of full time equivalent positions is recommended to decrease 177.24, or 14%, from 1,440.43 to 1,263.19.

The recommended budget includes a budget balancing plan to meet the net funding cap of $84,162,321 as set forth in the Board's approved budget policy. The recommended budget is $84,890,356 which includes $728,035 over the cap for the Sheriff-Bailiffs unit which is exempt from the cap as a Trial Court Funding budget unit. A major component of the Budget Balancing Plan is the closing of the North County Jail on September 30, 1990 and the transfer of approximately 700 inmates to the Santa Rita Jail. This and other actions as described in the Budget Balancing Plan Summary have resulted in the elimination of $9,006,748 for 146.34 filled and 35 vacant positions and a $1,598,962 reduction in Services and Supplies. It also includes reductions of $84,540 in Fixed Assets, $58,524 in Intra-Fund Transfers and $60,000 in Revenue.

Probation Department

The Probation Department provides services to assist the court in case disposition and to implement court orders and state and local statutory requirements.

The recommended net county cost for the program will increase $1,429,450, or 4.2%, from $34,288,854 to $35,718,304.

Net appropriations are recommended to increase $1,160,168 primarily for salary COLAs, partially offset by the transfer of the Juvenile Traffic Hearing Unit to Superior Court. Revenues are recommended to decrease $269,282 largely due to the transfer of the Juvenile Traffic Hearing Unit to Superior Court.

The number of full time equivalent positions is recommended to decrease 42.84, or 5.5%, from 782.81 to 739.97.

The recommended budget includes a budget balancing plan to meet the Probation Department's net funding cap of $35,718,304 as set forth in the Board's approved budget policy. This includes the elimination of $1,534,917 for 16.54 filled and 20.51 vacant positons and a $622,267 reduction in Services and Supplies expenses, including $554,310 for community-based contractors. The reductions also include closing a 20 bed unit at Juvenile Hall, not opening a newly refurbished 25 bed unit for Los Cerros, a significant reduction in staffing levels in the adult and juvenile divisions, the elimination of pretrial services provided by the department and by Stiles Hall, the loss of one of two adult halfway houses, decreased funding for eleven contractors providing crisis counseling services and decreased funding for six contractors providing counseling/education and diversion programs. Refer to the Budget Balancing Plan Summary for a description of impacts.

District Attorney and Public Defender

The District Attorney is responsible for prosecuting all criminal violations within the County on behalf of the people of the State of California. Criminal statutes enforced include city and county misdemeanor ordinances, misdemeanor ordinances enacted by special governmental bodies and all state misdemeanor and felony statutes.

The recommended net county cost for this department will increase $858,759, or 5.1%, from $16,773,888 to $17,632,647. Net appropriations are recommended to increase $704,973, primarily for 1989-90 actual and 1990-91 known cost-of-living adjustments. Revenues are recommended to decrease $153,786 based on state reimbursement cash flow.

The number of full time equivalent positions is recommended to decrease 29.0, or 10.6%, from 302.16 to 273.16.

The recommended budget includes a budget balancing plan to meet the net funding cap of $17,632,647 as set forth in the Board's approved budget policy. This includes elimination of $2,286,521 for 29.00 filled positions and a $212,480 reduction in Services and Supplies expenses. Although the District Attorney's Office will be able to absorb a portion of the cuts through a redistribution of workloads, there will be a major affect on the way in which criminal prosecutorial services are provided and may result in the appointment of private prosecutors by both the Superior and Municipal Courts. Refer to the Budget Balancing Plan Summary for a description of impacts.

The Public Defender serves defense counsel in criminal cases for individual defendants who cannot afford a private attorney and also represents indigent individuals in juvenile matters and in mental illness commitment hearings.

The recommended net county cost for this department will increase $1,164,539, or 6.9%, from $16,838,012 to $18,002,551. Appropriations are recommended to increase $1,327,118, largely due to 1989-90 actual and 1990-91 known cost-of-living adjustments and an increase for the contract with the Bar Association for conflict cases. Revenues are recommended to increase $162,579, primarily from additional State grant funds.

The number of full time equivalent positions is recommended to decrease 17.23, or 8.6%, from 216.92 to 199.69.

The recommended budget includes a budget balancing plan to meet the net funding cap of $17,704,315 as set forth in the Board's approved budget policy. The recommended budget is $18,002,551 which is $298,236 over the cap for increases in the cost of the conflicts contracts with the Bar Association. The budget balancing plan includes elimination of funding of $1,540,632 for 16.67 filled and 2.00 vacant positions. This means that no out-of-custody intake interviews will be done and that the number of in-custody intake interviews will be significantly restricted, potentially resulting in overcrowding in detention facilities, increased delays and dismissals and the appointment of private counsel by the courts. Refer to the Budget Balancing Plan Summary for a description of impacts.

Other Public Protection Programs

Other Public Protection and regulatory programs include CORPUS, the Planning Department, the Housing and Community Development Department, the Agricultural Commissioner, the Sealer of Weights and Measures, Building Inspection, LAFCO and the Recorder.

The recommended net county cost for these departments, excluding the Recorder, will increase $151,184, or 3.7%, from $4,122,225 to $4,273,409. Net appropriations are recommended to increase $1,007,691 for actual 1989-90 and known 1990-91 salary and employee benefit cost-of-living adjustments, state grants and contracts and operating expenses. Revenues are recommended to increase $856,507 including increases in fees and charges, grant funding and non-CDBG revenue increases in the Housing and Community Development Department.

The recommended budget for the County Recorder represents a net county cost increase of $54,369, or 0.8%, from $(6,584,319) to $(6,529,950). This budget has a negative net county cost due to its statutory responsibility for recording all recordable documents and maps in the county. Salaries and employee benefits are recommended to increase $151,545 for annualization of actual 1989-90 and known 1990-91 salary and benefit increases. Services and Supplies are recommended to increase $47,637 based on the net change in adjustments to Internal Service Fund accounts.

The recommended budget includes a budget balancing plan to meet the net funding cap of $4,332,098 as set forth in the Board's approved budget policy. This includes elimination of 1.00 vacant FTE position and an automobile in the Sealer's budget and increases in revenue in the CORPUS and LAFCO budgets. The other budgets required no adjustments as they were in within their net funding caps. Refer to the Budget Balancing Plan Summary for a description of impacts.

Highlights

			Amount	Positions
1.	1989-90 and 1990-91 known Salary and Employee Benefit COLAs	S&EB	20,566,503	0.00
2.	Restoration to base of 3% contingency reduction offset by revenue from ITT settlement (Res. R-89-804, 10/3/89)	S&EB	4,327,192	0.00
		S&S	10,308	
			4,337,500	
3.	Adjustments for 1990-91 and prior State Trial Court Funding and War on Drugs agreements and to delete one-time costs	S&EB	1,310,972	37.14
		S&S	508,284	
		FA	(272,243)	
		Rev	(980,000)	
		Net	567,013	
4.	Personnel changes including regularization of positions, decrease in salary savings for Alameda and Pleasanton Courts, reclassifications and miscellaneous adjustments	S&EB	793,950	13.65
		S&S	(331,729)	
		Net	462,221	
5.	Changes in Sheriff's police and security services for AC Transit, City of Dublin and Highland and Fairmont Hospitals	S&EB	1,507,972	19.26
		S&S	180,830	
		Rev	(1,978,721)	
		Net	(289,919)	
6.	Adjustments in Cal ID program to delete one-time start-up costs and add COLA for operations costs	S&S	(812,861)	0.00
		FA	(720,200)	
		Rev	1,504,339	
		Net	(28,722)	
7.	Net adjustments in miscellaneous contracts and State grants	S&EB	102,277	0.00
		S&S	626,770	
		Rev	(437,232)	
		Net	291,815	
8.	Adjustments to Structural Fire Fund to match existing resources	S&EB	92,943	0.00
		S&S	(75,009)	
		FA	(11,377)	
		PT	(12,073)	
		AFB	78,232	
		Rev	(72,716)	
		Net	0	
9.	Delete Santa Rita food service positions due to contract and increased salary savings based on experience	S&EB	(1,813,859)	(17.33)
10.	Increase positions for Electronic Recording Demonstration Project in Superior Court	S&EB	151,281	6.00

11.	Adjustments to Fish and Game Fund budget based on available resources	S&S AFB Rev Net	7,040 (6,335) (705) 0	0.00
12.	Increased food and other operating costs and charges in juvenile institutions	S&S IFT Net	228,928 (132,356) 96,572	0.00
13.	Transfer from Services and Supplies for capital leases	S&S FA Net	(51,400) 51,400 0	0.00
14.	Changes in charges for Internal Service Fund and Central Collection services	S&S	3,619,494	0.00
15.	Increase for new medical contract and related services	S&S	3,084,516	0.00
16.	Increased Sheriff's Department uniform allowance per MOUs	S&S	87,205	0.00
17.	Net adjustments in operating expenses, one-time purchases of Fixed Assets and Revenue based on experience	S&S FA Rev Net	203,939 27,680 29,296 260,915	0.00
18.	Annualization of mid-year adjustments	S&S	(62,999)	0.00
19.	Increases in minor home repair funding to contract amount and charges for indigent burials	OC	39,569	0.00
20.	Transfer annual lease-purchase for Consolidated Criminal Records computer system to Other Financing Uses and reduce for 1990-91 payment	FA OFU Net	(269,094) 255,676 (13,418)	0.00
21.	Decrease Fixed Assets to adjust for one-time 1989-90 capital equipment purchases and experience	FA	(110,456)	0.00
22.	Net increase in charges to other departments for services	IFT	(113,173)	0.00
23.	Decrease in fines and forfeitures based on first full year experience with 1989 statutory changes	Rev	888,535	0.00

24.	Net revenue increase from Justice Facilities Trust to fund Fixed Assets and partial CORPUS operations	Rev	(685,521)	0.00
25.	Decrease revenue from State and other agencies for inmate housing	Rev	411,000	0.00
26.	Increases in charges and fees	Rev	(413,921)	0.00
27.	Increase in non-CDBG Housing and and Community Development Revenue	Rev	(197,249)	0.00
28.	Budget Balancing Adjustments	S&EB	(14,408,529)	(267.06)
		S&S	(2,438,637)	
		FA	(84,540)	
		IFT	58,524	
		Rev	(63,069)	
			(16,936,251)	
TOTAL CHANGE IN NET COUNTY COST			(14,198,651)	(208.34)

Final Budget Adjustments

1.	Board approved mid-year adjustments	S&EB	8,470	1.32
		S&S	288,713	
		Rev	(361,583)	
		Net	(64,400)	
2.	Technical budget adjustments	S&EB	(142,635)	(0.75)
		S&S	245,991	
		Rev	(139,479)	
		Net	(36,123)	
3.	CAO recommended budget balancing adjustments	S&EB	9,127,707	112.45
		S&S	555,307	
		FA	51,600	
		IFT	(58,524)	
		Rev	(1,974,755)	
		Net	7,701,335	
4.	State budget adjustments	Rev	7,463,508	
5.	Available Fund Balance adjustments	S&S	232,259	0.00
		AFB	(232,259)	
		Net	0	
TOTAL CHANGE IN NET COUNTY COST			29,262,971	(95.32)

Budget Balancing Plan Summary

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
200-SUPERIOR COURT	(0.67)		S&EB	(26,506)	• Reduced salaries and benefits and services and supplies.
			S&S	(507,144)	
			Net	(533,650)	
202-COUNTY CLERK		(10.00)	S&EB	(319,712)	• Reduced salaries and benefits and increased revenues.
			Rev	(123,237)	
			Net	(442,949)	
210-ALAMEDA MUNICIPAL COURT		(2.00)	S&EB	(66,456)	• Reduced salaries and benefits.
211-BERKELEY-ALBANY MUNICIPAL COURT			S&S	(54,149)	• Reduced services and supplies and increased revenues.
			Rev	(3,360)	
			Net	(57,509)	
212-FREMONT-NEWARK-UNION CITY MUNICIPAL COURT			Rev	(183,808)	• Increased revenues.
213-LIVERMORE-PLEASANTON-DUBLIN MUNICIPAL COURT			Rev	(128,506)	• Increased revenues.
214-OAKLAND-PIEDMONT MUNICIPAL COURT		(6.00)	S&EB	(193,519)	• Reduced salaries and benefits, services and supplies and increased revenues.
			S&S	(129,090)	
			Rev	(261,840)	
			Net	(584,449)	
216-SAN LEANDRO-HAYWARD MUNICIPAL COURT		(1.00)	S&EB	(65,027)	• Reduced salaries and benefits, services and supplies and increased revenues.
			S&S	(101,250)	
			Rev	(140,000)	
			Net	(306,277)	
218-OFFICE OF COURT SERVICES			S&S	(21,554)	• Reduced services and supplies.
203-CORPUS Increase revenue from Criminal Justice Facility Temporary Construction Fund			Rev.	(104,319)	• Recommend revenue be transferred from Criminal Justice Facility Temporary Construction Fund trust to support operation of justice information system pending determination of feasibilty user fees.

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
205-DISTRICT ATTORNEY Eliminate 18.0 FTE attorney positions, 4.5 FTE inspector positions, 0.5 FTE audio visual spe-specialist, 0.5 Investigative Assistant, 0.5 Rehabilitation Counselor and 5.0 FTE Clerical positions	(12.50)		S&EB (982,896) S&S (13,007) Rev (194,524) Net (1,190,427)	• Alter the way in which criminal prosecutorial services are provided, resulting in the appointment of private prosecutors by the Superior and Municipal Courts • Reduce availability of counseling services to victims of crime • Restrict in-house training capability
209-GRAND JURY Decrease miscellaneous Services and Supplies			S&S (296)	• Decreases in services and supplies will not adversely impact this budget based on expenditure history
TOTAL DISTRICT ATTORNEY	(12.50)		(1,190,723)	
207-PUBLIC DEFENDER Eliminate 18.67 FTE attorney poisitions		(6.00)	S&EB (402,439)	• No out-of-custody intake interviews will be done • Number of in-custody intake interviews will be significantly reduced resulting in overcrowding in detention facilities, increased delays, dismissals and the appointment of private counsel by the Superior and Municipal Courts
240-PROBATION ADMINISTRATION: Elimination of one of two adult half way houses, Allied Fellowship and 7th Step Foundation, and phase out of delinquency prevention program contract with Berkeley Asian Youth Center			S&S (86,014)	• Loss of 10 beds which presently serve approximately 65 offenders each year • This deliquency prevention program is not a direct component of the status offender network nor is it typically used as a resource for alternate disposition by the Juvenile Court

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
242-JUVENILE HALL					
Close a 20 bed unit		(4.17)	S&EB	(177,942)	• Reduce combined maximum capacity at Juvenile Hall and the Probation Center from 354 to 334
243-ADULT PROBATION					
Reduce adult probation staff by 10.00 FTE	(3.50)	(6.50)	S&EB	(340,502)	• Eliminate six court officers, increasing delays and inaccuracies • Reduction in drug testing of serious drug abusers
246-LOS CERROS					
Eliminate 9.51 FTE; decrease Services and Supplies accounts		(9.51)	S&EB S&S Net	(379,249) (67,957) (447,206)	• Newly refurbished 25 bed secure custody unit will not open • Waiting list for vacant beds at Los Cerros will grow longer
248-JUVENILE PROBATION					
Reduce juvenile probation staff by 6.75 FTE	(2.25)	(4.50)	S&EB	(356,228)	• Average supervison caseload will increase from 58 to 66 cases • South County average intake per deputy will will increase from 37.1 to 42.2 cases • Sex offender caseload will be absorbed by remaining staff

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
257-DEINSTITUTIONALIZATION OF STATUS OFFENDERS				
Eliminate 1.0 FTE; decrease $175,000 in funding for crisis counseling with: Berkeley Youth Center Alternatives for Family Counseling City of Fremont City of Hayward City of Livermore Metro YMCA-Oakland San Leandro Girls Club Scotlan Center Second Chance So. Alameda County YWCA and Xanthos House; eliminate funding for delinquency prevention services at Scotlan Center	(1.00)		S&EB (60,496) S&S (184,797) Net (245,293)	• Unit Supervisor's duties absorbed by Section Supervisor • Funding reduction of 11.2% for crisis counseling services to be absorbed by the eleven affected organizations • Four month phaseout contract for delinquency prevention services with one community based organization
260-PUBLIC PROTECTION				
Decrease in CBO contract services for counseling/education and diversion programs with: Project Intercept Stiles Hall San Leandro Girls Club So. Alameda County YWCA Spanish Speaking Citizens Foundation BAWAR			S&S (224,273)	• Six community based organizations will no longer receive county funding for non-mandated programs
TOTAL PROBATION DEPT.	(5.75)	(25.68)	(1,877,458)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
SHERIFF'S DEPARMENT					
162-CONSOLIDATED DISPATCH					
Equipment maintenance/ fully operational support services for CAD/RMS system			S&S	(12,349)	• Minor impact as this is first year of operation and costs are only a preliminary estimate
220-SHERIFF-ADMINISTRATION					
Delete 14.75 pos.; reduce services and supplies	(7.42)	(7.33)	S&EB	(546,520)	• Delays in clerical activities; shifting of assignments
			S&S	(131,138)	
			FA	(16,837)	• Closure of training academy for balance of fiscal year
			Net	(694,495)	
221-COUNTYWIDE SERVICES					
Delete 19.42 FTE positions; reduce lab, equipment maint. other services & supplies	(5.50)	(13.92)	S&EB	(909,707)	• Delays in Crime Lab processing; could result in trial delays; intelligence activity reduced; reorganization of command positions
			S&S	(87,573)	
			Rev	(90,338)	
			Net	(1,087,618)	
222-UNINCORPORATED SERV.	3.50		S&EB	446,758	• Addition of 3.50 positions
			S&S	(108,347)	
			Net	338,411	
225-CIVIL DIVISION					
Realignment of positions; decreased services and supplies and revenues	2.00	(2.00)	S&EB	(120,100)	• Reduction in civil process services; impact on revenue
			S&S	(22,000)	
			Rev	60,000	
			Net	(82,100)	
227-CONSOLIDATED CRIMINAL RECORDS					
Delete 7.75 FTE positions Fingerprint Technicians, clerical staff; reduce services & supplies	(0.75)	(7.00)	S&EB	(213,324)	• Delays in information processing, retrieval, workload backlogs in recordkeeping activities
			S&S	(59,078)	
			Rev	(46,928)	
			Net	(319,330)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
235-MEDICAL SECURITY					
Delete 21.62 FTE positions, reduce services and supplies	(14.75)	(6.87)	S&EB S&S Net	(760,439) (7,839) (768,278)	• Minimal; significant decline in inmates receiving medical care at Highland Hospital due to on-site medical care at the jails
236-SANTA RITA JAIL					
Revise salaries and benefits, services and supplies based on first-year operating experience; decrease fixed assets; increase revenue to fund inmate programs; decrease BMD for addtl 3 units to remain unoccupied			S&EB S&S FA Rev Net	936,910 (1,432,938) (67,703) (473,056) (1,036,787)	• Adjustments to accommodate 3,000 and other adjustments based on exper. • Revenue from inmate welfare trust to fund positions and programs related to service levels in excess of mandated responsibilities for inmate services.
237-WORK FURLOUGH					
Delete 7.42 FTE positions; adjust services and supplies, fixed assets and revenue to reflect increase in elec. surveillance program from 55 to 100; consolidate men's and women's programs in one facility	(6.42)	(1.00)	S&EB S&S FA Rev Net	(348,666) (6,031) 51,600 (180,000) (483,097)	• Decreased number of work furlough participants • Increased number of electronic home surveillance participants
238-NORTH COUNTY JAIL					
Delete 15.75 FTE positions. Close one housing floor from October thru June; close one addt'l floor approx. April-June.	(3.33)	(12.42)	S&EB S&S Rev Net	(371,183) (209,648) (95,074) (675,905)	• Close one of six floors 9/30/90 & transfer inmates to Santa Rita • Possibly close additional floor in Spring, 1991 depending on budget outlook at that time

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost		Service Impact
239-DETENTION & CORRECTION					
Delete .67 FTE position; decrease services & supplies	(0.67)		S&EB S&S Rev Net	(36,997) (9,282) (60,871) (107,150)	• Funding from the Inmate Welfare Trust and adjustments based on exper. will minimize impact on this budget unit
270-OFF. OF EMERGENCY SVC.					
Delete 1.75 FTE positions; reduce services & supplies	(0.75)	(1.00)	S&EB S&S Net	(78,391) (6,796) (85,187)	• May require reassignment of certain tasks to ensure maintenance of service levels; services and supplies reduced based on experience
271-CORONER					
Exceeds cap; overage to be adjusted from other budget units in department	4.00	(1.00)	S&EB Rev Net	144,505 (10,013) 134,492	• Net increase of 3.0 FTE due to high priority of Sheriff
282-ANIMAL CONTROL					
Delete 1.38 FTE positions; reduce services and supplies	1.54	(2.92)	S&EB S&S Rev Net	(76,235) (32,048) 16,800 (91,483)	• Requires realignment of staffing patterns at animal shelters; possible reduction in service hours; volunteers to augment County staff
TOTAL SHERIFF'S DEPT.	(28.55)	(55.46)		(4,970,876)	
267-SEALER OF WEIGHTS AND MEASURES					
Elimination of one Senior Weights and Measures Inspector position and one departmentally assigned vehicle		(1.00)	S&EB S&S Net	(39,711) (4,632) (44,343)	• Reduce the number of two-party unregistered measuring device inspections

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
274-LOCAL AGENCY FORMATION COMMISSION				
Increase revenue due to fee increase			Rev (18,750)	• Recommend increase in application fees from $1,950 to $2,500.
TOTAL PUBLIC PROTECTION	(47.47)	(107.14)	(10,934,066)	

Major Assumptions

1. North County Jail closes September 30, 1990; 700+ inmates will be transferred to Santa Rita.
2. Vacant positions within the Sheriff's Department will be frozen to allow for attrition.
3. Overtime for miscellaneous relief can be reduced due to the availability of staff from North County Jail from October-December, 1990.
4. Services and Supplies need to be increased for a population of 3,700 at Santa Rita.
5. The additional three housing units, scheduled for completion in the Fall, 1990 will not be opened.

Pending Factors

1.	Proposition 115	Unknown	Unknown

May affect the volume and administration of criminal filings. Increases involvement of the Grand Jury in criminal matters.

2.	New Alameda Court Facility	$0	0.00

Relocation of the Alameda Municipal Court to a new facility in the Fall, 1990 is budgeted in the Capital Projects budget #146. The cost is offset by revenue from the Criminal Justice Facilities Fund.

3.	Berkeley-Albany Municipal Court	$0	0.00

Continued review of appropriate alternatives to the current Berkeley Court space is budgeted in the Capital Projects budget #146. The cost is offset by revenue from the Criminal Justice Facility Fund.

4. Additional Fremont Municipal Judgeship $544,834 10.00

Legislative request for additional judge to replace existing Commissioner position in Fremont-Newark-Union City Municipal Court. This would also require additional District Attorney, Public Defender and Sheriff's staff to support the court.

5. Small Claims Legal Advisory Program (SCLAP) Unknown 0.00

On January 1, 1989, the jurisdiction for Small Claims Court was increased to $2,000. This resulted in a 24% increase in clients handled by the Small Claims Legal Advisory Program. On January 1, 1991, the jurisdiction will increase to $2,500, which may impact the workload of SCLAP by a like amount.

6. Funding of Substance Use Risk Evaluation (SURE) Grant Unknown 0.00

Funding for the final year of the SURE grant is pending.

7. Dispute Resolution Programs Unknown 0.00

A Request for Proposal for contracts to provide dispute resolution services will be completed by June 30, 1990. Funding level is dependent upon funds available in the Dispute Resolution Trust Fund. There is no effect on net county cost.

8. Security Services Unknown Unknown

Resolution with the Social Services Agency of the level of security services to be provided during 1990-91. Determination by Health Care Services Agency whether security services will continue to be provided by the Sheriff's Department or by an outside agency.

9. Management Study Unknown Unknown

Building on the Hughes-Heiss management audit completed in January 1987, the Sheriff will complete his review and reorganization of this budget unit during this fiscal year.

10. Dublin Police Services $(10,549) 3.00

The City of Dublin is considering adding three positions. These positions would be fully offset by revenue, with the negative net county cost representing indirect costs not included in the budget. The Sheriff's Department is currently recalculating their indirect charges. Any necessary adjustments will be made as a final budget adjustment.

11. County Fire Unknown Unknown

Results of County Fire Plan Organization Study expected to be completed in January, 1991.

12. Available Fund Balances Unknown Unknown

Final determination of Available Fund Balance as of June 30, 1990 for Structural Fire & Fish & Game Funds by the Auditor-Controller.

13. Santa Rita Shelter Replacement Unknown 0.00

Replacement facility for the Santa Rita Animal Shelter is budgeted in the Capital Projects budget (#146). Participating cities will share in the funding. Source of funding for any increases in operating costs must be determined.

14. Medical Services Contract $3,286,149 0.00

The current contract with Prison Health Services expires June 30, 1990. The Board is tentatively scheduled to act on the new contract June 26, 1990.

15. Santa Rita Debt Service $685,000 0.00

Payment of December, 1990 Santa Rita debt service principal payment.

16. CORPUS System Enchancement/Replacement Unknown 0.00

CORPUS system enhancement/replacement as part of Court Computer Project.

17. User Fees Unknown 0.00

Complete study in 1990-91 to determine the feasibility of instituting user charges in 1991-92.

Funded Issues

1. CBO COLA's $89,344 0.00

An additional 4% COLA is included for community-based providers with full 12 month contracts for 1990-91.

2. Additional Position - Mitigation Monitoring $0 1.00

Current law requires that public agencies monitor a project sponsor's compliance with environmental impact mitigation measures imposed on projects. Addition of this Planner position will enable the County to follow up on each development project approved in our jurisdiction to ensure that all measures required to mitigate significant environmental impacts are carried out. The annual cost of the position will be fully offset through direct project billing and an increase in the hourly rate.

3. Additional Position - Project Management $0 1.00

The Planning Department is in the process of updating its data processing system which will include a Department-wide project tracking component. The purpose of this is to have accurate information available to other public jurisdictions and the public; to increase efficiency in application processing; to ensure that legal requirements, particularly deadlines, are met; and, to ensure that conditions of approval are fulfilled once the project is approved. The annual cost of the position will be fully offset by an additional increment to the billable hourly rate.

Unmet Needs

1. Dispatch Services - Additional Position — $56,100 — 1.00

The department requested an additional Program Specialist position to assist the Emergency Services Dispatch Manager with the installation, implementation and staff training associated with the new Computer Aided Dispatch (CAD) system.

2. Additional Staffing — $1,799,249 — 34.00

Initial staffing for Santa Rita was conceptual in nature and based on a specific inmate population. The original plan did not consider the increased inmate population, nor did it foresee the complexity of contract enforcement/coordination responsibilities involved with a provider that must meet accreditation requirements. Staffing shortages are due to either oversight, unrealistic workload expectations, misunderstanding of the master schedule's rigidity and the time actually needed to complete functions in that schedule, a vertical loading of work by having multiple activities occurring simultaneously, or a lack of information regarding the needs of contract service providers. The additional positions requested are: 25.0 Deputy Sheriff II, 1.0 Laundry Equipment Operator, 3.0 Sergeant, 5.0 Sheriff's Clerk. These positions are currently filled on overtime.

3. Staffing Additional-Three Housing Units — $3,664,408 — 71.00

With the opening of three new units, an additional 542 beds will be added to the facility. This will result in increased needs in all areas, including Inmate Services, Kitchen, Supply, Medical, as well as the housing units themselves. The positions have been identified as follows: 16.0 Sheriff's Technician, 3.0 Sergeant, 50.0 Deputy Sheriff II, 1.0 Payroll Records Clerk, 1.0 Supply Clerk.

4. Services & Supplies-Additional Housing Units — $193,378 — 0.00

With the opening of three additional housing units and the increase in population, additional clothing, household, laundry, office supplies and food service will be needed. The requested amount includes start-up supplies.

5. Additional Staffing: All Municipal Court Buildings — $907,810 — 20.00

The Sheriff has identified the following additional positions as current unmet needs.

Item #	Classification	Positions	Pay Units
8604	Deputy Sheriff II	17.0	204
8617	Sergeant	3.0	36

The Sheriff states that additional positions are necessary to cover the various courts that are currently being covered on overtime.

- Last year, as part of the Trial Court Funding agreement, walk-through metal detectors and an x-ray machine were installed at each of the three public entrances to the Oakland Municipal Court building. 6.0 positions were approved to staff these stations. However, the stations are now required to be staffed 9.5 hours daily plus 4.0 hours on Monday evenings for night court. According to the Sheriff, each station requires 3.0 deputies during peak hours. The additional coverage is currently being provided on overtime. The 4.0 additional positions would provide a relief factor for vacation, training and illness and a Sergeant to supervise the unit.

- The Hayward Hall of Justice has twelve Superior Courtrooms. Only two of them, both juvenile, have assigned bailiffs. The equivalent of two of the remaining are now hearing in-custody criminal cases on a regular basis. The Sheriff is requesting 3.0 deputies, 1.5 per court to include a relief factor.

- The new Alameda Court building is scheduled for completion in late 1990. It will have a total of three courtrooms, two of which are scheduled for use upon opening and an audio/visual security console in the Marshal's office to monitor inmates in the courtrooms and holding cells. The Sheriff is requesting 4.0 deputies, 1.5 for each of the courtrooms and 1.0 for the Marshal's office, and a Sergeant for supervision.

- Two courtrooms, and occasionally a third, currently operate in the Pleasanton Municipal Court building. There is also an audio/visual security console in the Marshal's office to monitor inmates in courtrooms and holding cells. In order to staff this facility, 2.0 additional deputies have been assigned on an overtime basis for the past two years and supervision has been provided by the Sergeant assigned to the Fremont Marshal's office. The request is for 2.0 additional Deputy Sheriffs and 1.0 Sergeant position.

- There are presently two new municipal courtrooms under construction in the Fremont Municipal Court building scheduled for completion during 1990-91. The request is for 3.0 additional Deputy Sheriffs to provide Marshal service in these two courtrooms.

- Two courtrooms in the annex a block away from the Berkeley Municipal Court building handle in-custody criminal cases on a regular basis. The approved staffing configuration does not provide adequate staffing for this activity. The request is for 2.0 additional Deputy Sheriff positions.

- A uniform allowance of $19,750 is requested for these additional positions.

Given the County's current financial condition, these positions are not recommended for funding and have been identified as unmet needs.

6. Additional Public Defender Staffing — $884,475 — 19.00

The Public Defender has identified the following additional positions as current unmet needs of the Office:

Item No	Classification	Positions	Pay Units
0220M	Admin. Serv. Asst. I	1.0	12
1212	Transcriptionist	2.0	24
1296N	Clerk Intermittent	1.0	1958 hrs.
1590N	Senior Legal Research Asst.	5.0	60
1585N	Legal Research Asst.	5.0	60
3125M	Asst. Public Defender III	5.0	60

The Public Defender states that additional support and administrative staff is required to assist the legal staff in completing necessary steps to provide effective assistance to indigent defendants. The office expects to have an increase of 300 new files per month bringing total files to 5,676 per month and the number of murder cases has risen 28.7% in the past 18 months. Workload currently exceeds the capacity of both the legal and support staff. The Public Defender states that without adequate time to prepare, attorneys risk allegations of incompetency by clients and the courts resulting in investigations by the State Bar. Given the County's current fiscal crisis these positions have been identified as unmet needs.

7. Non-Statutory Diversion Program — $51,652 — 1.00
Full Year Funding for DPO III

In February, 1990 the Board approved the establishment of a pilot Non-Statutory Diversion Program for young adults and authorized the addition of 1.0 FTE DPO III position to serve as the program's full time coordinator. The Probation Department identified general fund sources from within its 1989-90 appropriations to fund this position through June 30, 1990. No funding has been identified for fiscal year 1990-91.

8. Additional Staffing-Adult Investigation — $734,933 — 15.00

The Probation Department has identified the need for the following additional positions in Adult Investigations:

Item No	Classification	Positions	Pay Units
1212	Transcriptionist	2	24
6115	Deputy Probation Officer III	12	144
6122M	Unit Supervisor	1	12

Based on recent experience, the Probation Department expects Municipal Court referrals to remain stable at 800 per month and referrals from Superior Court to continue to increase to an average of 700 per month. Twelve additional investigators plus supervisory and clerical support staff are necessary to meet the demands of the courts. Without additional staff, reports ordered by the court will either not be done, or cursory investigations will be conducted and incomplete reports written. Deadlines will be missed. These delays will in turn increase court and jail costs.

9. Additional Staffing-Adult Supervision $1,851,063 38.00

The Probation Department has identified the need for the following additional positions in Adult Supervision:

Item No	Classification	Positions	Pay Units
1212	Transcriptionist	6	72
6115	Deputy Probation Officer III	29	348
6112	Unit Supervisor	3	36

The number of supervision cases continues to rise steadily. During the period 12/87-12/89 the number of supervision cases increased 13%. During the same period felony cases increased 39%, from 5,057 to 7,046. Currently probation officers have caseloads which average 200+. To approach a supervision level of 156 per deputy, which is the recognized yardstick, an additional 29 deputies are needed along with supervisory and clerical support staff. Without adequate staffing, the Probation Department is unable to efficiently enforce court ordered conditions of probation including collection of fines and restitution to properly supervise offenders or to promptly report violations.

10. Additional Staffing - Probation Administration $55,920 1.00

The Probation Department has identified the need for a Probation Specialist to act as coordinator of diversion services. This individual would be responsible for locating and evaluating appropriate resources and for assisting staff in obtaining access to providers. The Probation Department is confident that this position has the potential for a major impact on services. This position would also be responsible for evaluating resources and programs currently in use, identifying supplemental needs of the Juvenile Division and actively pursuing the development of new resources.

11. Additional Position - Comprehensive General Plan & Elements $55,400 1.00

Consolidation of all plan documents into a cohesive package and review, update, and ensure internal consistency. Preparation of the optional Economic Development Element would require additional staff support.

12. Additional Position - Specific Plan $55,400 1.00

Initiation of the East Fourteenth Street/Lewelling Boulevard Corridor Specific Plan. The plan will incorporate economic, design and traffic studies to develop policies for redevelopment, parcel consolidation, design, land use and traffic measures to improve the economic viability, appearance and livability of the corridor.

13. Additional Position - County Ordinances and Guidelines $27,700 0.50

Review and update of the County Subdivision Ordinance and EIR Guidelines. These are state-mandated requirements and subject to annual changes from new legislation. Out of date requirements result in liability to the County through inadequate environmental review, public participation or procedural errors.

14. Additional Position - Regional Coordination $74,750 1.00

Increased involvement in regional and sub-regional land use related planning efforts to ensure coordination of and consistency with the County's General Plan program as well as maximize return from County-owned real estate.

15. Participation in a Geographic Information System (GIS) Unknown 0.00

GIS gives the ability to provide and coordinate land use based information between County agencies and perhaps other outside agencies. Automated retrieval of vast amounts of land use based data allows for improved public service and increased efficiencies in accessing and providing information. The Public Works Agency and other agencies, including the Planning Department, are currently evaluating GIS. Costs are unknown at this time.

0918C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Public Assistance

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	52,088,311	57,507,303	60,100,152	64,302,720	63,781,870	3,681,718
Services & Supplies	21,504,607	25,413,647	24,050,298	25,976,533	26,678,831	2,628,533
Other Charges	275,002,495	312,433,267	306,142,465	329,251,808	329,868,538	23,726,073
Fixed Assets	823,882	502,523	902,310	1,017,563	1,023,727	121,417
Intra-Fund Transfers	(14,153,402)	(13,325,621)	(15,073,786)	(18,568,171)	(18,568,171)	(3,494,385)
Other Financing Uses	0	751,490	0	0	0	0
Net Appropriation	335,265,893	383,282,609	376,121,439	401,980,453	402,784,795	26,663,356
Revenue	(286,753,262)	(320,978,900)	(320,366,526)	(337,630,715)	(338,833,674)	(18,467,148)
Net County Cost	48,512,631	62,303,709	55,754,913	64,349,738	63,951,121	8,196,208
Full Time Equivalents	1,615.15	1,790.95	1,790.95	1,807.85	1,790.93	(0.02)
Authorized Positions	N/A	N/A	2,189.00	2,169.00	2,154.00	(35.00)

Major Departments Included

345 - Operations Revenue
349 - SSA Administration
350 - Economic Benefits
351 - Human Services
352 - Management Services
353 - Snedigar Cottage
354 - Financial Services
355 - Employment Programs
356 - GAIN Program
357 - Public Guardian/Conservator
358 - Family Support Division
359 - Department on Aging
361 - Child Care Maintenance of Effort
365 - Aged, Blind, Disabled - Special Circumstances
366 - AFDC
367 - Children's Aid - Foster Care
368 - Childrens Aid - SED
370 - Community Service Contracts
380 - General Assistance
382 - Refugee Assistance
390 - Care of Juvenile Court Wards
392 - Refugee Services
395 - Special Welfare Programs

Program Description

Public Assistance includes the administration of welfare eligibility services, adult and child welfare services, and the provision of cash grants and payments for the poor, disabled and indigent under federal and State mandates.

In May, 1989, the functions of the Public Guardian-Conservator were transferred to the Social Services Agency as a separate and distinct program with program costs and revenues in budget #357.

The Family Support Division (FSD) is part of the District Attorney's office, but the budget is included in the Public Assistance program area. The division locates absent parents and obtains and enforces child support orders.

Public Assistance also includes the Department on Aging's program and services as mandated by Title III of the Older American Act and Title V, the Senior Community Services Employment Program.

Financial Summary

The 1990-91 recommended net county cost for Public Assistance budgets is $64,349,737. This is $8,594,824 or 15.4% higher than the 1989-90 approved budget.

Net appropriations increased $25,859,013 or 6.9%. This increase includes 1989-90 and 1990-91 known salary and employee benefit COLA's and salary adjustments, mid-year Board approved adjustments, as well as recommendations for 1990-91. Among these adjustments and recommendations are a change in the method of service delivery for the Family Preservation Pilot Program, the closure of Snedigar Cottage, decreased GAIN funding from the State and increases for program costs associated with increasing caseload. These include operating costs, space and direct payments. The 1990-91 Recommended Budget for Public Assistance also reflects a Budget Balancing Plan to contain costs and a realignment of accounts within the Agency which has eliminated budget #353, Snedigar Cottage, and budget #354 Financial Services and combined most Services and Supplies accounts in budget #352, Management Services.

It is estimated that revenues will increase $17,264,189 or 5.4% due to additional State and federal funding generated by the increased caseload and case costs, as well as a more cost efficient distribution of staff. Additional State and federal funds will not be claimed due to insufficient funds to provide the approximate 25% County share.

Budget Balancing Plans for Public Assistance include the reduction of 61.42 FTEs, increased salary savings, the closure of the Fremont branch office and the reduction of contracts for non-mandated services. Programs or units losing FTEs include: AFDC, Food Stamps, Specialized Eligibility Workers, Fremont Eligibility, Adult Protective Services, Adult Services, Volunteer Services, Foster Home Placement, Dependency Investigations, Family Maintenance, Veterans Service Office, Administrative Claims, Vital Statistics, and Data Entry Services. Reduced or eliminated contract services include counselling for parents or children, a 24-hour hotline for parents under stress who are a potential danger to their children, four non-mandated food and shelter contracts, eight housing and shelter contracts, three service provider contracts, legal services for seniors, adult day health care, daily money management, social day care and in-house reassurance. These reductions are expected to increase staff workloads, increase error rates, degrade services to

clients and to decrease the amount of direct services available to the County's elderly, vulnerable adults and children, the needy and the homeless.

No Budget Balancing Plan has been included for the operating revenues budget, mandated assistance programs, the GAIN program and Family Support Division that are offset by revenues, Social Services central administration, Employment Programs, or the Public Guardian.

Highlights

Welfare Administration			Amount	Positions
1. 1989-90 and 1990-91 known salary and employee benefit COLAs		S&EB	5,633,283	0.00
2. Mid-year Board approved adjustments and miscellaneous personnel classification actions		S&EB	548,621	12.96
		S&S	(411,071)	
		OC	(172,152)	
		Rev	(590,612)	
		Net	(625,214)	
3. Salary savings and differential adjustments reflecting experience		S&EB	(427,367)	0.00
4. Increase to reflect increased staffing requirements in mandated services (to be reviewed prior to final budget hearings)		S&EB	2,110,894	70.25
5. Net decrease to reflect conversion to direct service delivery for Family Preservation Pilot		S&EB	221,270	5.00
		OC	(434,887)	
		Net	(213,617)	
6. Decrease to reflect closure of Snedigar Cottage		S&EB	(806,174)	(25.97)
		S&S	(14,321)	
		FA	(1,400)	
		Net	(821,895)	
7. Program adjustments within the GAIN program to reflect decreased funding		S&EB	(128,005)	(4.16)
		S&S	790,775	
		OC	(818,559)	
		FA	(55,000)	
		Net	(210,789)	
8. Increase in Internal Service Fund charges		S&S	208,899	0.00
9. Increase due to postage and other office supply costs		S&S	391,797	0.00
10. Cost of leased space at 330 Franklin Street		S&S	313,500	0.00

11.	Growth of operating expense and cost of providing services including records retention, security, and additional costs of leased equipment	S&S OC Net	1,439,332 22,877 1,462,209	0.00
12.	Increased revenue to reflect available funding and estimated staffing levels	Rev	(541,650)	0.00
13.	Miscellaneous other adjustments	S&EB FA IFT Net	30,791 47,459 1,840 80,090	0.91
14.	Budget Balancing Plan	S&EB S&S Net	(4,400,490) (391,524) (4,792,014)	(61.42)

Welfare Assistance

1.	COLA's for County-funded CBO's	S&S	36,612	0.00
2.	Miscellaneous adjustments	S&S	(4,164)	0.00
3.	Additional State required program administration costs	S&S Rev Net	283,098 (243,524) 39,574	0.00
4.	Increased caseload and care costs with State and federal revenue for direct costs	OC Rev Net	24,784,564 (14,037,354) 10,747,210	0.00
5.	Adjustment for Agency reorganization	OC	(43,000)	
6.	Net increase in collections	IFT Rev Net	(3,461,257) (9,582) (3,470,839)	0.00
7.	Budget Balancing Adjustments	S&S OC Rev Net	(572,685) (229,500) (182,550) (984,735)	0.00

Public Guardian/Conservator

1.	Internal Service Fund changes	S&S	(30,603)	0.00
2.	1989-90 salary COLA and known 1990-91 salary and benefits COLA	S&EB	117,064	0.00

3.	Addition of Property Manager for increased workload	S&EB	53,851	1.00
4.	Addition of one Account Clerk II for increased workload	S&EB	30,265	1.00
5.	Additional salary savings at 3%	S&EB	(27,258)	0.00
6.	Net decrease in Services and Supplies due to elimination of charges for property management services	S&S	(28,221)	0.00
7.	Increase in credits	IFT	(19,968)	0.00
8.	Deletion of equipment requirement	FA	(3,000)	0.00
9.	Increased estimate of revenue due to additional staff	Rev	(97,200)	0.00

Family Support Division

1.	Mid-year adjustments for telecommunications	S&S	9,552	0.00
2.	Internal Service Fund changes	S&S	137,842	0.00
3.	1989-90 salary COLA and known 1990-91 salary and benefit COLA's	S&EB	617,883	0.00
4.	Increase for heightened federal care review requirements	S&EB	605,499	17.00
5.	Increase to Services and Supplies accounts to support additional staff	S&EB	72,541	0.00
6.	Purchase of mainframe computer	FA	133,400	0.00
7.	Increase in credits from Social Services Agency	IFT	(15,000)	
8.	Estimated increase in revenues due to automation, additional staff	Rev	(1,561,717)	0.00

Department on Aging

1.	Miscellaneous adjustment due to personnel classification actions	FTE		0.33
2.	Internal Service Fund changes	S&S	2,571	0.00
3.	Reduction in equipment request	FA	(6,206)	0.00

4.	1989-90 salary COLA and known 1990-91 salary and benefit COLA's	S&EB	56,081	0.00
5.	Increase in Title III-B contract	S&S	3,538	0.00
6.	Decrease in operational expenses and equipment needs	S&S	(22,571)	0.00
7.	Budget Balancing Adjustments	S&EB	(288,663)	0.00
	a. Net decrease reflecting reductions in contracted services, administrative costs and salary savings.	S&S	(33,640)	
			(322,303)	
TOTAL CHANGE IN NET COUNTY COST			8,594,824	16.90

Final Budget Adjustments

1.	Board approved mid-year adjustments	S&EB	30,857	0.00
		S&S	665,392	
		OC	457,000	
		FA	6,164	
		Rev	(1,167,120)	
		Net	(7,707)	
2.	Technical budget adjustments	S&EB	(247)	
3.	CAO recommended budget balancing adjustments	S&EB	(636,769)	(18.92)
		S&S	(6,036)	
		OC	159,730	
		Rev	(18,683)	
		Net	(501,758)	
4.	Board of Supervisors' priority adjustments	S&EB	85,309	2.00
		S&S	42,942	
		Rev	(17,156)	
		Net	111,095	
TOTAL CHANGE IN NET COUNTY COST			8,196,208	(0.02)

Budget Balancing Plan Summary

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
SOCIAL SERVICES AGENCY ADMINISTRATION					
350-ECONOMIC BENEFITS					
Decrease in staff for AFDC, Food Stamps, specialized functions and an outstationed worker; increase in salary savings	(25.00)	(14.17)	S&EB	(2,500,187)	• 10% increase in AFDC workload, service delays, increased error rate. • potential for increases in the number of overpayments in Food Stamp program • decreased level of service for clients • Fremont welfare recipients will have to travel to Hayward for initial screening
351-HUMAN SERVICES					
Decreased staffing in Adult Services, Adult Protective Services, Child Welfare Services and Volunteer Services; increase in salary savings	(16.50)	(9.75)	S&EB	(2,257,047)	• lower levels of services, increased time to find appropriate placements for abused and neglected children • lower levels of service to vulnerable adults • difficulty coordinating donations to clients
352-MANAGEMENT SERVICES *					
Decrease in staff for Veteran Service Office, Administrative claims, Vital Statistics and Data Entry Services as well as closure of the Fremont office	(7.00)	(7.92)	S&EB	(589,021)	• veterans will be referred to community-based groups for information concerning services until federal area office opens in Oakland, 1991 • clients in Fremont will have to go to Hayward to see caseworker for initial screening.
			S&S	(391,524)	
			Rev	154,771	
			Net	(825,774)	
TOTAL SOCIAL SERVICES AGENCY ADMINISTRATION	(48.50)	(31.84)		(5,583,008)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost			Service Impact
SOCIAL SERVICES ASSISTANCE						
370-COMMUNITY SERVICES CONTRACTS						
Elimination of two child abuse prevention contracts: Children's Hospital and Parental Stress Services; reduced support for four non-mandated food/shelter contracts: Alameda County Food Coalition, Food Bank Network, Salvation Army (shelter), Travelers Aid			S&S Rev Net	(345,232) (59,153) (404,385)		• lower level of services to these clients
395-SPECIAL WELFARE PROGRAMS						
Decrease in 8 homeless service provider contracts with: First Unitarian-B.O.S.S., Women's Refuge-Berkeley, Berkeley Emergency Food Program, Family Crisis Center, S.A.V.E., Emergency Shelter Program, Tri-City Homeless Coalition, Family Emergency Shelter Coalition; and elimination of 3 homeless service provider contracts with: Volunteers of America, Emergency Services Network, and Eden I&R, as well as elimination of voucher services and increased revenue			S&S OC Rev Net	(233,489) (69,770) (296,851) (600,110)		• reduction in major housing, shelter and information and referral programs for poor and homeless countywide
TOTAL SOCIAL SERVICES ASSISTANCE	0.00	0.00		(1,004,495)		

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
OTHER PUBLIC ASSISTANCE PROGRAMS					
359-DEPARTMENT ON AGING *					
Non-renewal of eight CBO contracts for legal services, adult day health care, money management, social day care and in-house reassurance, and increased salary savings			S&EB	(33,640)	• elimination of non-mandated services to needy and elderly
			S&S	(288,663)	
			Net	(322,303)	• increase in management workload
TOTAL OTHER PUBLIC ASSISTANCE	0.00	0.00		(322,303)	
TOTAL PUBLIC ASSISTANCE	(48.50)	(31.84)		(6,909,806)	
*Board Priority Adjustments					
352-MANAGEMENT SERVICES		2.00	S&EB	85,309	• Veteran's Services restoration
			S&S	20,197	
			Rev	(17,156)	
			Net	88,350	
359-DEPARTMENT ON AGING			S&S	22,745	• Coordinated Association of United Seniors restoration
Total	0.00	2.00		111,095	

Major Assumptions

1. That caseload growth will approximate projections.
2. That contract recommendations will be approved by the Board of Supervisors.
3. Federal and State governments will continue to fund programs at current ratios.
4. Federal and State funding of Economic Benefit programs will continue at current levels in AFDC, Medi-Cal, and Food Stamps.

Pending Factors

Welfare Administration

1. Federal and State Allocations — Unknown — 0.00

   Final notice of federal and State allocations will determine revenue and subsequent program expenditures in budgets #345-356.

2. General Assistance Growth — Unknown — 0.00

General Assistance caseload increases beyond the level projected will create a commensurate need for staff.

Welfare Assistance

1. AFDC COLAs — $667,828 — 0.00

No COLA has been included in this budget. If the State approved budget includes a COLA, an additional $11,521,105 in appropriations would be anticipated resulting in an additional net county cost of $667,828.

2. State Rate Adjustment for Group Homes — Unknown — 0.00

The State is planning to adjust rates for group homes, but there is no rate structure at the present time.

3. Program Transfer — ($104,235) — 0.00

The program for severely emotially disturbed children may be transferred to the Department of Education. It is not currently included in the Governor's Budget for Social Services programs.

4. Refugee Assistance COLA — $0 — 0.00

No COLA has been included in the recommended budget. If the approved State budget includes a COLA, appropriations and revenues will both increase by $60,781 reflecting a 4.62% increase in the California Needs Index.

5. General Assistance — $1,456,077 — 0.00

The CNI based 4.62% COLA is not included in the Governor's budget. If granted, appropriations would increase $1,456,077.

6. Aid-in-Kind Program — Unknown — 0.00

Potential impact of General Assistance Aid-in-Kind Program for the homeless.

7. County Homeless Trust Fund — $100,000-$200,000 — 0.00

Possible utilization of $100,000-$200,000 in county homeless trust fund monies for contract restoration of homeless programs targeted for reduction and/or elimination in 1990-91 budget.

Funded Issues

1. County Funded Homeless Programs — $733,865 — 0.00

The 1989-90 County discretionary funding base for homeless programs is recommended at a total funding amount of $733,865. This includes base funding of $722,912, and $10,953 for a 4% COLA.

2. CBO COLA $25,659 0.00

A 4% COLA has been included for all contracts recommended to be continued.

3. Senior Centers $150,908 0.00

The following Senior Centers have been included in the CAO Recommended Budget:

	1989-90	1990-91
City of Albany	12,330	12,823
Bay Area Community Services-St. Joseph	15,600	16,224
City of Emeryville	15,620	16,245
Hayward Area Recreation District	15,843	16,477
City of Alameda (Mastick Ctr.)	16,497	17,157
YMCA-New Light Ctr.	5,200	5,408
City of Oakland	26,000	27,040
Spanish Speaking Unity Council	10,400	10,816
City of Berkeley-West Berkeley Ctr.	27,613	28,718
TOTAL	$145,103	$150,908

The 1990-91 recommendation includes 4% COLA of $5,805.

4. 350 - Additional Staff (to be reviewed prior to final budget hearings) $1,181,937 40.00

a. General Assistance: 24.00 FTEs:
4.00 FTE clerical
19.00 FTE Eligibility Technicians
1.00 FTE Supervising Eligibility Technician

These positions are required to deal with the existing caseload as well as any growth.

b. Medi-Cal: 10.00 FTEs
8.00 FTE Eligibility Technicians for Perinatal Outreach;
1.00 FTE Perinatal Outreach Coordinator;
1.00 FTE for growth of Medi-Cal caseload.

The eight Perinatal Outreach staff have been State-authorized to carry lower caseloads in order to provide an outreach function. The remaining 2.00 FTEs are needed for overall growth.

c. Food Stamps: 6.00 FTEs
Three of these positions are needed to process clients with immediate needs for assistance including but not limited to food stamps. The other three are floaters to deal with fluctuations in the caseload and are reimbursed 100% by the State.

5. 351 - Additional Staff (to be reviewed prior to final budget hearings) $637,257 21.50

Additional staff include 2.00 FTE clerical for Children's Placement Services, 5.00 FTEs clerical for In-Home Supportive Services, 0.58 FTE for a Child Abuse Coordinator, and 0.92 FTE for a Social Worker in the Emergency Response Unit. In addition, 13.00 FTEs have been added to the department from Snedigar Cottage: 6.00 FTEs are Transportation Workers who will be needed to transport children in the foster care system; 4.00 FTEs are clerical workers who are needed in the Emergency Response Unit and 3.00 FTEs will provide child care services.

6. 352 - Additional Positions (to be reviewed prior to final budget hearings) $291,700 9.00

This budget supports almost all the benefit and assistance programs of the Agency. Increasing caseloads and mandated timeframes for processing client applications and claims make additional staff necessary. Included are 6.25 FTEs for clerical staff. In addition, the Agency has experienced difficulty in recruiting and maintaining qualified staff leading to a large number of vacancies. In order to increase recruiting efforts and to build a more experienced staff, 1.75 FTEs for a Personnel Officer and 1.00 FTE for an Administrative Services Officer have been recommended for the Agency's Personnel Department.

Unmet Needs

1. Restoration of Funding $708,590 0.00

If additional funds become available, $708,590 would be needed to restore all contracts to their 1989-90 level and grant COLA's.

2. Voluntary Referrals to Family Maintenance $335,559 6.75

Services to families voluntarily participating in the Family Maintenance Program have been discontinued in the recommended budget. Rather than preventing injury and abuse prior to legal action, only the more serious cases referred to the courts will be handled.

3. Child Welfare Services $486,760 14.00

Already high caseload levels will increase as a result of the recommended budget. Mandated timeframes will be tested, children in need of specialized services will face longer delays in temporary facilities, and fewer families will receive the needed level of service to help them maintain their children.

4. County Share of State GAIN Allocation $0 0.00

On a proportional basis determined by its 4.82% share of the statewide AFDC caseload, Alameda County receives only 57.72% of its justified 1990-91 State allocations. The difference is a shortfall of $4,203,252 in program resources. There is no net county cost associated with this unmet need.

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Health Care Services (Excluding Enterprise Funds)

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	30,925,998	35,168,276	36,300,881	40,370,178	42,240,881	5,940,000
Services & Supplies	62,592,037	72,087,344	71,954,927	75,303,540	75,470,135	3,515,208
Other Charges	24,407,066	39,155,200	23,922,333	37,032,779	37,852,317	13,929,984
Fixed Assets	2,153,717	18,410,973	25,981,945	9,475,175	14,444,891	(11,537,054)
Intra-Fund Transfers	(4,663,490)	(4,301,106)	(4,751,991)	(8,653,618)	(8,635,575)	(3,883,584)
Other Financing Uses	40,647,758	32,259,583	41,134,114	40,107,713	40,167,713	(966,401)
Net Appropriation	156,063,086	192,780,270	194,542,209	193,635,767	201,540,362	6,998,153
Financing:						
Available Fund Balance	(18,338,831)	(23,549,409)	(23,549,409)	(8,515,747)	(8,423,057)	15,126,352
Revenue	(109,627,494)	(128,318,351)	(122,583,842)	(126,676,960)	(123,427,635)	(843,793)
Total Financing	(127,966,325)	(151,867,760)	(146,133,251)	(135,192,707)	(131,850,692)	14,282,559
Net County Cost	28,096,761	40,912,510	48,408,958	58,443,060	69,689,670	21,280,712
Full Time Equivalents	783.92	896.64	896.64	872.30	907.01	10.37
Authorized Positions	N/A	N/A	1,241.00	1,280.00	1,294.00	53.00

Major Departments Included

400 - Agency Administration
405 - Community Health Service Administration
410 - Community Health District Services
410 - Community Health Capital Projects
413 - Community Health Promotion and Protection
417 - Community Health Contracts
426 - Emergency Medical Services
430 - Environmental Health Services
440 - Mental Health Services
440 - Mental Health Capital Project
443 - Mental Health Contracts
444 - Alcohol & Drug Abuse Administration
445 - Alcoholism Services
446 - Drug Abuse Services
447 - Alcohol & Drug Contracts
451 - Criminal Justice - Medical Services
460 - AB 8 Health Program
465 - County Medical Services Plan
470 - Highland General Hospital-Capital Projects
471 - Fairmont Hospital Capital Projects
476 - Medical Care Financing

Program Description

The County's Health Program is administered by the Health Care Services Agency and includes the following areas: Community Health Services, Mental Health Services, Alcohol and Drug Services, Environmental Health Services, the County Medical Services Plan (CMSP) and California Health Care for the Indigent (CHIP) Programs, the AB 8 Program, the General Fund support for the two County Hospitals known as Medical Care Financing, and Highland and Fairmont Hospitals' capital project programs.

Financial Summary

The 1990-91 preliminary net county cost for the Health Care Services program is recommended to increase $10,034,102 from $48,408,958 to $58,443,060, or 20.7%

The Budget Balancing Plan for the Health Care Services Agency includes a reduction in net county cost of $17,805,699. This includes reductions of $2,430,035 in Salaries and Employee Benefits and 44.75 positions (33.42 filled positions and 11.33 vacant), reductions in Services and Supplies of $3,488,895 and in Fixed Assets of $62,800, increased Intra-Fund Transfers of $3,544,990, reduced General Fund subsidy of $8,102,325 in support of Highland and Fairmont Hospitals and a net increase in Revenue of $176,654. Refer to the Budget Balancing Plan Summary for a description of impacts.

Community Health

The Community Health program provides primary and preventive health care services. Services are provided by community-based organizations (CBOs) and at County facilities. Services include outpatient clinic services, outpatient dental services, field nursing services, communicable disease control, public health lab services and criminal justice medical services.

The net county cost for the Community Health Program is recommended to decrease $1,051,073, or 4.0% from $26,372,564 to $25,321,486. Net appropriations increase $740,234 largely reflecting salary and employee benefit increases for 1989-90 and known 1990-91 COLA's and increased Intra-Fund Transfers of California Health Care for the Indigent Program (CHIPS) funds totalling $1,452,990.

Revenue is recommended to increase $1,791,312, or 15% largely due to mid-year Board-approved adjustments and CHIPS revenue to reimburse uncompensated emergency, obstetric and pediatric care costs.

The number of full-time equivalent positions is recommended to decrease 16.44, or 3.3% from 499.76 to 483.32.

The recommended budget includes a budget balancing plan to meet the Agency's net funding cap as set forth in the Board's approved budget policy. This includes elimination of $1,635,780 for 27.42 filled positions and 4.83 vacant positions. The plan also includes a $1,572,305 reduction in Services and Supplies including reduced contract services for security and programming, elimination of expansion of perinatal and dental services, contracted services for dental planning, a proportional reduction in funding for 22 CBO contractors providing AIDs services, elimination of family planning funding restored by State, a proportional reduction in funding for

14 CBO contractors providing primary care services and a reduction in reimbursement rates to private hospitals. Fixed Asset purchases are reduced by $42,500. Intra-Fund Transfers reflect allocation of $1,023,228 of one-time only CHIPS funds to help offset the impact of required reductions.

Alcohol and Drug

The Alcohol and Drug Abuse Program provides prevention and intervention, detoxification, rehabilitation, outpatient and inpatient residential care, methadone maintenance, consultation, education and referral services to prevent and reduce alcohol and drug abuse.

The net county cost for the Alcohol and Drug program is recommended to decrease $159,972, or 4.7% from $3,395,249 to $3,235,277. Appropriations are recommended to increase $2,481,123, or 21.8% to reflect additional resources.

Revenue is recommended to increase $2,641,095 reflecting increased allocations of State and federal funding for drug and alcohol services and other net miscellaneous revenue adjustments.

The number of full-time equivalent positions is recommended to increase 3.00, or 13.0% from 23.00 to 26.00. This increase reflects positions previously approved as mid-year adjustments to monitor contracts.

The recommended budget includes a budget balancing plan to meet the Agency's net funding cap as set forth in the Board's approved budget policy. This includes a reduction in funding for special anti-drug events, and the decreased funding for Second Chance homeless shelter, West Oakland Health Center homeless supportive services, and methadone maintenance programs at West Oakland Health Center, Berkeley Addiction Treatment Services (BATS) and Humanistic Alternatives to Addiction Research and Treatment. Refer to the Budget Balancing Plan Summary for description of impacts.

Mental Health

The Mental Health program includes acute and transitional services, hospital-based services, criminal justice programs and emergency, transitional and placement services. Outpatient services are also provided including adult and children's services, elderly programs and day-treatment services. The program also includes funding for community-based organizations providing mental health services and funding for construction of a psychiatric inpatient facility scheduled to open at Fairmont Hospital in 1991-92.

The net county cost for the Mental Health program is recommended to increase $37,847, or 0.4% from $10,654,427 to $10,692,274. Appropriations are recommended to decrease $16,032,071, or 22% lower largely reflecting progress on the John George Mental Health Facility which decreased appropriations $15,991,921.

Revenue is recommended to decrease $1,316,422 based largely on a mid-year increase for the Patient Information System offset by decreases due to one-time savings for the capital project, budgeted in 1989-90.

The number of full-time equivalent positions is recommended to decrease 6.32, or 2.4% from 259.30 to 252.98.

The recommended budget includes a budget balancing plan to meet the Agency's net funding cap as set forth in the Board's approved budget policy. This includes elimination of funding of $374,504 for 6.0 filled and 1.5 vacant positions and Services and Supplies reductions of $1,239,373, including $859,325 for community-based contractors. Reductions include 6 community-based contractors providing day treatment, deaf translation services, closing of the Alameda Mental Health Clinic and reduction in funds reserved for operations costs for the new acute facility. One-time CHIPS funds were allocated to reduce the impact of reductions and additional revenue not previously identified was included.

Other Departments

Other Health Care Services Agency departments include: Agency Administration, Environmental Health, AB 8, County Medical Services Plan, Highland and Fairmont Capital Projects and Medical Care Financing.

Net county cost for these departments is recommended to increase in 1990-91 by $11,207,305. This increase is largely the result of the allocation of $10,159,067 in additional CHIPS revenue to other Health Care Services Agency departments, thereby reducing their net county cost by an equal amount. The increase in net cost also reflects a decrease in AB 8 Program revenue based upon the Governor's proposed budget of $2,257,580. Revenue in other Health Care Services departments is recommended to increase $696,987 in 1990-91.

Agency Administration, Environmental Health, County Medical Services Plan and Medical Care Financing all include budget balancing plans to meet the Agency's net funding cap as set forth in the Board's approved budget policy. To meet their budget cap, Agency Administration reduced 1.0 vacant position or $49,563 and $54,484 in services and supplies budgeted for the Oversight Committee on Infant Mortality. Environmental Health reduced 4.0 vacant positions resulting in a $370,181 reduction in Salaries and Employee Benefits, $46,951 in Services and Supplies and $20,300 in Fixed Assets. It also increased revenue by $104,100. Medical Care Financing is recommended to decrease the General Fund contribution to the Hospitals by $1,026,401 reflecting a one-time subsidy increase of $6.8 million offset by reductions required to meet the net county funding available to the Hospitals within the Health Care Services Agency net funding cap.

Highlights

			Amount	Positions
1.	1989-90 and known 1990-91 employee COLA's	S&EB	5,566,570	
2.	Mid-year adjustments previously approved by the Board of Supervisors	S&EB	808,731	13.14
		S&S	(75,286)	
		FA	(8,000)	
		IFT	35,050	
		Rev	(449,491)	
		Net	311,004	
3.	Net changes to Internal Service Fund departments	S&S	236,911	
4.	CBO stabilization in Mental Health $(790,087) and Community Health $(700,000)	S&S	1,490,087	

5.	Cost-of-living adjustments (4%) for CBO providers: Administration, $9,000; Community Health, $278,854; Alcohol and Drug, $369,217; Mental Health, $773,101	S&S	1,430,172
6.	Increase in services and supplies in the Department of Alcohol and Drug to reflect available resources	S&S	1,899,986
7.	Increases in Emergency Medical Services to reflect additional AB 75 revenues (CHIPS)	S&S	910,598
		Rev	(910,598)
		Net	0
8.	Increased Mental Health costs to reflect the establishment of budget #472 - Department of Psychiatry, HGH	S&S	1,213,982
9.	Adjustment to current Mental Health prior year final budget	S&S	(199,390)
10.	Net increase in Other Charges to reflect the distribution of CHIPS and CMSP revenue to Health Care Services Agency budgets and reduction in CMSP based upon Governor's proposed budget	OC	13,117,696
11.	Changes to reflect the construction progress for the John George Mental Health facility and reduced interest income	FA	(15,991,921)
		Rev	1,038,405
		AFB	15,033,662
		Net	80,146
12.	Reduction to reflect completion of Design Partnership Planning contract for development of Single Hospital concept	FA	(280,072)
13.	Increase to Alcohol and Drug reflecting available resources	Rev	(2,573,352)
14.	Net revenue in areas in Community Health Services to reflect current experience ($340,164) and transfer of funding for AID's Case Management from budget #413 ($374,855)	Rev	(715,019)
15.	Reduction in AB 8 revenue based upon Governor's proposed budget	Rev	2,257,580
16.	Net impact of full year CMSP and CHIPS revenues	Rev	(3,081,674)

17.	Miscellaneous adjustments to reflect program needs and current year experience	S&EB	124,031	7.27
		S&S	(69,552)	
		OC	(7,250)	
		FA	(163,977)	
		IFT	(391,687)	
		Rev	517,685	
		Net	9,250	
18.	Increase in hospital subsidies	OFU	7,075,924	
19.	Budget Balancing Adjustment	S&EB	(2,430,035)	(44.75)
		S&S	(3,488,895)	
		FA	(62,800)	
		IFT	(3,544,990)	
		OFU	(8,102,325)	
		Rev	(176,654)	
		Net	(17,805,699)	
TOTAL CHANGE IN NET COUNTY COST			10,034,102	(24.34)

Final Budget Adjustments

1.	Board approved mid-year adjustments	S&EB	312,347	4.80
		S&S	702,517	
		FA	4,762,406	
		IFT	18,043	
		Rev.	(5,903,028)	
		Net	(107,715)	
2.	Technical budget adjustments	S&EB	76,937	1.00
		S&S	(821,213)	
		OC	(819,538)	
		FA	300,000	
		Rev.	(300,494)	
		Net	74,768	
3.	County Administrator's recommended budget balancing adjustments	S&EB	138,413	3.34
		S&S	(86,909)	
		Rev.	(51,504)	
		Net	0	
4.	State Budget adjustments	Rev.	9,583,973	0.00
5.	Board of Supervisors priority adjustments	S&EB	1,343,006	25.57
		S&S	372,200	
		OFU	60,000	
		Rev.	(79,622)	
		Net	1,695,584	

6. Available Fund Balance adjustments	FA	(92,690)	0.00
	AFB	92,690	
	Net	0	
TOTAL CHANGE IN NET COUNTY COST		21,280,712	10.37

Budget Balancing Plan Summary

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
MENTAL HEALTH:					
440-MENTAL HEALTH SERVICES *					
Closing of Alameda Mental Health Clinic, reduction of 6 community based providers and elimination of new facility operations reserve. CBO's are Pacific Childrens Center, Center of Deafness, West Oakland Health Center, Gladman Day Treatment, Pacific Center for Human Growth, Native American Health Center.	(6.00)	(1.50)	S&EB	(374,504)	• elimination of outpatient clinic services to Alameda
			S&S	(1,239,373)	• reduction of day treatment, deaf translation, outpatient, advocacy and outreach services available to clients
			IFT	(2,521,762)	• requirement to identify additional funds for operations at new acute care facility
			Rev	(72,654)	
			Net	(4,208,293)	
ALCOHOL AND DRUG DEPARTMENT:					
444-ALCOHOL & DRUG ABUSE ADMIN.					
Decrease in funding for special projects and elimination of funding for Second Chance shelter program			S&S	(88,586)	• decrease in funds available for anti-drug special events
			Rev	(51,504)	• elimination of shelter beds for the homeless in Newark
			Net	(140,090)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
446-DRUG ABUSE SERVICES*				
Reduction in funding for methadone maintenance programs delivered through WOHC, BATS and HAART			S&S (423,541)	• only Medi-Cal eligible clients will be served
TOTAL ALCOHOL & DRUG DEPARTMENT	0.00	0.00	(563,631)	
COMMUNITY HEALTH:				
405-SERVICE ADMINISTRATION				
Decrease in staffing and contracted security and programming services	(2.50)	(1.08)	S&EB (124,239) S&S (54,163) Net (178,402)	• minimal impact on vital registration staffing • administrative workload would have to be redistributed • no security at HCSA administration building • reduced data processing applications
410-DISTRICT SERVICES*				
Elimination of perinatal and dental expansions, reductions in field nursing, closure of Alameda Health Center and allocation of CHIP indigent health care funds	(16.32)	(0.75)	S&EB (911,792) S&S (256,000) FA (42,500) IFT (1,023,228) Net (2,233,520)	• 20% decrease in field nursing services • Alameda clients would have to travel to Oakland for services • no expansion of perinatal and dental services • equipment purchases would be foregone

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
413-PROMOTION AND PROTECTION*				
Elimination of administrative staff, reduction in health promotion staffing, data analysis and claims review, contracted dental service planning, and reduction in AIDs services provided by CBOs: AIDS Project of East Bay, Bay Area Consortium for Quality Health Care, LaClinica DeLaRaza, CA Prostitute Education Program, Catholic Charities, Asia Health Services, The Spiritual Resource Center, Filipinos for Affirmative Action, Richard Allen Institute, An Ark of Love, Tri-City Health.	(5.26)	(3.00)	S&EB (461,343) S&S (247,193) Net (708,536)	• reduction in health promotion activities • impairment of collection of statistical data • elimination of health promotion coordinator • elimination of ability to provide specialized program and data analysis • delay in claims review • elimination of dental service planning and technical assistance • reduction in AIDs community education and direct services
417-COMMUNITY HEALTH CONTRACTS				
Elimination of State restored family planning funding and proportional reduction in funding for 14 primary care clinics: Asian Health Services, Berkeley Women's Health			S&S (913,431)	• no impact in family planning as State has restored funding • reduction of approximately 9,000 patient visits

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V	1990-91 Reduction in Net County Cost	Service Impact
Collective, Clinica DeLa Raza, Over-60 Health Clinic, Tiburcio Vasquez Health Center, Tri-Cities Clinics, Urban Indian Health Board, Valley Community Health Center W.Berkeley Health Center, W.Berkeley Health Council, Alameda Health Consortium, Agency for Infant Development, Children's Hospital Medical Center, Durham Transportation				
451-CRIMINAL JUSTICE-MEDICAL SERVICES				
Work with Highland to control medical services charges and funding for outside medical services			S&S (239,931)	• jeopardize ability to provide 24-hour coverage • reduction in reimbursement rates to private hospitals
TOTAL COMMUNITY HEALTH DEPARTMENT	(24.08)	(4.83)	(4,273,820)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
OTHER HCSA DEPARTMENTS:					
400-AGENCY ADMINISTRATION					
Reduction of Administrative Services Assistant and Oversight Committee on Infant Mortality funding	(1.00)		S&EB	(49,563)	• reduced Agency Administration support to other HCSA departments
			S&S	(54,484)	• reduced funding for the Oversight Committee on Infant Mortality
			Net	(104,047)	
430-ENVIRONMENTAL HEALTH					
Reduction of 1.0 Program Specialist, 1.0 Environmental Health Specialist; 1.0 Hazardous Materials Specialist; 1.0 Account Clerk, increased salary savings; decreased services and supplies, and increased revenue	(4.00)		S&EB	(370,181)	• dept. will conduct fewer inspections
			S&S	(46,951)	• workload will increase for remaining staff
			FA	(20,300)	
			Rev	(104,000)	
			Net	(541,432)	
465-COUNTY MEDICAL SERVICES PLAN					
Reduced contract data processing services for the Health Care Services Finance Unit			S&S	(12,151)	• reduced data processing programming to develop reimbursement documents for State and federal governments
476-MEDICAL CARE FINANCING					
Reduced General Fund subsidy to Highland and Fairmont Hospitals			OFU	(8,102,325)	• reduction in available resources to Highland and Fairmont Hospitals • see Hospital Enterprise Fund summary for detail
TOTAL HCSA	(30.08)	(11.33)		(17,805,699)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
*Board Priority Adjustments					
440-MENTAL HEALTH SERVICES					
	6.00	1.50	S&EB	374,504	• Funding for Alameda Clinic
			S&S	22,660	
			Rev	(79,622)	
			Net	317,542	
			S&S	100,000	• Funding for Schuman Liles
			S&S	100,000	• Funding for West Oakland Mental Health - Childrens Services
			S&S	40,040	• Funding for Native American Health Center
Sub-Total	6.00	1.50		557,582	
446-DRUG ABUSE SERVICES					
			S&S	109,500	• Funding for West Oakland Health Center - Cocaine Recovery
410-DISTRICT SERVICES	13.17	0.75	S&EB	752,265	• restoration of funding for public health nursing
	3.15		S&EB	159,527	• Funding for Alameda Clinic
Sub-Total	16.32	0.75		911,792	
413-CHS PROMOTION & PROTECTION					
	1.00		S&EB	56,710	• Funding for AIDS surveillance
Total	23.32	2.25		1,635,584	

Major Assumptions

Other HCSA Departments

1. Passage of the Governor's Budget.
2. The County's 1989-90 and 1990-91 California Health Care for the Indigent Program (CHIPS) plan will be approved by the State.
3. $16,951,078 in California Medical Services Plan (CMSP) funding.
4. Assumes $14,071,591 in the CHIPS program funding (a decrease of $3,069,859 from the 1989-90 mid-year adjusted allocation).
5. Assumes $4,450,769 in State Legalization Impact Assistance Grants (SLIAG) backfill (the same as 1989-90).
6. Assumes $640,000 in Legalized Immigrant Medical Assistance (LIMA) revenues (a reduction of $2,114,686 from the estimated 1989-90 level).

Mental Health

1. Assumes the State will grant no COLA for Mental Health Services.

Alcohol and Drug

1. Assumes no State funded cost-of-living increase for alcohol or drug abuse services.

Fairmont Capital Projects

1. Completion of the Pharmacy relocation and remodeling.
2. Should final bids for the Pharmacy project indicate a need for additional funding, a transfer of AB 830 funds will be made from budget #471-14 (Fairmont Capital Projects).

Community Health Services

1. Highland Hospital will be able to control medical costs for Criminal Justice Medical Services.

Pending Factors

Mental Health

1.	San Diego County Equity Lawsuit	Unknown	Unknown

San Diego has sued the State regarding the distribution of funding to California counties. The impact of resolution of this issue is unknown.

2.	Available Fund Balance	Unknown	0.00

Final Available Fund Balance for the acute inpatient facility based on the Auditor's final accounting of expenditures.

Alcohol and Drug

1.	Receipt of final Alcohol and Drug allocations	Unknown	0.00

Adjustments for final State and federal funding allocations are pending. Early information indicates the likelihood of funding increases.

2.	Homeless Funding	$0	0.00

Homeless funding received through Housing and Community Development (HCD), $76,120, is not included in the budget as the grant term has terminated. HCD is applying for an extension of the grant. Funds will be restored if approved.

Community Health Services

1.	Mini-Household/Mini-Generator Hazardous Waste Collection Program	Unknown	Unknown

Finalization of proposal for County household/mini-generator hazardous waste collection program.

Other HCSA Departments

1.	Governor's Budget	($2,257,580)	0.00

Pending approval of the Governor's proposed budget which includes a reduction in the base allocation and no COLA for the AB 8 program.

Highland/Fairmont Capital Projects

1.	Final Available Fund Balance	Unknown	0.00

Final determination of the Available Fund Balance by the Auditor-Controller as of July 1, 1990.

Funded Issues

Mental Health

1.	Mental Health Overmatch	$6,203,704	0.00

Your Board has previously approved augmentation of the Mental Health program with General Funds beyond mandated match requirement levels. The recommended budget includes a net county cost of $10,692,274. The mandated match is $4,501,625. The overmatch amount is $6,203,704. There is a positive cashflow variance of $13,055.

2.	CBO COLA	$773,101	0.00

An additional 4% COLA is included for community-based mental health providers; $738,068 for CBO's previously in this budget unit and $35,033 for those transferred from budget unit 443.

3. Stabilization of CBO Providers $790,087 0.00

Your Board adopted the implementation of a four and one-half year phase-in of $3,555,394 in additional funding to stabilize mental health community-based providers. The 1990-91 recommended budget adds $790,087 as the second installment of this policy.

Four and One-Half Year Mental Health CBO Stabilization Plan:

$395,044	1989-90 1st installment
790,087	1990-91 2nd installment
790,087	1991-92 3rd installment
790,088	1992-93 4th installment
790,088	1993-94 5th installment
$3,555,394	

4. Mental Health Capital Project $8,641,966 0.00

Your Board has previously approved implementation of a capital project to construct inpatient and outpatient Mental Health facilities on the Fairmont Hospital campus to replace and expand upon existing County facilities. In addition to this the Health Care Services Agency has proposed purchasing a 99 bed Skilled Nursing Facility to expand long-term care bed resources and potentially free up acute beds for more seriously ill acute patients. Operating costs for the facility have not yet been identified.

Funding for the Fairmont project and the proposed Skill Nursing Facility purchase is made available through the SB 900 contract with the State, which allows using State revenues and County matching funds in excess of program operating costs to fund capital projects. This funding mechanism was agreed to when the State was generally honoring its commitment to fund Mental Health services at adequate levels through funding annual COLAs. Since that time the State has pulled back on its funding commitment through not granting COLAs, among other things, and the County General Fund has been compelled to pay for a greater share of the Mental Health program beyond County mandated levels. The total revenue accumulated from implementation of this process, including interest, has been $26.9 million, however, overmatch totaling $14.0 million has had to be contributed to make up for lack of State mental health funding. The recommended 1990-91 budget includes an available fund balance of $8,641,966.

Alcohol and Drug

1. General Fund Overmatch $2,917,206 0.00

The County is required to provide a 10% match for State Alcohol and Drug Funds. Based on 1990-91 preliminary allocations, the 10% County match totals $327,447; $185,365 for Alcohol Programs and $142,082 for Drug Abuse Programs. The 1990-91 Recommended Budget includes $2,917,206 of overmatch.

The $2,917,206 General Fund overmatch includes the following:

Alcohol Programs		Drug Abuse Programs	
- 1984-85 CBO COLA's	$ 87,481	- Continuation of optional County match for NIDA	$ 355,874
- 1986-87 CBO COLA's	74,512	- 1981-82 CBO COLA's	67,255
- 1987-88 CBO COLA's	105,829	- 1982-83 CBO COLA's	214,328
- 1988-89 CBO COLA's	125,354	- 1983-84 CBO COLA's	114,772
- 1989-90 CBO COLA's	141,435	- 1986-87 CBO COLA's	102,262
- WOHC Alcohol Recovery	170,483	- 1987-88 CBO COLA's	135,209
- Second Chance Homeless Shelter	40,000	- 1988-89 CBO COLA's	151,058
- Revenue Sharing	166,131	- 1989-90 CBO COLA's	167,126
		- Mandella House	75,000
Subtotal Prior Year	871,225	- Revenue Sharing	817,511
- 1990-91 CBO COLA's	156,878		
- 1990-91 Rev. Sharing COLA's	6,645	Subtotal Prior Year	$2,200,395
- Second Chance Homeless Shelter	(40,000)		
- CAO Recommend	(51,504)	- 1990-91 CBO COLA's	172,993
		- 1990-91 Revenue Sharing COLA's	32,701
TOTAL ALCOHOL PROGRAM	$ 983,244	- Methadone Maintenance	(147,543)
		- Special Projects	(48,586)
		- CAO Recommend	(275,998)
		TOTAL DRUG PROGRAM	$1,933,962

2. CBO COLA's — $369,217 — 0.00

An additional 4% is included for community-based providers; $329,871 for CBO's previously included in this budget and $39,346 for contracts transferred from budget unit 447.

3. Transfer of Alcoholism Contracts — $166,131 — 0.00

Contracts once funded by Revenue Sharing funds are transferred to this budget unit and included as part of the alcohol program overmatch.

4. Transfer of Drug Abuse Contracts — $817,511 — 0.00

Contracts once funded by Revenue Sharing funds are transferred to this budget unit and included as part of the drug abuse overmatch.

Community Health

1. CBO COLA's — $278,954 — 0.00

An additional 4% COLA is included for primary care community-based providers.

2. County Health Clinic Restructuring — $0 — 2.17

Your Board approved the Health Care Services Agency's plan to augment and restructure the County operated health clinics at a cost of $322,000 in 1988-89. It was agreed at that time that any additional augmentation would have to be offset by revenue generated by the restructuring. In 1989-90, an additional $191,000 offset by $116,000 in revenue was allocated. For 1990-91, an additional $78,050 is recommended which is totally offset by revenue. This completes the restructuring cost for Phase I.

3. Stabilization of CBO Providers — $700,000 — 0.00

Your Board adopted the implementation of a four-year phase-in of $2,926,529 in additional funding to stabilize primary care community based providers. The 1990-91 recommended budget adds $700,000 as the third installment of this policy.

Four Year Primary Care CBO Stabilization Plan:

$ 750,000	1988-89 1st Installment
750,000	1989-90 2nd Installment
700,000	1990-91 3rd Installment
726,529	1991-92 4th Installment
$2,926,529	Total Cost

4. Continuation of County Funding in Excess of CMSP Program Revenue — $1,138,813 — 0.00

The recommended budget includes the following County costs in excess of CMSP Program revenues:

$ 271,458	for unreimbursed clinic visits for CBO's approved for 1984-85
63,551	for cost-of-living increase approved for 1985-86
167,000	for unreimbursed clinic visits for CBO's approved for 1985-86
100,000	for primary care services for 1986-87
200,000	for urgent care/unreimbursed visits at community clinics for 1987-88
86,957	for cost-of-living increase for CBO's for 1987-88
90,434	for cost-of-living increase for CBO's for 1988-89
159,513	for cost-of-living increase for CBO's for 1989-90
$1,138,913	Total CMSP Net County Cost

6. Additional Nursing and Physician Hours — $44,603 — 0.75

The recommended budget includes funding for 0.48 Clinical Nurse (Per Diem) to provide coverage for off days for existing staff; 0.25 Mid-Level Practitioners to provide for existing evaluations and treatment for detainees before transfer to placement units; and 0.02 Podiatrist positions as a cost effective alternative to transporting detainees to a medical office.

7. Infant Mortality Oversight Committee Program — $569,516 — 0.00

In 1987-88 your Board approved $600,000 to fund the activities and programs of the Infant Mortality Oversight Committee. A cost-of-living increase of $24,000 and one-time carryover of $166,000 was included in the 1989-90 budget. No increases are recommended for 1990-91 due to countywide funding constraints. A budget balancing reduction of $54,484 is recommended for 1990-91.

8. CBO COLA — $9,000 — 0.00

An additional 4% COLA is included for the East Oakland Community Project.

Unmet Needs

Alcohol and Drug

1. W.O.H.C. Cocaine Program — $109,500 — 0.00

Your Board approved the funding of $109,500 as a mid-year augmentation for this program. Your Board requested this program be brought up for consideration as part of the 1990-91 budget process. The program is not fully functioning and therefore has not been recommended for continued funding.

Community Health

1. Additional Funding for Oversight Committee on Infant Mortality — $307,000 — 0.00

The Oversight Committee on Infant Mortality requested an increase of $307,000 to fund the Committee's programs and activities. Additional funding is not recommended due to countywide funding constraints.

2. Additional Funding for Detention Facility Inspection Team — $38,962 — 0.69

The Health Care Services Agency has requested additional hourly services as needed staff at a cost of $38,962 to carry out the required County detention facilities inspection program. Additional funding is not recommended due to funding constraints.

3. Additional Funding for Sexually Transmitted Diseases and Tuberculosis Controllers — $12,993 — 0.15

The Health Care Services Agency has requested 286 hours of Physician II time to replace clinical time while assigned physicians provide required administrative support. Approximately 715 patient visits are not provided while physicians perform the controller function. Additional funding is not recommended due to funding constraints.

0925C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Public Ways & Facilities

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	145,237	173,780	180,158	214,457	214,457	34,299
Services & Supplies	19,859,531	18,214,755	34,139,771	29,569,635	30,944,464	(3,195,307)
Other Charges	2,999,870	1,241,946	3,607,249	4,016,570	4,016,570	409,321
Fixed Assets	320,890	1,720,958	1,908,800	9,137,200	9,137,200	7,228,400
Intra-Fund Transfers	(1,044,392)	(876,046)	(1,012,400)	(1,011,927)	(1,011,927)	473
Other Financing Uses	0	0	270,000	88,882	88,882	(181,118)
Net Appropriation	22,281,136	20,475,393	39,093,578	42,014,817	43,389,646	4,296,068
Financing:						
Available Fund Balance	(6,209,179)	(8,932,452)	(8,932,452)	(8,401,877)	(9,776,706)	(844,254)
Revenue	(24,294,363)	(21,153,750)	(30,295,526)	(33,753,364)	(33,753,364)	(3,457,838)
Total Financing	(30,503,542)	(30,086,202)	(39,227,978)	(42,155,241)	(43,530,070)	(4,302,092)
Net County Cost	(8,222,406)	(9,610,809)	(134,400)	(140,424)	(140,424)	(6,024)

Major Departments Included

193 - Disaster Response - Roads
509 - Road Maintenance
512 - Transportation Measure B
513 - Caltrans Contracts
515 - Garage Operations
519 - Parking Facilities
525 - Paratransit Services
903 - Provision for Reserves - Roads

Program Description

The Public Ways and Facilities program provides for the construction and maintenance of County roads, signals, bikeways, and related structures in budget #509. Parking facilities fall within budget #519. During 1987-88, three new budgets were created within this program. Budget #525 was created to account for all other Measure B revenue allotted to the County. When the County entered into an agreement with Caltrans to assist in local traffic improvement projects, budget #513 was created to account for those transactions. Budget #513 is being closed out in 1990-91, as Caltrans has decided to discontinue its subcontracting relationship with the County. In 1989-90, budget #515 was created to account for the Niles corporation yard garage. For 1990-91, budget #193 has been created to account for road repairs needed due to the October 17, 1989 Loma Prieta earthquake.

Financial Summary

For road maintenance, garage operations, Measure B transportation projects and for Caltrans projects (budget #s 509, 515, 512 and 513) there are no General Fund obligations. Parking Facilities and Paratransit Services (budget #519 and #525) are accounted for in the General Fund, but are fully offset by parking fees or Measure B sales tax revenue.

For 1990-91 it is recommended that the net county cost be decreased by $6,024, or 4.5% due to revenues exceeding net appropriations in Parking Facilities. It is recommended that total net appropriations be increased $2,921,239, or 7.5%. Salary and Employee Benefits are recommended to increase $34,299, or 19.0% for 1989-90 and known 1990-91 salary and employee benefit COLAs and an increase of 6 pay units, offset by revenue for Parking Facilities personnel. Services and Supplies are recommended to decrease by $4,570,136 due to increases in countywide support service charges, earthquake repairs to Mines Road and the closing out of budget #513, due to Caltrans discontinuing its subcontracting relationship with the County. Other Charges are recommended to increase by a net of $409,321 due to an increase in countywide indirect costs, revenue sharing with cities under the Mayor's formula and decreases in right-of-way purchases. There is a net increase in Fixed Assets of $7,228,400 due to capital construction projects in road maintenance, primarily the Corporation Yard at Santa Rita. There is a decrease in Intra-Fund Transfers from other departments to the garage of $473. Other Financing Uses is decreasing by a net of $181,118 due to earthquake recovery costs in budget #193, and a decrease in Reserve Funds in the Road Maintenance budget.

Total financing is expected to increase by $2,927,263 or 7.5%. Estimated available fund balance has a net decrease of $530,575 due to discontinuance of Caltrans contract, and current year revenue and expenditures. Revenues are estimated to increase a net of $3,457,838 due to anticipated FEMA/OES earthquake cost reimbursements, discontinuance of the Caltrans contract and anticipated receipt of bond funds to finance the Santa Rita Corporation Yard, and increases in revenue from fines, forfeits, interest, sales and use taxes, and parking rate increases.

Highlights

1.	Net increase in Internal Service Fund Charges	S&S	21,689	0.00
2.	1989-90 salary COLA and known 1990-91 salary and benefits COLA	S&EB	18,529	0.00

3.	Increase of six pay units for specialist clerk position in budget #519, parking facilities	S&EB	15,770	0.50
4.	Net increase in appropriations reflecting increased Program activity and work projects	S&S	2,162,083	0.00
5.	Increase appropriations for earthquake repair to Mines Road partially offset by anticipated FEMA/State OES reimbursements	S&S Rev Net	400,000 (315,000) 85,000	0.00
6.	Decrease in appropriations and revenue due to discontinuance of Caltrans contract	S&S AFB Rev Net	(5,813,759) (541,258) 6,355,017 0	0.00
7.	Decrease in Appropriations to reflect actual road contract services and signal work and capital construction work plan	S&S	(1,204,458)	0.00
8.	Decrease in Appropriations to reflect revised Measure B distribution program to cities	S&S	(135,691)	0.00
9.	Increase in Appropriations due to increased county indirect costs and miscellaneous expenses	OC	497,621	0.00
10.	Increase in Appropriations due to increased contribution to cities according to Mayor's formula	OC	550,000	0.00
11.	Decrease in Appropriations due to decreases in right of way purchases	OC	(638,300)	0.00
12.	Decrease in Fixed Assets due to decrease in equipment costs	FA	(366,600)	0.00
13.	Increase in Fixed Assets due to capital construction projects in Road Maintenance budget	FA	7,595,000	0.00
14.	Decrease in Intra-Fund Transfers	IFT	473	0.00
15.	Net decrease in Other Financing Uses due to earthquake recovery costs in budget #193, $88,882, offset by decrease in reserve funds in the Road Maintenance Budget, $270,000	OFU	(181,118)	0.00
16.	Net decrease in Available Fund Balance	AFB	1,071,833	0.00
17.	Increase in revenue due to anticipated receipt of bond funds to finance Santa Rita Corporation Yard	Rev	(7,010,000)	0.00

18.	Increase in revenue due to increases in fines and forfeits, interest, sales and use taxes and parking rate increases.	Rev	(3,526,182)	0.00
19.	Decrease in revenue due to charges outside the Road Fund and decrease in aid from government agencies	Rev	1,038,327	0.00
TOTAL CHANGE IN NET COUNTY COST			(6,024)	0.50

Final Budget Adjustments

1.	Available Fund Balance adjustments	S&S	1,374,829	0.00
		AFB	(1,374,829)	
		Net	0	
TOTAL CHANGE IN NET COUNTY COST			(6,024)	0.50

Budget Balancing Plan Summary

There is no Budget Balancing Plan for the Program as expenditures are fully offset by revenues.

Major Assumptions

1. Increase in number of transient parkers at ALCO Park is permanent due to the scarcity of downtown parking. High revenues will therefore continue.
2. The Amador Street Parking Lot will be partially closed for construction during the months of March, April, May and June, 1990.
3. Measure B sales tax revenue will approximate projections.
4. No additional earthquake damage from the October 17, 1989 Loma Prieta earthquake will be found.

Pending Factors

1.	Available Fund Balance	Unknown	0.00

Final determination of Available Fund Balance by Auditor-Controller as of July 1, 1990.

2.	FEMA/State OES Reimbursement	Unknown	0.00

Full reimbursement of allowable earthquake costs.

Funded Issues

None

Unmet Needs

None

0929C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Cultural, Recreation & Education

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	6,752,767	7,427,984	7,968,279	9,515,778	9,515,778	1,547,499
Services & Supplies	3,549,097	3,974,609	6,650,242	6,057,174	7,237,678	587,436
Other Charges	298,405	267,012	235,272	334,999	334,999	99,727
Fixed Assets	734,638	355,383	561,817	298,750	298,750	(263,067)
Intra-Fund Transfers	(42,850)	(22,189)	(22,189)	(18,444)	(18,444)	3,745
Net Appropriation	11,292,057	12,002,799	15,393,421	16,188,257	17,368,761	1,975,340
Financing:						
Property Tax	(5,074,930)	(5,573,250)	(5,280,750)	(6,058,581)	(5,967,748)	(686,998)
Available Fund Balance	(2,481,109)	(3,397,183)	(3,397,183)	(3,308,963)	(4,489,467)	(1,092,284)
Revenue	(6,628,441)	(6,924,701)	(6,256,533)	(6,339,166)	(6,429,999)	(173,466)
Total Financing	(14,184,480)	(15,895,134)	(14,934,466)	(15,706,710)	(16,887,214)	(1,952,748)
Net County Cost	(2,892,423)	(3,892,335)	458,955	481,547	481,547	22,592
Full Time Equivalents	237.46	270.40	270.40	292.88	292.88	22.48
Authorized Positions	N/A	N/A	402.00	437.00	435.00	33.00

Major Departments Included

600 - Veterans Memorial Buildings
780 - County Library
781 - Cooperative Library System
785 - Library Special Taxing Zone
790 - Cooperative Extension

Program Description

The main component of the Cultural, Recreation and Education Program area is the County Library system. Veterans Buildings maintenance and management and the County's Cooperative Extension Program are also included within this program area.

Financial Summary

The 1990-91 net county cost for the Cultural, Recreation & Education Program is recommended at $481,547. This is an increase of $22,592, or 4.9% above that approved for 1989-90.

Cultural, Recreation and Education departments' net appropriations are recommended to increase a total of $794,836, or 5.2%, primarily due to growth throughout the County Library system. The net county cost is recommended to increase a total of $22,592, or 4.9%., for the Veterans Buildings and Cooperative Extension Departments. There is no net county cost for the three budgets that make up the County Library system. Salaries and Benefits are recommended to increase a net of $1,547,499, or 19.4%. The major reasons for the increase are mid-year approved increases in the County Libraries to reflect expanded hours, improved services and additional staff positions; 1989-90 and 1990-91 cost-of-living adjustments; additional staff to meet the operating needs throughout the Library system; and, an increase for the Cooperative Extension Department of $12,151. Services and Supplies are recommended to decrease a net of $593,068, or 8.9%. This is based on actual experience and includes Internal Service Fund charges. Other Charges increase $99,727, or 42.4%, to reflect an increase in indirect costs within Library Departments based upon current year experience. Fixed Assets decrease $263,067, or 46.8%, to reflect anticipated needs in 1990-91. Intra-Fund Transfers decreased $3,745, or 16.9%.

Total Financing is recommended to increase a total of $772,244, or 5.2%. This reflects a projected increase in Revenues of $82,633, or 1.3%, and an increase in Property Taxes of $777,831, or 14.7%. The Available Fund Balance is recommended to decrease $88,220, or 2.6% below the prior year level.

The number of Full Time Equivalents is recommended to increase a net of 22.48. This represents 23.09 additional positions approved by the Board of Supervisors as mid-year adjustments to the County Library for expanded hours of service or to staff new Library grant funded programs. There is also a recommended decrease of 0.61 positions in the Cooperative Extension budget which was required in order to meet the department's net funding cap.

Budget Balancing Plans for the Cultural, Recreation & Education departments include a reduction in net funding for Cooperative Extension of $14,171 which includes a reduction in funding for two positions, a reduction in Services and Supplies and an increase in anticipated revenues. Veterans Memorial Buildings increased their revenues in order to meet their net funding cap. The County Library's expenditures are fully offset by revenues and represent no net county cost.

Veterans Memorial Buildings

The six County-owned Veterans Memorial Buildings are operated by the General Services Agency's Building Maintenance Department. A portion of the operating costs are recovered by rental fees paid by various outside groups. The net county cost is recommended to increase $11,185, or 4.8%, from $232,108 to $243,293. Net appropriations are recommended to increase $17,525 while revenues are recommended to increase $6,340, or 8.4% above the prior year level.

The recommended budget includes a budget balancing plan to meet the net funding cap of $243,293 as set forth in the Board's approved budget policy. The department was able to meet the budget cap primarily by increasing anticipated revenues based on actual experience.

County Library

The County Library provides library services to participating cities, unincorporated areas, and County institutions. The County Library has no net county cost since its expenditures are fully offset by revenues.

There is no budget balancing plan as expenditures are fully offset by revenues; therefore, there is no net funding cap.

Cooperative Extension

The Cooperative Extension Department is funded jointly by federal, State and county governments. The department provides information about plants and animals to agricultural producers and horticultural businesses, administers the Countywide 4-H programs and operates home economics and nutrition education programs. The recommended net county cost for the department will increase $11,407, or 5%, from $226,847 to $238,254. Net appropriations for the program are recommended to increase $12,907 while revenues are anticipated to increase $1,500.

The recommended budget includes a budget balancing plan to meet the net funding cap of $238,254 as set forth in the Board's approved budget policy. This includes elimination of funding of $13,578 for 0.61 filled positions. They are a Farm Advisor Assistant and a Clerk I Intermittent position. There is also an additional reduction of $2,093 in Services and Supplies accounts as well as an anticipated increase in revenues of $1,500. The staffing reduction will result in delays in completing necessary field and educational programs as well as delays in the overall operation of the department.

Highlights

			Amount	Positions
1.	Mid-year approved increases in positions and appropriations for the County Library	S&EB	507,695	18.42
2.	Increase in Library System staffing to meet operational needs	S&EB	99,023	4.67
3.	Increase in Salaries & Employee Benefits to reflect approved and known 1989-90 and 1990-91 cost-of-living increases	S&EB	954,359	0.00
4.	Net decrease in Services & Supplies offset by Internal Service Fund increases for the County Library, Veterans Bldgs. and Cooperative Extension	S&S	(590,975)	0.00
5.	Decrease in Fixed Assets for County Library	FA	(263,067)	0.00
6.	Increase in Other Charges for services to the County Library	OC	99,727	0.00

7.	Net decrease in Intra-Fund Transfers to reflect change in accounting for income from other funds and projected costs for County Library	IFT	3,745	0.00
8.	Increase in Property Tax for County Library	PT	(777,831)	0.00
9.	Decrease in Library Available Fund Balances to reflect current year expenditures and financing	AFB	88,220	0.00
10.	Net anticipated increase in revenue based upon current year experience for County Library	Rev	(81,133)	0.00
11.	Budget Balancing Adjustments	S&EB	(13,578)	(0.61)
		S&S	(2,093)	
		Rev	(1,500)	0.00
		Net	(17,171)	
TOTAL CHANGE IN NET COUNTY COST			22,592	22.48

Final Budget Adjustments

1.	Available Fund Balance adjustments	S&S	1,180,504	0.00
		AFB	(1,180,504)	
		Net	0	
TOTAL CHANGE IN NET COUNTY COST			22,592	22.48

Budget Balancing Plan Summary

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost		Service Impact
790-COOPERATIVE EXTENSION					
	(0.61)	0.00	S&EB	(13,578)	• Less personnel to complete work
			S&S	(2,093)	• Less Service & Supplies to complete work
			Rev	(1,500)	• Increased revenue to meet budget cap
	(0.61)	0.00	Net	(17,171)	

Major Assumptions

None

Pending Factors

1. Available Fund Balance — Unknown — 0.00

Final determination of the Available Fund Balance by the Auditor-Controller as of July 1, 1990.

Unmet Needs

None

Funded Issues

1. Increased Library System Staffing to Meet Operational Needs — $0 — 4.67

The County Library has requested a net of 4.67 additional library positions to meet its increased system-wide operating needs: 1.00 Supervising Librarian I, 2.00 Clerk I/II's at Fremont, 0.50 Clerk I/II at Albany and 1.17 FTE (additional pay units for existing Book Mobile Drivers). These positions will be funded from projected growth in revenue and property taxes and are being recommended.

0930C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Internal Service Funds

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	18,661,177	21,295,972	22,946,944	25,867,622	25,867,622	2,920,678
Services & Supplies	28,084,745	30,245,010	34,870,251	38,547,536	39,217,668	4,347,417
Other Charges	25,477,703	32,711,815	23,807,463	24,960,363	25,048,004	1,240,541
Intra-Fund Transfers	7,648	(114,368)	0	0	0	0
Other Financing Uses	0	180,537	0	50,221	50,221	50,221
Net Appropriation	72,231,273	84,318,966	81,624,658	89,425,742	90,183,515	8,558,857
Revenue	(67,557,963)	(79,198,670)	(81,624,658)	(89,425,742)	(90,183,515)	(8,558,857)
Net County Cost	4,673,310	5,120,296	0	0	0	0
Fixed Assets	1,268,439	944,175	684,515	343,724	343,724	(340,791)
Full Time Equivalents	488.94	551.54	551.54	570.94	570.94	19.40
Authorized Positions	N/A	N/A	705.00	726.00	726.00	21.00

Major Departments Included

112 - Data Processing Department
118 - Reprographics
140 - Motor Pool
141 - Building Maintenance
143 - County Laundry
160 - Communications
171 - Worker's Compensation
173 - Risk Management
176 - Dental Insurance

Program Summary

The Internal Service Funds (ISF) provide supportive services to the County operating departments and agencies. All of the actual costs associated with providing the services are charged to the operating departments or agencies and are reflected in those budget units.

Financial Summary

The Internal Service Fund budgets have total recommended increases in expenses of $7,801,084 for 1990-91, representing a 9.6% increase over the 1989-90 level. Of this increase, $2,920,678 is recommended for Salaries and Employee Benefits to cover 1989-90 salary and benefit COLA's of $1,874,333, overtime increases of $113,649 mainly related to post staffing at Santa Rita, and the addition of 20.5 new positions of which 19.5 FTE are for the new Santa Rita jail at a cost of $847,841 and 1.0 FTE is for a Board approved Hospital Facilities Manager at a cost of $84,855.

Services and Supplies are recommended to increase $3,677,285 for 1990-91, representing a 10.5% increase over 1989-90 levels. The increase in this program is mainly due to salary and employee benefits contingency for 1990-91 increases, increased utility costs, increased rents and leases, increased insurance premiums and increases for equipment maintenance at Santa Rita. Other Charges are recommended to increase $1,152,900 or 4.8% from 1989-90 mainly due to increases in Worker's Compensation costs relating to new mandates, rate increases and anticipated volume increases.

Other Financing Uses are recommended to increase by $50,221 due to a change in accounting for pooled equipment purchases.

Income is recommended to increase by $7,801,084, which corresponds to the recommended increases in expenses.

Highlights

			Amount	Positions
1.	Salary and Employee Benefits cost-of-living increases including transfer from budgeted contingency for 1989-90 increases	S&EB	1,874,333	0.00
		S&S	(513,926)	
		Income	(1,360,407)	
		Net	0	
2.	Overtime increases for post staffing at Santa Rita and Salaries and Employee Benefits increases for 19.5 new positions at Santa Rita and 1.0 new positions for a Board approved Hospital Facilities Manager	S&EB	1,046,345	20.50
		Income	(1,046,345)	
		Net	0	
3.	Mid-year Board approved increases for new leases, telecommunications and communications equipment	S&S	215,265	0.00
		OC	89,642	
		Income	(304,907)	
		Net	0	
4.	Increase in cost of ISF's	S&S	146,338	0.00
		Income	(146,338)	
		Net	0	
5.	Salaries and Employee Benefits contingency for 1990-91 increases	S&S	1,014,330	0.00
		Income	(1,014,330)	
		Net	0	

6.	Increase in utilities based on 2-5% increase in gas and electric rates	S&S Income Net	409,657 (409,657) 0	0.00
7.	Increase in utilities for Santa Rita based on experience and 3 additional pods	S&S Income Net	424,175 (424,175) 0	0.00
8.	Increase in rents and leases assuming average 5% increase and full-year debt service on Lakeside Plaza	S&S Income Net	870,820 (870,820) 0	0.00
9.	Increases in professional services for equipment maintenance and security at Santa Rita	S&S Income Net	366,195 (366,195) 0	0.00
10.	Increase in services and supplies based on experience	S&S Income Net	156,754 (156,754) 0	0.00
11.	Increase in insurance premiums	S&S Income Net	360,382 (360,382) 0	0.00
12.	Net increase in professional services for claims administration and laundry management	S&S Income Net	237,295 (237,295) 0	0.00
13.	Decrease in equipment maintenance	S&S Income Net	(10,000) 10,000 0	0.00
14.	Decrease in County indirects	OC Income Net	(103,003) 103,003 0	0.00
15.	Increase in depreciation and transfers out for pooled financing	OC OFU. Income Net	9,274 50,221 (59,495) 0	0.00
16.	Decrease in dental insurance charges	OC Income Net	(40,838) 40,838 0	0.00
17.	Net increase in Worker's Compensation costs for projected volume increases, rate increases and new mandates	OC Income Net	1,187,304 (1,187,304) 0	0.00

18.	Net increase in telephone charges	OC	10,521	0.00
		Income	(10,521)	
		Net	0	
19.	Miscellaneous adjustment due to Personnel classification action			(1.10)
TOTAL CHANGE IN NET COUNTY COST			0	19.40
20.	Decrease in fixed assets	FA	(340,791)	0.00

Final Budget Adjustments

1.	Board approved mid-year adjustments	S&S	648,132	0.00
		OC	87,641	
		Rev	(735,723)	
		Net	0	
2.	Technical budget adjustments	S&S	22,000	0.00
		Rev	(22,000)	
		Net	0	
TOTAL CHANGE IN NET COUNTY COST			0	19.40

Budget Balancing Plan

There is no Budget Balancing Plan for this program as adjustments will be made to reflect implementation of departmental reduction plans if appropriate.

Major Assumptions

1. The County of Alameda will suffer no catastrophic claims or losses during 1990-91.
2. Claims caseload will increase. There will be no major injuries or catastrophic events.
3. Dental claim growth will continue to follow historical trend.

Pending Factors

1. Funding Level for Reserves — Unknown — 0.00

An audit and an actuarial study will be completed by June 30, 1990. The results of these two studies will determine outstanding liabilities and the appropriate funding level for reserves.

2. Adjustments Based on Operations — $(1,583,115) — 0.00

Adjustments in this Internal Service Fund will be made to reflect implementation of the North County Jail closure, the delay in opening last three housing units at Santa Rita, and reductions consistent with the budget balancing plans of other departments.

3. Mid-Year Adjustments — $140,000 — 0.00

Historically, several departments have required mid-year transfers within their budgets to fund their reprographics requests. The reprographics budget has not been augmented to reflect these mid-year adjustments. Departments may have to fund additional reprographics charges from within their net funding cap if they do not reduce their demand for reprographics services or demands cannot be absorbed within the reprographics budgets.

4. New GAIN Office — Unknown — 0.00

Increased telephone communications costs should a GAIN office be authorized to serve the South County area.

5. Adjustments Based on Operations — Unknown — 0.00

Adjustments in Internal Service Fund will be made to reflect implementation of the North County Jail closure.

6. Santa Rita Gas Station — Unknown — 0.00

The Preliminary Budget does not include any additional personnel, equipment, or operating costs for the planned service station at the Santa Rita Jail Facility.

7. Greater Increase in Volume Than Anticipated — $761,477 — 0.00

Current volume increase is estimated at 15% due to changes in the law; increases could be as high as 30%.

8. Claims Administration Contract Negotiations — Unknown — 0.00

Contract for claims administration services to be renegotiated effective February 1, 1991.

9. Potential Audits and Penalties — $15,108 — 0.00

Changes in the law require audits of claims which could result in additional penalities for not meeting requirements.

10. State Mandated Assessment — $42,405 — 0.00

Assessment would be levied only if the State General Fund appropriation for State Worker's Compensation administration exceeds $56,057,000 adjusted annually for changes in the cost of living and population as provided in Article XIIIB of the California Constitution (Labor Code Section 62.5).

11. Funding Level for Reserves — Unknown — 0.00

An audit and an actuarial study will be completed by June 30, 1990. The results of these two studies will determine outstanding liabilities and the appropriate funding level for reserves.

12. Equipment Needs — Unknown — 0.00

Possible purchase of new Central Processing Unit (CPU).

Unmet Needs

1. Architectural Project Coordinator II — $52,160 — 1.00

A full-time, experienced architectural coordinator whose efforts can be fully dedicated to Enterprise Projects is required to meet accreditation standards and maintain the level of service demanded by the hospitals' staff.

2. Boiler Room Operator - Fairmont Hospital — $45,306 — 1.00

Proposition 13 eliminated one boiler room operator position, which has never been replaced. Over the years, stationary engineers have provided coverage for that position. As the workload has increased, however, it has become increasingly difficult to dedicate a stationary engineer to boiler watch. In order to meet the hospital's maintenance needs and requirements, one (1) boiler room operator's position must be created and funded to cover the watch and free up a stationary engineer for regular and emergency maintenance activities.

3. Painters - Highland Hospital (2), Fairmont Hospital (2) — $199,737 — 4.00

Painting is an ongoing process at both hospitals. In fact, as hospital services increase, so do maintenance activities. As day-to-day wear increases, so does maintenance and general upkeep. At the current time, the General Services Agency's Building Maintenance Department (GSA-BMD) painting staff is not able to respond to the needs of the hospitals' staff in as timely a fashion as GSA-BMD would like to. Additionally, the painting staff is unable to keep up the painting and plastering throughout the hospital required by accreditation standards. Each hospital, Highland and Fairmont, requires a dedicated staff of two painters each to accomplish this. Therefore, four (4) funded positions are requested.

4. Asbestos Program Administrator — $52,890 — 1.00

GSA-BMD is currently spending approximately $600,000/year for asbestos abatement which is done coincidentally with routine repairs and remodelling. Currently, asbestos is being addressed on a limited basis. The County should hire a full-time asbestos program administrator in order to allow GSA-BMD to reasonably manage asbestos abatement in County buildings in a coordinated, planned fashion. He/she could assess the extent of the problem, develop a plan of action, administrate the contracts involved and make certain the County and its abatement contractors are fulfilling their obligations and meeting legal requirements as safely and economically as possible.

5. Specialist Clerk - Hospitals Manager — $30,317 — 1.00

The newly created position of Hospital's Manager must be provided with clerical support at the outset. Like Santa Rita, Fairmont and Highland General Hospitals must maintain strict standards set by the Joint Commission on the Accreditation of Hospitals to receive funding from the State of California. Compliance with these standards includes not only a continuous work effort and prompt resolution to problems, but also a strict adherence to the maintenance of necessary files and documentation. While it is the responsibility of the Hospitals Manager to plan, oversee and coordinate any maintenance effort between GSA-BMD and the hospitals' staff, maintaining the required files as well as preparing the appropriate documentation will be a clerical support function assigned to this position.

6. Specialist Clerk - Hazardous Materials/Energy Mgmt. — $30,317 — 1.00

This position is required to assist two to three managers, including the Asbestos program Administrator, the Energy Program Coordinator and the Hazardous Materials Manager, and to maintain the documentation required by law relative to hazardous materials and asbestos abatement. This position will also be responsible for providing routine clerical support for these managers on a day-to-day basis.

7. Specialist Clerk - Deputy Director, GSA-BMD, 2 Building Managers — $30,317 — 1.00

BMD is the largest department within GSA, both in relation to size and budget. It has grown rapidly in size over the years as additional responsibilities have been assigned. However, clerical staff has not been added to GSA-BMD except for Santa Rita Jail. Having management staff perform clerical duties is not a cost-effective use of resources. An additional Specialist Clerk will free managerial staff time for managerial tasks.

8. Rebuild Hy Pro Ironer — $59,000 — 0.00

The ironer is critical to the 6-day processing of hospital linen. The ironer is the only machine without backup. Breakdowns stop the production line and maintenance must be done at night. This remains the limiting factor for expansion of future business.

0931C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Hospital Enterprise Funds

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	82,030,547	91,567,655	83,959,970	95,958,448	101,217,664	17,257,694
Services & Supplies	51,908,429	58,638,251	55,510,534	60,542,046	61,394,668	5,884,134
Other Charges	3,884,472	3,065,363	6,066,991	5,750,501	5,763,951	(303,040)
Other Financing Uses	1,062,499	782,609	0	0	0	0
Net Appropriation	138,885,947	154,053,878	145,537,495	162,250,995	168,376,283	22,838,788
Revenue	(139,581,469)	(155,142,780)	(104,403,381)	(122,143,282)	(128,208,570)	(23,805,189)
Net County Cost	(695,522)	(1,088,902)	41,134,114	40,107,713	40,167,713	(966,401)
Fixed Assets	1,207,652	1,034,197	2,346,187	2,341,978	2,355,428	9,241
Full Time Equivalents	2,260.66	2,324.39	2,324.39	2,240.49	2,373.25	48.86
Authorized Positions	N/A	N/A	3,126.00	3,184.00	3,209.00	83.00

Major Departments Included

470 - Highland General Hospital
471 - Fairmont Hospital
472 - Department of Psychiatry, HGH

Program Description

Highland Hospital provides acute and intensive medical and surgical care, as well as a newborn nursery. Outpatient clinic and primary care services are also provided as part of the Hospital's overall medical program.

Fairmont Hospital is an acute care hospital with a skilled nursing facility. It also operates a comprehensive rehabilitation program and an outpatient clinic. Particular emphasis is placed on care to the physically disabled and the elderly.

It is recommended that the Department of Psychiatry, Highland Hospital be established in 1990-91 to prepare for the transition of psychiatric inpatient, outpatient and emergency services to the Fairmont campus in 1991-92.

Both Highland and Fairmont Hospitals are Enterprise Funds for accounting purposes. The Enterprise Fund accounting means that the total cost of operating the hospitals is not included in the General Fund; rather, the General Fund finances the difference between operating expenditures and revenues as a subsidy to the Hospitals. The General Fund subsidy for the Hospitals is shown in a separate budget #476 - Medical Care Financing.

Financial Summary

The 1990-91 recommended net county cost for the Hospitals - Enterprise Fund is $40,107,713. This is $1,026,401, or 2.5% lower than the 1989-90 Approved Budget.

Budget Balancing Plans for the Hospitals include the closure of 5-West Ward at Highland, the reduction of positions and services and supplies at Fairmont and revenue enhancements at both Hospitals. The result of these changes is a reduction of 131.58 FTEs, $5,799,912 in salaries and benefits, $1,928,572 in services and supplies and the loss of $2,240,000 in revenue due to the closure of 5-West at Highland Hospital. The revenue enhancement plan will raise $617,500 in additional revenue at Highland. Additionally, Highland will receive an increased allocation of Special District Augmentation Funds of $1,496,341 for trauma services through the Emergency Medical Services District and Fairmont will receive additional California Health Care for the Indigent Program (CHIP) revenue to assist them in meeting their net funding caps.

Highland Hospital

The recommended 1990-91 Highland Hospital budget will increase net county cost by $317,313, or 1%, increasing from $32,115,542 in 1989-90 to $32,432,855 in 1990-91.

Net appropriations increase $289,004. This includes net mid-year increases, Internal Service Fund increases, 1989-90 and known 1990-91 COLA's and adjustments to salary savings and differentials. These increases are offset by a decrease of $10.2 million due to the transfer of costs for the Department of Psychiatry to a new budget in anticipation of the opening of the John George Mental Health Facility in 1991-92.

Income is recommended at $74,547,016, approximately the same level as 1989-90 and reflects mid-year increases, additional CHIPS revenue and additional Medi-Cal and Medicare revenue. The net recommended increase in Income includes the transfer of $8.8 million to new budget #472, Department of Psychiatry - Highland Hospital. Income is reduced $1.4 million less than appropriations to reflect direct overhead costs of the Department of Psychiatry that remain budgeted in the Highland Hospital Enterprise budget #470-40. Highland Hospital is fully reimbursed for these through charges for services to the Department of Psychiatry.

The recommended Highland budget includes a net budget balancing cap of $32,432,855, including $6,843,611 in one-time additional subsidy to reflect one-time restricted revenue received late in 1989-90. This plan calls for the elimination of 112.02 FTEs, a reduction of $4,751,182 in salary and employee benefit costs, a $1,900,305 reduction in services and supplies costs, and the loss of $2,240,000 in income with the closure of 5-West Ward. Additionally, a revenue enhancement plan projects additional revenue and a one-time supplemental distribution of Special District Augmentation Funds (SDAF) by the Emergency Medical Services District. Refer to the Hospital Program Summary for a description of the impact of these reductions.

Fairmont Hospital

The recommended 1990-91 budget for Fairmont Hospital includes a net county cost of $7,674,858, a reduction of $1,343,714, or 14.9% from 1989-90.

Net appropriations increase $4,019,359 largely reflecting mid-year increases of $551,833 for additional staff for the new Intensive Care Unit and the Urgent Care and Pediatric Clinics, as well as 1989-90 and known 1990-91 cost-of-living adjustments of $3,742,879.

Income is projected to increase $5,363,073, or 18% in 1990-91. This increase results primarily from the abolishment of the Catastrophic Care Program of Medicare and the transition of patients to Medi-Cal. This will result in a net increase of $2.0 million for the Hospital. Additionally, recent patient volume and a plan for transferring patients from Highland to Fairmont will increase revenue.

The recommended budget includes a budget balancing plan to meet the net funding cap of $7,674,858 set for the Hospital. To reach this cap, a reduction of 19.56 positions and $1,048,730 in salaries and benefits and $13,267 in services and supplies is recommended. An additional $500,000 in CHIPS revenue has also been allocated to the Hospital. Refer to the Budget Balancing Plan Summary for a description of the impacts.

Department of Psychiatry, Highland Hospital

The recommended budget includes no net county cost for this new budget in 1990-91, indicating that the Mental Health Department will fully offset Highland for all costs of operation.

Net appropriations are recommended to be $12,405,137, including $8,218,709 in salary and employee benefit costs transferred from Highland. Services and Supplies are budgeted at $4,176,428 and Fixed Assets at $10,000.

Income is recommended at $12,405,137 which fully offsets all costs.

Highlights

			Amount	Positions
1.	1989-90 and known 1990-91 COLA's	S&EB	12,090,927	0.00
2.	Mid-year adjustments previously approved by the Board of Supervisors	S&EB	2,535,998	47.68
		S&S	(1,164,227)	
		Income	(1,516,802)	
		Net	(145,031)	

3.	Reduction in salary savings and increased differentials at Highland	S&EB	2,766,786	0.00
4.	Increased overtime at Fairmont based upon current experience	S&EB	176,791	0.00
5.	Miscellaneous increases at Highland and Fairmont	S&EB S&S	227,888 466,672	0.00
6.	Changes in ISF charges: Data Processing (-$459,232); Communications ($95,306); Reprographics ($11,832); BMD ($708,972); Maintenance of Elect Equip ($97); Motor Vehicle ($2,568); Microfilming ($1,293); Laundry ($164,432).	S&S	525,268	0.00
7.	Increased costs of physician contracts including COLA's of $563,542	S&S	1,663,900	0.00
8.	Increased costs of other contract personnel including COLA's of $92,252	S&S	182,618	0.00
9.	Increased costs for contracted services	S&S	729,684	0.00
10.	Increased costs for outside medical services based upon current experience	S&S	231,174	0.00
11.	Increased cost of temporary help services at Highland Hospital	S&S	459,117	0.00
12.	Increased cost of nurse registry at Highland Hospital	S&S	501,962	0.00
13.	Increased costs of medical supplies based upon current experience	S&S	296,320	0.00
14.	Increased costs of the on-line patient record system at Highland and Fairmont Hospitals	S&S	875,000	0.00
15.	Net impact of the establishment of the new Department of Psychiatry - Highland Hospital, offset by revenues from the Mental Health Department	S&S Inc Net	2,192,596 (3,549,425) (1,356,829)	0.00
16.	Net decrease in other charges to reflect reduced indirect charges of $333,340 and miscellaneous increases of $16,850	OC	(316,490)	0.00
17.	Increased CHIPS income to Highland to recognize available resources	Inc	(5,415,417)	0.00

18.	Net impact of the abandonment of the Medicare Catastrophic Program	Inc	(2,000,000)	0.00
19.	Loss of one-time prior year cost settlement revenue at Fairmont	Inc	600,549	0.00
20.	Increased Medi-Cal and Medicare income to recognize projected patient volume	Inc	(4,354,965)	0.00
21.	Increased trauma subsidy to Highland from the Emergency Medical Services District	Inc	(1,130,000)	0.00
22.	Budget Balancing Adjustments	S&EB	(5,799,912)	(131.58)
		S&S	(1,928,572)	
		Income	(373,841)	
		Net	(8,102,325)	
TOTAL CHANGE IN NET COUNTY COST			(1,026,401)	(83.90)

Final Budget Adjustments

1.	Board approved mid-year adjustments	S&EB	911,237	25.86
		S&S	(38,183)	
		OC	13,450	
		Rev	(886,504)	
		Net	0	
		FA	13,450	
2.	County Administrator recommended budget balancing adjustments	S&EB	4,287,979	105.74
		S&S	890,805	
		Rev	(5,178,784)	
		Net	0	
3.	Board of Supervisors priority adjustments	S&EB	60,000	1.16
TOTAL CHANGE IN NET COUNTY COST			(966,401)	48.86

Budget Balancing Plan Summary

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	 #V		1990-91 Reduction in Net County Cost	Service Impact
470-HIGHLAND HOSPITAL					
Elimination of 7.78 positions, reduction in nurse registry and temporary help contracts, and add'l Medi-Cal and trust revenue	(0.58)	(7.20)	S&EB S&S Rev Net	(463,203) (1,900,305) (2,938,784) (4,411,487)	• Severely limit the ability of the Hospital to function as a Level II trauma center • Result in decreased capacity to fulfill Co. responsibilities for indigent care per Section 17000 of the Welfare and Institutions Code • Place the Hospital in jeopardy of losing its accreditation with State and federal compliance agencies due to a reduced inpatient capacity
Net impact of reductions in services and supplies and increases in revenue including $300,000 from Central Collections			S&S Rev Net	(15,000) (617,500) (632,500)	
Increased Trauma revenue from Emergency Medical Services (EMS) District			Rev	(1,496,341)	
TOTAL HIGHLAND HOSPITAL	(0.58)	(7.20)		(6,540,328)	
471-FAIRMONT HOSPITAL*					
Elimination of staff of Mobile Health Van, closure of dental clinic, reduction in management positions, services & supplies, increased revenue.	(14.50)	(3.56)	S&EB S&S Net	(1,041,130) (20,867) (1,061,997)	• Reduced quality assurance • Decreased Hospital support services • Reduction in dental services to poor • Reduction in services to seniors unable to travel to Fairmont
Additional CHIPS revenue			Rev	(500,000)	
TOTAL FAIRMONT HOSPITAL	(14.50)	(3.56)		(1,561,997)	

AGENCY/DEPARTMENT Recommended Reductions	Positions F=Filled V=Vacant #F	#V	1990-91 Reduction in Net County Cost	Service Impact
TOTAL HOSPITALS - ENTERPRISE FUND	(15.08)	(10.76)	(8,102,325)	

*Board Priority Adjustments

471-FAIRMONT HOSPITAL	1.16	S&EB	60,000	• Funding for dental clinic

Major Assumptions

1. Highland Hospital

An estimated total average daily inpatient census of 221 and annual outpatient visits of 160,377.

2. Fairmont Hospital

Full year Medi-Cal funding for Medi-Cal patients.

a. Inpatient

Assumption: Average Daily Census of 127 Skilled Nursing Facility patients and 81 Acute patients. Assume the following patient mix and workload estimates for patient services provided by Fairmont Hospital:

Payor Source	Census	% of Volume	Estimated Revenues	Inpatient Revenue	% of Patient Care Revenue	% Total of
Medi-Cal						
Acute/Admin	55	26%	$16,161,000	54%	47%	
SNF	106	51%	7,091,860	24%	21%	
Total	161	78%	$23,252,860	78%	68%	
Medicare						
Acute	10	5%	$ 1,833,314	6%	5%	
SNF	16	8%	1,102,062	4%	3%	
Total	26	13%	$ 2,935,376	10%	8%	

Patient					
Acute	3	1%	$ 316,895	1%	2%
SNF	2	1%	237,758	1%	
Total	5	2%	$ 554,653	2%	
Insurance					
Acute	3	1%	$ 688,921	4%	3%
SNF	3	1%	455,324		
Total	6	2%	$ 1,144,245		
CMSP/CHIP	10	5%	$ 2,283,802	6%	7%
Total	208	100%	$30,170,936	100%	88%

b. Outpatient

Assumption: Assumes estimated total visits of 72,700. Ambulatory Care @ 50,700 and Preventative Health @ 22,000.

Payor Source	# of Visits	Percentage of Volume	Estimated Revenue	% of Outpatient Revenue	% of Patient Care Revenue
Medi-Cal	14,474	29%	$1,163,980	32%	3%
Medicare	2,730	5%	270,368	8%	1%
Patient	12,436	25%	223,252	6%	1%
Insurance	1,805	4%	230,176	6%	1%
Other County Depts.	2,524	5%	294,418	8%	1%
CMSP	16,731	32%	1,442,252	40%	4%
TOTAL	50,700	100%	$3,624,446	100%	11%
Preventive Health				$ 22,000	
Central Collections (Undifferentiated)			331,546		1%
TOTAL REVENUE FROM PATIENT CARE			$34,170,928		
OTHER REVENUE			1,020,201		
TOTAL REVENUE			$35,191,129		

Pending Factors

Highland Hospital

1. Capital Improvements $250,000,000 0.00

Capital improvements as outlined in Master Plan.

2.	Governor's budget and status of CHIPS/CMSP Program.	($2,300,000)	0.00
3.	Ancillary and Outpatient Charges	Unknown	Unknown

Review of ancillary and outpatient charges.

4.	Revenue Estimates	($350,000)	Unknown

Final review and analysis of revenue estimates, in particular, Insurance, PHS, Mental Health, and Criminal Justice.

5.	State Victims of Crime Fund	($3,000,000)	Unknown

Resolution of outstanding accounts receivable from State Victims of Crime fund.

6.	HPI - Materials Management Contract	($150,000)	Unknown

Renegotiation of HPI - Materials Management contract and clarification of current expenditures.

7.	Central Collections Revenue	($300,000)	Unknown

Actual realization of Central Collections revenue and cost reductions.

8.	Medicare Cost Report Settlement	($381,000)	0.00
9.	Renegotiation of Medi-Cal Contract	Unknown	Unknown

Negotiations to start in June, 1990.

10.	Renegotiation of PHS contract	$100,000	Unknown

Negotiations to start in June, 1990.

Funded Issues

Fairmont Hospital

1.	Ashland Perinatal Services	($94,812)	2.25

Official notice of the continued grant funding for Ashland Perinatal Services has not yet been received.

2. Increased Medi-Cal Patient Volume ($1,221,717) 18.22

The Hospital is predicting an increase of 4 patients per day on this acute ward. A monthly review of patient census is necessary to determine if Medi-Cal patient volume resulting from the new transfer policy and Physician incentive-based contracts policy is working. If volume does not increase, further program reductions will be made.

3. Alzheimer Respite Ward ($190,000) 2.83

The Board of Supervisors established this ward on the basis that it would be self supportive. A monthly review of patient volume and revenue will be made to ensure it maintains its financial stability. If not, the program will be closed.

Unmet Needs

Highland Hospital Administration

1. Medical Translator II $80,654 3.00

Current translators are not able to meet the needs of our non-English speaking patients. Highland is not able to supply translators to cover all calls. These three positions will help alleviate this problem.

2. Patient Care Monitor System $25,000 0.00

This request includes the Patient Care Monitor System, Lotus 1-2-3 software, laser printer and workstations. This is basic equipment found in QA/Risk Management units throughout the country.

Ambulatory Care

3. Specialist Clerks $72,828 3.00

Addition of 3 Specialist Clerk positions to address the 46% increase of clinic physician visits in three years. Justification exists to support 7 additional registration clerks.

4. Medical Social Worker II $205,710 3.50

Addition of 3.50 full-time Medical Social Workers for coverage of OB/GYN/Nursery, Oncology/Hematology and Emergency Room/Sexual Assault.

5. Dental Drop-In Clinic Expansion $43,814 0.00

Add 8 hours of drop-in clinic per week: requires 16 hours of dentist and 32 hours of dental assistant per week. Value reflects net county cost. The additional revenue has been deducted from the additional cost.

6. Physician Assistants — $153,307 — 5.00

Add 5 Physician Assistants as committed to in the Emergency Department contract. These positions will be phased in during the year.

Medical

7. Mid-Level Practitioner, OB Coverage, MCH — $150,000 — 3.00

3 positions of mid-level practitioners in lieu of housestaff are needed.

Nursing

8. CNIII — $98,856 — 2.00

Two additional FTEs, both in Maternal and Child Health. The need for these positions is caused by several factors: increases in normal and high-risk patients, many new programs to support patient activities, support for newly hired staff with little or no OB experience and nursery upgrade to provide intermediate care.

9. CNII — $1,443,760 — 36.3

36.3 FTEs are requested in several areas: TCU (8.8), 5 East (5.0), Surgery (4.9), Maternal Child Health (10.0), Ambulatory Care (2.0), and Emergency Department (5.6). TCU and 5 East requests are to meet Joint Conference on Accreditation of Hospitals (JCAH) requirements for average daily census of 7. Ambulatory Care, Surgery MCH and Emergency Department requests are caused by increased patient load.

10. LVN — $270,745 — 9.90

9.90 additional FTEs are requested: TCU (4.0), 5 East (4.2) and Ambulatory Care (1.7). TCU and 5 East requests are to meet JCAH requirements for average daily census of 7. Ambulatory Care request is caused by increased patient load.

11. Nursing Assistant — $364,601 — 15.80

15.80 additional FTEs are requested: 4.0 for 5 East, 3.8 for Maternal Child Health and 8.0 for other inpatient units. The nurse assistants are used as nurse extenders relieving the professional nurses of non-nursing duties thereby allowing them to be more productive.

12. Surgical Attendant — $62,404 — 2.30

2.30 additional FTEs would be used in Surgery and Recovery. These personnel would complete a team with nurses providing coverage Monday-Friday, 3 p.m. to 7 a.m.

13. Orthopedic Technician — $23,342 — 1.00

One FTE would be divided between Ambulatory Care at .4 and inpatient units at .6. This position will cover otherwise uncovered time, providing experience with skills difficult to recruit in casting and traction application.

14. Staff Services Assistant $33,804 1.00

This position would be in Surgery and would perform a number of high level administrative tasks, such as coordinating the operating room schedule, prioritizing work loads, maintaining inventories, etc.

15. Clerk II $30,545 1.60

1.6 FTE would be assigned to nursing administration. Nursing Administration is required to provide clerical support to the laboratory for the purpose of posting lab slips. Estimated cost savings are $5,000.

16. Medical Clerk $185,702 7.80

7.80 FTEs are requested to staff positions in: Surgery (1.0), Maternal and Child Health (3.9) and inpatient units (2.9). Medical Clerks perform tasks such as answering the telephone, stock charts, file reports, order forms, etc. These positions would free up nurses to perform nursing duties and cover vacations and shifts not currently covered by medical clerks.

Operations

17. EKG Technician $47,753 1.00

The additional position is requested because of the steadily increased workload and the need for 24-hour technician coverage. The hospital is in jeopardy of being cited by the State for not having ECG reports in the chart or the poor quality of the ECGs.

18. Food Service Workers $189,803 9.00

9.00 FTEs are requested for cold food production, sandwich bar, transfer tray and nourishment passing from Nursing staff.

19. Hospital Maintenance Porter $183,768 8.00

8.00 FTEs are to provide an increased level of service to meet the needs of patient care areas, equipment maintenance and repairs, and expansion of hospital departments and terminal cleaning.

20. Increase clerical and technical staff hours $132,132 3.78

This request would increase the current clerical and technical staff hours from 7.5 to 8.0 hours/day.

21. Microscope $4,600 0.00

Microscope with polarizing $4,500 filter (replacement). The current equipment is over 15 years old.

22. Cell wash — $3,570 — 0.00

A one-time cost for replacement of current equipment which is over 12 years old.

23. Medical Clerk — $23,808 — 1.00

The Medical Clerk will provide the clerical support to the Accredited Record Technicians (or LVNs).

24. Computer and printer — $4,000 — 0.00

This is needed for the correspondence/subpoena unit. A computer will allow for easy tracking of data and an easier method of information retrieval. Currently this is a manual system.

25. Omnifax machine — $4,500 — 0.00

Needed to improve the receipt of medication orders in Pharmacy because the new machine will use regular paper, not thermal. Efforts to acquire this via a lease purchase were not successful. The old machine will be given to Admin.

26. Outpatient Pharmacy Computer System — $80,000 — 0.00

This will increase efficiency, reduce waiting time 1-20% and provide a significant increase in quality of care. This will provide information which will soon be a federal requirement.

27. Chart Tracking system — $40,000 — 0.00

This was originally planned to be included in the Shared Medical Systems Program (SMS). Lost charts result in lost or delayed revenues and poor patient care. Deficiency system is archaic and cumbersome.

28. Accredited Records Technicians — $89,544 — 3.00

Three positions are needed to establish insurance unit in Medical Records department to prepare routine insurance.

29. Clerk IIs — $82,472 — 2.70

The workload per clerk at Highland is the highest by far of any Bay Area hospital surveyed, many times more than at Fairmont. Additional staff will be assigned to discharge processing and files unit.

30. Physical Therapy Assistant — $28,436 — 1.00

This position is requested due to the increased need in the outpatient area.

31.	Increase Work Week	$73,960	0.00

Increase the work week from 37.5 hours to 40 hours per week for pharmacists and pharmacy technicians. This will allow for smooth shift changes and enhance recruitment of staff.

32.	Clerk II (File Room)	$65,090	2.00

Two additional FTEs requested due to increased workload.

33.	Supervising Clerk	$23,837	1.00

This position is needed to supervise the file room, registration and billing areas of the department.

34.	Respiratory Technicians	$289,280	8.40

Expand staff to the Nursery Level II. Includes expanded coverage to E.R., service for AIDS clinic and to completion of all physician orders.

35.	CN IV	$54,331	1.00

A senior level nurse is needed to serve as assistance utilization review coordinator.

36.	Medical Clerk	$23,808	1.00

The workload in Utilization Review has become overwhelming due to increased admissions and regulatory changes.

37.	Clerk II	$30,545	1.00

This request is to staff the laboratory with nightly printer coverage 7 days/week to generate lab reports for patient's charts in a timely fashion.

38.	EEG Technician	$13,812	0.50

Increase the current .5 FTE position to 1.0 FTE. Currently, the EEG technician averages 7-10 hours of overtime per week to respond to inpatient requests.

39.	Supervising Clerk I	$26,124	0.80

No management staff is assigned to this department for day-to-day operations. The department needs 24 hour, 7 day/week supervisory coverage.

40.	Data Input Clerk	$22,632	1.00

A data entry clerk will be needed to complement the existing clerical staff and carry out all of the data entry functions.

41. Clinical Nurse II — $47,028 — 1.00

The current Utilization Review Coordinator and the only CN II in the Utilization Review cannot complete their volume of tasks during the normal work day. This, plus the labor intensity of the computerized utilization review component of Shared Medical Systems (SMS), requires an additional CN II.

42. Medical Clerk — $143,806 — 3.01

These positions are needed to assure timely and accurate completion of analysis and re-analysis of medical records.

43. Clerk Intermittent — $9,302 — 0.37

This position is needed for the enormous amount of filing generated by payroll and personnel and to cover for vacation, sick leave, etc.

44. Departmental Personnel Officer I — $47,448 — 1.00

The recruitment assistance provided by the County Personnel Department is valuable, but it is not sufficient to attract and fill the growing number of difficult-to-fill professional and technical positions.

45. Santa Rita Jail — $216,409 — 6.00

Approximately 6 fulltime positions were transferred from Santa Rita in September, 1989, with no funding attached. It is requested that funding be provided for these positions.

Fairmont Hospital

1. MD Contract - Pediatrics — $58,240 — 0.00

Fairmont has identified a need to expand the half-time Pediatrics Clinic to full-time. This action could better serve the needs of children and alleviate some of the pressures placed on Urgent Care.

2. Clinical Lab Tech II — $99,585 — 2.00

The laboratory currently operates 16 hours per day. Expanding to a 24-hour operation could eliminate need to send statistical tests to other facilities during the night shift. Volumes are increasing due to increased numbers of patients in Urgent Care and acuity levels of inpatients.

3. Pharmacists — $132,314 — 2.00

Recommendations from pharmacy consultants and increased workloads caused by outpatient volumes substantiate the need for additional staff in Pharmacy. This need may be addressed again when the outpatient pharmacy remodeling project is completed (anticipate Spring, 1991).

4.	MD Contract and LVN - Medical Clinic	$52,145	1.00

By expanding the Medical Clinic hours into the evening (Monday thru Friday), Fairmont feels that some of the increasing patient volume from Urgent Care can be redirected. Wait times can be reduced and patients may be "appointed" to a clinic for non-emergent conditions rather than further stressing Urgent Care.

5.	Dentist and Dental Assistant	$64,538	2.00

Fairmont provides the only dental services in South County for indigents and most Medi-Cal patients. The Clinic currently operates half-time which results in waiting lists for appointments and emergency cases referred to Highland. This increase would allow the clinic to be open full-time.

6.	Physician Specialist	$54,819	0.53

Fairmont has only a half-time radiologist budgeted for interpretation of radiology procedures. Volumes are increasing due to numbers of patients in ambulatory care and acuity of inpatients.

0938C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Fire Protection

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	7,270,319	8,090,424	8,457,605	8,660,390	8,660,390	202,785
Services & Supplies	992,400	1,276,110	1,479,524	1,492,710	2,008,235	528,711
Other Charges	63,649	64,822	64,222	76,562	76,562	12,340
Fixed Assets	474,474	523,052	814,825	1,168,361	1,095,189	280,364
Other Financing Uses	0	0	958,484	0	0	(958,484)
Net Appropriation	8,800,842	9,954,408	11,774,660	11,398,023	11,840,376	65,716
Financing:						
Property Tax	(2,211,805)	(2,410,199)	(2,259,323)	(2,544,272)	(2,544,272)	(284,949)
Available Fund Balance	(911,520)	(2,226,906)	(2,226,906)	(1,607,234)	(1,921,685)	305,221
Revenue	(7,890,279)	(8,174,231)	(7,288,431)	(7,246,517)	(7,374,419)	(85,988)
Total Financing	(11,013,604)	(12,811,336)	(11,774,660)	(11,398,023)	(11,840,376)	(65,716)
Net County Cost	(2,212,762)	(2,856,928)	0	0	0	0
Full Time Equivalents	118.00	118.00	118.00	118.00	118.00	0.00
Authorized Positions	N/A	N/A	118.00	118.00	118.00	0.00

Major Departments Included

501 - Castro Valley Fire Protection District
502 - Castro Valley Fire District - Zone 1
505 - Redwood Fire District
508 - County Service Area F-1964-1
510 - County Service Area F-1965-1 (Castlewood)
511 - County Service Area F-1965-2 (Happy Valley)
514 - Eden Consolidated Fire District

Program Description

Budgets in the Fire Protection program provide fire protection services in the unincorporated areas of the County. The Eden Consolidated Fire Protection District and the Castro Valley Fire Protection District maintain stations and personnel to provide services directly. A contract with East Bay Regional Park District provides services for the Redwood area and a contract with the City of Pleasanton provides for services in three adjacent County Service Areas. The districts are funded by a combination of property taxes, allocations from the Special District Augmentation Fund and miscellaneous revenues.

Financial Summary

There is no net county cost and there are no General Fund obligations in any of the seven budget units comprising the Fire Protection Program. For 1990-91, it is recommended that both net appropriations and revenues be decreased $376,637, or 3.2%. In the Castro Valley and Eden Consolidated Fire Protection Districts, it is recommended that Salaries and Employee Benefits be increased by $202,785, or 2.4% to reflect annualized increases for labor and management. Services and Supplies are recommended to decrease by $13,186, or 0.09% to reflect anticipated costs. Other Charges are recommended to increase by $12,340 due to decreased countywide indirect costs. There is an increase in Fixed Assets of $353,536 due to anticipated equipment purchases and renovations. Other Financing Uses has been decreased by $958,484 reflecting deletion of some departmental contingency funds.

Property Taxes will increase $284,949 based on projected growth. The projected Available Fund Balance will decrease $619,672 due to equipment purchases during 1989-90. Estimated revenues will decrease $41,914 due to decreased Special District Augmentation Funds based on need.

Highlights

			Amount	Positions
1.	Increased internal service funds charges	S&S	6,489	0.00
2.	Net increase in countywide indirect charges	OC	12,340	0.00
3.	Increase in Salaries and Benefits to reflect annualized increases and anticipated increases for management	S&EB	202,785	0.00
4.	Net increase due to costs of maintenance operations and contractual services	S&S	6,697	0.00
5.	Decrease in Departmental Contingency	OFU	(958,484)	0.00
6.	Increase in Fixed Assets due to anticipated equipment purchases and renovations	FA	353,536	0.00
7.	Adjustments for Auditor's Property Tax projections, anticipated revenue, and estimated Available Fund Balance	PT	(284,949)	
		AFB	619,672	
		Rev	41,914	
		Net	376,637	0.00
	TOTAL CHANGE IN NET COUNTY COST		0	0.00

Final Budget Adjustments

1.	Available Fund Balance adjustments	S&S	515,525	0.00
		FA	(73,172)	
		Rev	(127,902)	
		AFB	(314,451)	
		Net	0	
	TOTAL CHANGE IN NET COUNTY COST		0	0.00

Budget Balancing Plan

There is no Budget Balancing Plan for this program as expenditures are fully offset by revenues.

Major Assumptions

None

Pending Factors

1. Available Fund Balance — Unknown — 0.00

Final determination of Available Fund Balance by Auditor-Controller as of July 1, 1990.

Unmet Needs

None

Funded Issues

None

0932C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Flood Control - Zone 7

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	2,515,162	2,674,605	2,797,247	3,176,622	3,176,622	379,375
Services & Supplies	4,545,744	4,760,439	11,715,928	14,070,335	14,596,752	2,880,824
Other Charges	86,167	84,651	84,651	105,209	105,209	20,558
Fixed Assets	68,106	82,581	310,000	400,000	400,000	90,000
Intra-Fund Transfers	(790,107)	(776,928)	(450,000)	(500,000)	(500,000)	(50,000)
Other Financing Uses	0	0	480,000	488,000	488,000	8,000
Net Appropriation	6,425,072	6,825,348	14,937,826	17,740,166	18,266,583	3,328,757
Financing:						
Property Tax	(2,634,689)	(3,083,175)	(2,761,579)	(2,787,035)	(2,787,035)	(25,456)
Available Fund Balance	(4,673,714)	(6,094,871)	(6,094,871)	(8,165,017)	(8,691,434)	(2,596,563)
Revenue	(6,616,989)	(7,784,526)	(6,081,376)	(6,788,114)	(6,788,114)	(706,738)
Total Financing	(13,925,392)	(16,962,572)	(14,937,826)	(17,740,166)	(18,266,583)	(3,328,757)
Net County Cost	(7,500,320)	(10,137,224)	0	0	0	0
Full Time Equivalents	50.42	53.42	53.42	56.42	56.42	3.00
Authorized Positions	N/A	N/A	65.00	68.00	68.00	3.00

Major Departments Included

540 - Flood Control Zone 7
541 - Flood Control Zone 7-1
542 - Flood Control Zone 7 - Water Facilities Funds

Program Description

The principal purposes of the Flood Control Program are to control and conserve flood and storm waters; protect water courses, watershed, public highways, life and property from damage or destruction from such waters; prevention of waste or elimination of the water supply; and the development and importation of water for residential and commercial uses within the district's zones.

The Flood Control Program in Alameda County is divided into two separate components. The Zone 7 District is made up of Zones 7, 7-1, and the Water Facility Fund. This District provides separately for its own administration and funding of flood control and water services to the Livermore/Amador Valley area of Alameda County. Zone 7 has its own Board of Directors which is elected separately and works cooperatively with the Board of Supervisors. Budget Unit 542, the Water Facilities Fund, contains all the staff for the Zone 7 District.

The other, larger component of the Alameda County Flood Control Program, is made up of nine flood control zones: 2, 2-A, 3-A, 4, 5, 6, 9, 12, and 13 plus an administrative component, a reserve account and a newly established earthquake disaster account. These zones and the administrative operation are the responsibility of the Public Works Agency.

All fifteen budget units within the total Flood Control Program are capped. That is, total appropriations are limited by the amount of available financing. Accordingly, there is no net county cost in any of the Flood Control Program budgets.

Financial Summary

There is no 1990-91 recommended net county cost for the Flood Control Zone 7 program area. This reflects the requirement that Property Taxes, Revenues and Available Fund Balance fully offset the expenditure requirements to the Flood Control District budget units.

Total Available Financing is recommended at $17,740,166. This represents an increase of $2,802,340, or 18.8% over the 1989-90 approved level.

Specifically, Property Taxes are projected to increase a net of $25,456, or 0.9% over the prior year budgeted level based upon growth experience in the Zone area and a decrease in charges for the debt payment to the State of California Water Project for the purchase of water. Revenues are estimated to increase a net of $706,738, or 11.6% above 1989-90. The primary reasons are an increase in charges for current services based upon anticipated water sales, $688,820; a decrease in Homeowner and other tax revenues, $67,434; and an increase in interest revenue, $85,352. The Available Fund Balance is recommended to increase $2,070,146, or 34.0% over 1989-90 to reflect actual expenditures and revenues from the prior year.

Total Appropriations are recommended at $17,740,166 to match available financing. This represents an increase of $2,802,340, or 18.8% above the 1989-90 level.

Salaries and Benefits are recommended to increase a net of $379,375, or 13.6% above the prior year level due to costs associated with position reclassifications as well as known and estimated employee cost-of-living adjustments for 1989-90 and 1990-91. Services and Supplies are recommended to increase a net of $2,354,407, or 20.1% over the 1989-90 approved level. The primary reasons for the increase are an adjustment to reflect an increase in the Available Fund Balance and anticipated current year project expenditures. Other Charges increase a total of $20,558, or 24.3% above the prior year level due to an increase in countywide indirect charges. Fixed Assets increase $90,000 based upon anticipated equipment purchases. Intra-Fund Transfers, credits from other Zone 7 funds, increase $50,000, or 11.1% over 1989-90 while Other Financing Uses increase $8,000 from the prior year level.

The number of Full Time Equivalent positions increases a total of 3.00 from 53.42 to 56.42. This is due to mid-year Board approved personnel increases.

Highlights

			Amount	Positions
1.	Net increase in property tax revenues per Auditor-Controller and decrease in charges for debt payment	PT	(25,456)	0.00
2.	Mid-Year Board approved personnel changes and other classification actions	S&EB	145,650	3.00
3.	Increase in anticipated equipment purchases	FA	90,000	0.00
4.	Increase in countywide indirect charges	OC	20,558	0.00
5.	1989-90 and 1990-91 known salary and employee benefit cost-of-living adjustments	S&EB	233,725	0.00
6.	Increase in charges for current services based upon experience	Rev	(688,820)	0.00
7.	Increase in interest revenue	Rev	(85,352)	0.00
8.	Decrease in homeowner and other tax revenues	Rev	67,434	0.00
9.	Increase in credits from other Zone 7 budgets	IFT	(50,000)	0.00
10.	Adjustments in Service and Supply accounts to match anticipated revenues	S&S	2,354,407	0.00
11.	Increase in trust fund disbursements	OFU	8,000	0.00
12.	Increase in Available Fund Balance to reflect estimated actual 1989-90 revenues and expenditures	AFB	(2,070,146)	0.00
TOTAL CHANGE IN NET COUNTY COST			0	3.00

Final Budget Adjustments

1.	Available Fund Balance	S&S	526,417	0.00
		AFB	(526,417)	
		Net	0	
TOTAL CHANGE IN NET COUNTY COST			0	3.00

Budget Balancing Plan

Expenditures are fully offset by revenues; therefore, there is no net funding cap.

Major Assumptions

None

Pending Factors

1. Available Fund Balance — $ Unknown — 0.00

   Final determination of the Available Fund Balance by the Auditor-Controller as of July 1, 1990.

Unmet Needs

None

Funded Issues

None

0933C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Flood Control

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	16,076,865	17,915,271	20,918,338	22,488,612	22,388,612	1,470,274
Services & Supplies	19,844,627	18,045,706	50,458,625	53,955,321	57,281,353	6,822,728
Other Charges	211,059	115,503	310,003	789,488	789,488	479,485
Fixed Assets	356,902	517,742	718,700	2,705,375	2,705,375	1,986,675
Intra-Fund Transfers	0	(561,454)	0	0	0	0
Other Financing Uses	0	0	0	43,939	43,939	43,939
Net Appropriation	36,489,453	36,032,768	72,405,666	79,982,735	83,208,767	10,803,101
Financing:						
Property Tax	(7,222,521)	(7,776,664)	(7,331,663)	(8,145,364)	(8,145,364)	(813,701)
Available Fund Balance	(23,427,265)	(26,743,500)	(26,743,500)	(29,481,159)	(32,592,191)	(5,848,691)
Revenue	(31,960,840)	(32,935,349)	(38,330,503)	(42,356,212)	(42,471,212)	(4,140,709)
Total Financing	(62,610,626)	(67,455,513)	(72,405,666)	(79,982,735)	(83,208,767)	(10,803,101)
Net County Cost	(26,121,173)	(31,422,745)	0	0	0	0
Full Time Equivalents	419.39	442.77	442.77	442.85	442.85	0.08
Authorized Positions	N/A	N/A	469.00	470.00	470.00	1.00

Major Departments Included

194 - Disaster Response - Flood Control
533 - Countywide Flood Control Administration
534 - Flood Control Zone 2
535 - Flood Control Zone 2-A
536 - Flood Control Zone 3-A
537 - Flood Control Zone 4
538 - Flood Control Zone 5
539 - Flood Control Zone 6
544 - Flood Control Zone 9
548 - Flood Control Zone 12
549 - Flood Control Zone 13

Program Description

The principal purposes of the Flood Control Program are to control and conserve flood and storm waters; protect water courses, watershed, public highways, life and property from damage or destruction from such waters; prevention of waste or elimination of the water supply; and the development and importation of water for residential and commercial uses within the district's zones.

The Flood Control Program in Alameda County is divided into two separate components. The largest is made up of nine flood control zones: 2, 2-A, 3-A, 4, 5, 6, 9, 12, and 13 plus an administrative component, a reserve account and a newly established earthquake disaster account. These zones and the administrative operation are the responsibility of the Public Works Agency. Each zone has its own source of revenue and unique program and capital project requirements. Specific elements are detailed in the Flood Control Fund Five Year Plan of Revenues and Expenditures which is prepared by the Public Works Agency and submitted to the Board of Supervisors.

There is a new Budget Unit within Fund 50, Disaster Response - Flood Control, Number 194. This Budget Unit contains outstanding project(s) related to flood control repairs due to the October 17, 1989 Loma Prieta earthquake. Expenses charged to this budget are anticipated to be reimbursed by the Federal Emergency Management Agency (FEMA) but a portion of the revenue due the County is held by FEMA until completion of the final audit.

The smaller component of the Alameda County Flood Control Program is the Zone 7 District which is made up of Zones 7, 7-1, and the Water Facility Fund. This District provides separately for its own administration and funding of flood control and water services to the Livermore/Amador Valley area of Alameda County. Zone 7 has its own Board of Directors which is elected separately.

All fifteen budget units within the total Flood Control Program are capped. That is, total appropriations are limited by the amount of available financing. Accordingly, there is no net county cost in any of the Flood Control Program budgets.

Financial Summary

There is no 1990-91 recommended net county cost for the Flood Control program area. This reflects the requirement that Property Taxes, Revenues and Available Fund Balance fully offset the expenditure requirements to the Flood Control District budget units.

Total Available Financing is recommended at $79,982,735. This represents an increase of $7,577,069, or 10.5% over the 1989-90 approved level.

Specifically, Property Taxes are projected to increase a net of $813,701, or 11.1% over the prior year budgeted level based upon anticipated future growth and experience. Revenues are estimated to increase a net of $4,025,709, or 10.5% above 1989-90. The primary reasons are an increase in charges for current services, $4,368,224; an increase in interest revenue, $35,103; an increase in Homeowner and other tax revenue, $30,595; an increase in revenue from the sale of land, $50,000; a net decrease in prior years' disaster reimbursements, $139,393; an increase in contributions from cities, $73,818; and a decrease in benefit assessment revenue, $392,638. The Available Fund Balance is recommended to increase $2,737,659, or 10.2% over 1989-90 to reflect actual expenditures and revenues from the prior year.

Total Appropriations are recommended at $79,982,735 to match available financing. This represents an increase of $7,577,069, or 10.5% above the 1989-90 level.

Salaries and Benefits are recommended to increase a net of $1,570,274, or 7.5% above the prior year level due to costs associated with position reclassifications as well as known and estimated employee cost-of-living adjustments for 1989-90 and 1990-91. Services and Supplies are recommended to increase a net of $3,496,696, or 6.9% over the 1989-90 approved level. The primary reasons for the increase are an adjustment to reflect an increase in the Available Fund Balance and anticipated current year project expenditures. Other Charges increase a net of $479,485, or 154.7% above the prior year level due to an increase in anticipated right of way expenditures. Fixed Assets increase a total of $1,986,675, or 276.4% over 1989-90 for anticipated costs associated with the Turner Court expansion project. Intra-Fund Transfers remain at $0. Other Financing Uses increase $43,939 due to earthquake recovery costs in Budget Unit 194.

The number of Full Time Equivalent positions is recommended to increase a net of 0.08 from 442.77 to 442.85. This is due to mid-year Board approved adjustments.

Highlights

			Amount	Positions
1.	Increase in property tax revenues per Auditor-Controller	PT	(813,701)	0.00
2.	Mid-Year Board approved personnel changes and other classification actions	S&EB S&S Net	22,822 (22,822) 0	0.08
3.	Net increase in Internal Service Fund charges	S&S	20,250	0.00
4.	1989-90 and 1990-91 known salary and employee benefit cost-of-living adjustments	S&EB	1,547,452	0.00
5.	Increase in charges for current services based upon experience	Rev	(4,368,224)	0.00
6.	Increase in interest, homeowner and other tax revenues	Rev	(65,698)	0.00
7.	Increase due to facility expansion at Turner Court	FA	1,986,675	0.00
8.	Increase from sale of lands and equipment buy-out	Rev	(50,000)	0.00
9.	Net decrease in prior years' disaster assistance reimbursements	Rev	139,393	0.00

			Amount	Positions
10.	Increase in contributions from cities	Rev	(73,818)	0.00
11.	Adjustments in Service and Supply accounts to match anticipated revenues	S&S	3,499,268	0.00
12.	Increase in Available Fund Balance to reflect estimated actual 1989-90 revenues and expenditures	AFB	(2,737,659)	0.00
13.	Decrease in benefit assessment revenue	Rev	392,638	0.00
14.	Increase in anticipated right of way expenditures	OC	479,485	0.00
15.	Increase due to earthquake recovery costs in Budget Unit 194	OFU	43,939	0.00
TOTAL CHANGE IN NET COUNTY COST			0	0.08

Final Budget Adjustments

1.	Board approved mid-year adjustments	S&EB	(100,000)	0.00
		S&S	215,000	
		Rev	(115,000)	
		Net	0	
2.	Available Fund Balance adjustments	S&S	3,111,032	0.00
		AFB	(3,111,032)	
		Net	0	
TOTAL CHANGE IN NET COUNTY COST			0	0.08

Budget Balancing Plan

Expenditures are fully offset by revenues; therefore, there is no net funding cap.

Major Assumptions

None

Pending Factors

1. Available Fund Balance — Unknown — 0.00

The final determination of the Available Fund Balance amount by the Auditor-Controller as of July 1, 1990.

Unmet Needs

None

Funded Issues

None

0934C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Other Public Ways & Facilities - Streetlighting/Road Maintenance/Sewers/Bridges

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Services & Supplies	2,527,460	2,438,725	5,875,275	7,076,122	7,238,876	1,363,601
Fixed Assets	0	0	27,500	44,700	44,700	17,200
Net Appropriation	2,527,460	2,438,725	5,902,775	7,120,822	7,283,576	1,380,801
Financing:						
Property Tax	(16,711)	(18,234)	(16,781)	(19,316)	(19,316)	(2,535)
Available Fund Balance	(2,580,408)	(3,182,652)	(3,182,652)	(3,471,940)	(3,634,694)	(452,042)
Revenue	(3,112,993)	(2,871,571)	(2,703,342)	(3,629,566)	(3,629,566)	(926,224)
Total Financing	(5,710,112)	(6,072,457)	(5,902,775)	(7,120,822)	(7,283,576)	(1,380,801)
Net County Cost	(3,182,652)	(3,633,732)	0	0	0	0
Full Time Equivalents	0.00	0.00	0.00	0.00	0.00	0.00
Authorized Positions	N/A	0.00	0.00	0.00	0.00	0.00

Major Departments Included

578 - County Service Area S-1984-1 (Livermore-Amador Valley)
580 - County Service Area R-1967-1 (Castlewood)
581 - County Service Area R-1982-1 (Castle Homes)
582 - CSA R-1982-2 (Morva Drive/Morva Court)
586 - County Service Area SL-1970-1 (Marshall Street)
588 - County Service Area B-1988-1 (Estuary Bridges)

Program Description

The Street Lighting/Road Maintenance/Sewer/Bridges program provides services to six County Service Areas (CSA's) in the incorporated and unincorporated areas of the County. With the exception of S-1984-1 and B-1988-1, all CSA's in this program are at least partially funded by benefit assessments. CSA SL-1970-1 provides street lighting service for most of the unincorporated area in Castro Valley; CSA R-1967-1 provides road maintenance and drainage services for the Castlewood Country Club area; CSA R-1982-1 provides private road maintenance in the Castle Homes area; and CSA R-1982-2 provides road services for Morva Drive and Morva Court in San Lorenzo. CSA S-1984-1 was created by the Board of Supervisors in 1984-85 to provide for the study and initial funding of a proposed wastewater management project in the Livermore-Amador Valley Area and CSA B-1988-1 was created in 1988-89 to fund the operation and maintenance of five estuary bridges joining the cities of Alameda and Oakland.

Financial Summary

There is no net county cost and there are no General Fund obligations in the operation of any of the six budget units comprising this program. For 1990-91, it is recommended that appropriations be increased $1,218,047 or 20.6%. Services and Supplies will increase by a net of $1,200,847 primarily due to an increased appropriation for budget unit CSA-B-1988-1 (Estuary Bridges) of $1,069,845 to reflect actual work projects, offset by decreases in County support charges and miscellaneous Services and Supplies accounts of $853,491. There is an increase in Fixed Assets in budget unit CSA-B-1988-1 (Estuary Bridges) of $17,200 due to cost of equipment purchases. The remaining budgets in this program are recommended to increase $984,493 due to anticipated increases in work projects.

Estimated total financing for 1990-91 is expected to increase by $1,218,047, or 20.6% due to a $2,535 increase in property taxes, a $289,288 increase in Available Fund Balance, and a $926,224 increase in Revenue. The Revenue increase reflects funding for bridges from State and federal sources, and the Special District Augmentation Fund.

Highlights

			Amount	Positions
1.	Internal Service Fund charges for bridge operations	S&S	(985)	0.00
2.	Decreased Appropriations due to decrease in miscellaneous Service & Supplies accounts and actual workload	S&S	(852,506)	0.00
3.	Increased Appropriations due to increases in services and supplies and equipment associated with bridge operations	S&S FA Net	1,069,845 17,200 1,087,045	0.00
4.	Increased Appropriations due to actual cost of workload projects	S&S	984,493	0.00
5.	Estimated increases in Property Tax, Available Fund Balance, and Revenues, $1,237,438, offset by decrease in revenue due to lower assessment fees and interest earnings, $19,391	PT AFB Rev	(2,535) (289,288) (926,224) (1,218,047)	0.00
TOTAL CHANGE IN NET COUNTY COST			0	0.00

Final Budget Adjustments

1.	Available Fund Balance adjustments	S&S AFB Net	162,754 (162,754) 0	0.00
TOTAL CHANGE IN NET COUNTY COST			0	0.00

Budget Balancing Plan

There is no Budget Balancing Plan for this program as expenditures are fully offset by revenues.

Major Assumptions

The Joint Powers Agreement will continue to serve as the vehicle for pursuing the Livermore-Amador Sewerage project.

Pending Factors

1.	Available Fund Balance	Unknown	0.00

Final determination of Available Fund Balance by Auditor Controller as of July 1, 1990.

Unmet Needs

None

Funded Issues

None

0935C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1990-91

Program: Health Care Benefit Assessment

SUMMARY

	1988-89 Actual	1989-90 Actual	1989-90 Budget	1990-91 Prelim.	1990-91 Final	Change Budget/ Final
Appropriation:						
Salaries & Benefits	1,115,506	1,289,039	1,419,530	1,616,869	1,616,869	197,339
Services & Supplies	6,693,775	13,609,907	4,830,903	12,394,345	12,771,514	7,940,611
Other Charges	70,581	131,180	119,132	74,158	74,158	(44,974)
Fixed Assets	454,239	133,523	539,000	496,000	592,000	53,000
Other Financing Uses	0	9,076	110,000	1,278,700	365,720	255,720
Net Appropriation	8,334,101	15,172,725	7,018,565	15,860,072	15,420,261	8,401,696
Financing:						
Available Fund Balance	(2,031,071)	(1,538,188)	(1,538,188)	(1,611,378)	(977,555)	560,633
Revenue	(7,614,814)	(14,417,879)	(5,480,377)	(14,248,694)	(14,442,706)	(8,962,329)
Total Financing	(9,645,885)	(15,956,067)	(7,018,565)	(15,860,072)	(15,420,261)	(8,401,696)
Net County Cost	(1,311,784)	(783,342)	0	0	0	0
Full Time Equivalents	36.00	37.00	37.00	37.00	37.00	0.00
Authorized Positions	N/A	N/A	37.00	37.00	37.00	0.00

Major Departments Included

553 - County Service Area EM 1983-1 (Ala. Co. EMS District)
554 - County Service Area VC-1984-1

Program Description

County Service Area EM 1983-1 was established effective July 1, 1989. This service area includes all of Alameda County except the territory lying within the corporate limits of the City of Alameda. Funds derived from the special benefit assessment will support the County's emergency medical services program, which provides paramedic emergency ambulance services, coordination of pre-hospital emergency care, emergency medical technician training, emergency medical dispatch, trauma system support/coordination and administration coordination/medical direction of the County's emergency medical services program.

County Service Area VC-1984-1 was established effective July 1, 1984. This service area includes all of Alameda County except the territory lying within the corporate limits of the Cities of Dublin and Fremont. Emeryville is not included in the service area, but the city pays for services from its General Fund. The benefit assessments collected from the City of Berkeley are returned to the Berkeley Health Departmnet to staff and operate a vector control services program, which includes comprehensive service and waterfront poisoning of rats, bubonic plague surveillance activities, surveys and investigates for vectors such as rats, ground squirrels and flies, and responds to public requests for services concerning vectors and vector-borne diseases.

Financial Summary

The 1990-91 preliminary appropriation for the Health Care Benefit Assessment programs is recommended to increase $8,841,507 or 126.0% from $7,018,565 to $15,860,072.

Salaries and Employee Benefits are recommended to increase $197,339 due to annualization of 1989-90 cost-of-living adjustments and known 1990-91 adjustments. Services and Supplies are recommended to increase $7,563,442 due to mid-year Board approved adjustments, additional trauma contribution from the Special District Augmentation Fund and increased Internal Service Fund charges, offset by decreases in operating and indirect costs. Other Charges are recommended to decrease $44,974 due to decreased indirect charges. Fixed Assets are recommended to decrease $43,000 based on equipment purchase requirements. Other Financing Uses is recommended to increase $1,168,700 due to mid-year Board approved increase in contingency, as well as a recommended increase for the Emergency Medical Services (EMS) system improvements.

Revenue is recommended to increase $8,768,317 due to mid-year Board approved EMS assessment rate increases, requested Vector Control assessment rate increases and other revenue increases based on experience. The Available Fund Balance is recommended to increase a net of $73,190 based on projected year-end expenditures and revenue.

Highlights

1.	Mid-year Board approved EMS assessment rate adjustment for basic rate and trauma subsidy	S&S OFU Rev Net	6,103,249 808,938 (6,912,187) 0	0.00
2.	Other Board approved mid-year adjustments	S&S Rev Net	1,800 (1,800) 0	0.00
3.	Increase in Internal Service Fund charges	S&S	20,461	0.00
4.	Increase to reflect annualization of 1989-90 COLA and known 1990-91 COLA	S&EB	197,339	0.00

5.	Increase to reflect additional trauma contribution from SDAF	S&S Rev Net	1,496,341 (1,496,341) 0	0.00
6.	Operating cost adjustments to reflect departments requirement	S&S FA Net	(58,409) (43,000) (101,409)	0.00
7.	Decreased indirect costs	OC	(44,974)	0.00
8.	Increased contingency to provide for EMS system improvements	OFU	359,762	0.00
9.	Increase in EMS revenue based on experience and vector control revenue based on assessment increase	Rev	(357,989)	0.00
10.	Net increase in Available Fund Balance based on projected year-end expenditures and revenues.	AFB	(73,190)	0.00
	TOTAL CHANGE IN NET COUNTY COST		0	0.00

Final Budget Adjustments

1.	Technical budget adjustments	S&S FA OFU Rev Net	315,730 96,000 (217,718) (194,012) 0	0.00
2.	Available Fund Balance adjustments	S&S OFU AFB Net	61,439 (695,262) 633,823 0	0.00
	TOTAL CHANGE IN NET COUNTY COST		0	0.00

Budget Balancing Plan

There is no Budget Balancing Plan for this program as expenditures are fully offset by revenues.

Major Assumptions

1. The assessment rate for EMS is computed at the current level of $15.54 per benefit unit with supplemental assessments for the cities of Fremont, Oakland, Albany, Berkeley and Piedmont. Final determination of assessment rates will be proposed in August at the required public hearing. The proposed rate will include impact of negotiations of the ambulance contract. Due to the significance of the unknown factors, no projection of the assessment rate is made.

2. The recommended increases in assessment rates for Vector Control will be adopted by the Board of Supervisors.

Pending Factors

1.	Full Implementation of Recommendations of Fitch Study	Unknown	0.00

Full implementation of recommendations for improvement of the EMS system as presented in the Fitch Study is in process. These may have some impact on assessment rates.

2.	Ambulance Contract	Unknown	0.00

Negotiations are in progress to develop the final contract with Regional Ambulance, the successful bidder for County ambulance services. This may impact assessment rates.

Unmet Needs

None

Funded Issues

None

0936C

BUDGET SCHEDULES

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 1

COUNTY FUNDS	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990	CANCELLATION OF PRIOR YEAR RESERVES	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES	PROVISIONS FOR RESERVES AND/ OR DESIGNATS. (NEW OR INCR.)	TOTAL FINANCING REQUIREMENTS
GENERAL FUND	28,561,038	0	903,047,233	931,608,271	931,608,271	0	931,608,271
CAPITAL PROJECTS FUND	11,535,339	0	22,350,545	33,885,884	33,885,884	0	33,885,884
FISH AND GAME FUND	20,489	0	11,800	32,289	32,289	0	32,289
STRUCTURAL FIRE FUND	578,682	0	1,414,951	1,993,633	1,993,633	0	1,993,633
ROAD FUND	9,776,706	0	31,951,484	41,728,190	41,728,190	0	41,728,190
COUNTY FREE LIBRARY FUND	4,138,348	0	12,037,123	16,175,471	16,175,471	0	16,175,471
COUNTY FREE LIBRARY SPECIAL TAXING ZONE	351,119	0	277,624	628,743	628,743	0	628,743
ACCUMULATIVE CAPITAL OUTLAY FUND	231,104	0	69,302	300,406	300,406	0	300,406
TOTAL	55,192,825	0	971,160,062	1,026,352,887	1,026,352,887	0	1,026,352,887

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 2

COUNTY FUNDS	FUND BALANCE (PER AUDITOR) AS OF JUNE 30, 1990 ACTUAL	LESS: FUND BALANCE-RESERVED/DESIGNATED AT JUNE 30			FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990 ACTUAL
		ENCUMBRANCES	GENERAL & OTHER RESERVES	DESIGNATIONS	
GENERAL FUND	77,209,584	32,630,101	14,498,445	1,520,000	28,561,038
CAPITAL PROJECTS FUND	53,451,720	21,601,785	20,314,596	0	11,535,339
FISH AND GAME FUND	20,489	0	0	0	20,489
STRUCTURAL FIRE FUND	758,883	166,715	13,486	0	578,682
ROAD FUND	17,706,567	5,737,439	2,192,422	0	9,776,706
COUNTY FREE LIBRARY FUND	5,360,496	1,113,248	108,900	0	4,138,348
COUNTY FREE LIBRARY SPECIAL TAXING ZONE	362,825	8,519	3,187	0	351,119
ACCUMULATIVE CAPITAL OUTLAY FUND	1,101,234	125,857	0	744,273	231,104
TOTAL	155,971,798	61,383,664	37,131,036	2,264,273	55,192,825

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 3

COUNTY FUNDS	RESERVES DESIGNATIONS BALANCE AS OF JUNE 30, 1990	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RES./DESIG. TO BE PROVIDED IN BUDG. YR.		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR	FUND
		RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.	RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.		
GENERAL RESERVE	9,081,557	0	0	0	0	9,081,557	GENERAL
GENERAL RESERVE MAJOR MAINTENANCE	2,100,000	0	0	0	0	2,100,000	GENERAL
RESERVE FOR DEPT REVOLVING FUNDS	351,990	0	0	0	0	351,990	GENERAL
RESERVE FOR TRANSITIONAL PAY REC	673,808	0	0	0	0	673,808	GENERAL
RESERVE FOR AGENCY ACCOUNTS REC	207,201	0	0	0	0	207,201	GENERAL
RESERVE FOR TAX REFUNDS RECEIVABLE	96,081	0	0	0	0	96,081	GENERAL
RESERVE FOR INV OF EXPENDABLE SUPP	1,983,533	0	0	0	0	1,983,533	GENERAL
RESERVE FOR DEPOSIT WITH OTHERS	4,275	0	0	0	0	4,275	GENERAL
GENERAL RESERVE CAPITAL IMPROVEMENTS	20,314,596	0	0	0	0	20,314,596	CAPITAL PROJECT
GENERAL RESERVE	13,486	0	0	0	0	13,486	STRUCTURAL FIRE

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 3

COUNTY FUNDS	RESERVES DESIGNATIONS BALANCE AS OF JUNE 30, 1990	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RES./DESIG. TO BE PROVIDED IN BUDG. YR.		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR	FUND
		RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.	RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.		
GENERAL RESERVE INSURANCE	1,000,000	0	0	0	0	1,000,000	ROAD
GENERAL RESERVE EQUIPMENT REPLACEMENT	955,000	0	0	0	0	955,000	ROAD
RESERVE FOR INV-PARTS & EQUIPMENT	106,674	0	0	0	0	106,674	ROAD
RESERVE FOR INVENTORY-SUPPLIES	130,748	0	0	0	0	130,748	ROAD
GENERAL RESERVE	108,000	0	0	0	0	108,000	LIBRARY
RESERVE FOR DEPT REVOLVING FUNDS	900	0	0	0	0	900	LIBRARY
GENERAL RESERVE	3,187	0	0	0	0	3,187	LIB. SPEC.
DESIGNATION BLDG MAINTENANCE DEPT.	550,000	0	0	0	0	550,000	GENERAL
DESIGNATION FAMILY SUPPORT DIV.	970,000	0	0	0	0	970,000	GENERAL
DESIGNATION REAL PROPERTY ASSETS	744,273	0	0	0	0	744,273	ACO
TOTAL	39,395,309	0	0	0	0	39,395,309	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 4

DESCRIPTION	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS
SUMMARIZATION BY SOURCE				
PROPERTY TAXES CURR SECURED	156,632,957.10	174,066,816.98	174,259,340.	198,103,232.
PROPERTY TAXES CURR UNSECURED	16,161,569.56	16,983,297.71	17,381,063.	17,398,929.
PROPERTY TAXES PRIOR SECURED	7,693,739.48	6,000,218.41	7,467,764.	5,637,300.
PROPERTY TAXES PRIOR UNSECURED	508,139.44	606,248.84	1,023,096.	1,021,500.
PENALTIES & COSTS ON DEL TAXES	2,545,171.92	3,518,793.11	2,500,000.	2,525,000.
SUPPLEMENTAL PROP TAXES CURR	15,000,524.95	11,901,685.25	8,825,474.	10,262,787.
SUPPLEMENTAL PROP TAXES PRIOR	753,446.77	1,698,058.78	0.	1,080,968.
SALES AND USE TAXES	9,534,851.66	10,544,392.34	10,200,000.	10,860,000.
OTHER TAXES	13,081,652.63	13,174,061.25	13,039,274.	13,670,472.
TOTAL TAXES	221,912,053.51	238,493,572.67	234,696,011.	260,560,188.

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 4

DESCRIPTION	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS
SUMMARIZATION BY SOURCE (CONT)				
LICENSES, PERMITS AND FRANCHISES	2,213,708.40	2,366,837.66	2,335,624.	2,785,118.
FINES, FORFEITURES AND PENALTIES	17,770,390.81	21,544,980.35	21,729,250.	22,125,332.
USE OF MONEY AND PROPERTY	30,704,933.72	29,085,528.71	25,479,498.	23,496,666.
INTERGOVERNMENTAL REVENUES				
STATE	331,430,109.86	383,259,005.83	339,010,242.	405,283,225.
FEDERAL	144,706,472.76	158,001,121.47	148,939,644.	160,368,944.
OTHER	240,947.40	144,770.95	474,000.	1,444,402.
CHARGES FOR CURRENT SERVICES	44,690,043.89	50,920,532.03	48,257,149.	67,438,588.
MISCELLANEOUS REVENUES	11,988,955.33	10,335,170.15	9,327,882.	13,623,916.
OTHER FINANCING SOURCES	1,999,389.40	6,183,995.80	1,380,900.	14,033,683.
RESIDUAL EQUITY TRANSFERS IN	.00	.00	0.	0.
TOTAL	807,657,005.08	900,335,515.62	831,630,200.	971,160,062.

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 4

DESCRIPTION	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS
SUMMARIZATION BY FUND				
GENERAL FUND	754,740,765.79	854,640,280.20	787,999,823.	903,047,233.
CAPITAL PROJECTS FUND	16,424,499.50	12,005,326.41	6,307,773.	22,350,545.
FISH AND GAME FUND	11,825.59	13,410.67	11,095.	11,800.
STRUCTURAL FIRE FUND	1,523,124.92	1,439,014.49	1,325,669.	1,414,951.
ROAD FUND	23,246,892.66	19,690,661.85	24,458,717.	31,951,484.
REVENUE SHARING FUND	.00	.00	0.	0.
LIBRARY FUND	11,357,782.68	12,210,282.35	11,207,293.	12,037,123.
LIBRARY SPECIAL TAXING ZONE FUND	258,863.68	247,874.54	254,830.	277,624.
ACCUMULATIVE CAPITAL OUTLAY FUND	93,250.26	88,665.11	65,000.	69,302.
TOTAL	807,657,005.08	900,335,515.62	831,630,200.	971,160,062.

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
TAXES						
PROPERTY TAXES CURR SECURED	1011	152,104,207.03	168,962,695.13	169,400,000.	192,600,000.	
PROPERTY TAXES CURR SECURED	1011	272,010.19	301,421.88	251,487.	262,842.	ST FIRE
PROPERTY TAXES CURR SECURED	1011	4,156,928.80	4,691,322.62	4,500,123.	5,119,239.	LIBRARY
PROPERTY TAXES CURR SECURED	1011	99,811.08	111,377.35	107,730.	121,151.	LIB STZ
PROPERTY TAXES CURR UNSECURED	1021	15,713,024.80	16,503,994.25	16,900,000.	16,900,000.	
PROPERTY TAXES CURR UNSECURED	1021	16,780.00	18,315.80	24,897.	23,829.	ST FIRE
PROPERTY TAXES CURR UNSECURED	1021	422,106.39	450,782.42	445,501.	464,117.	LIBRARY
PROPERTY TAXES CURR UNSECURED	1021	9,658.37	10,205.24	10,665.	10,983.	LIB STZ
PROPERTY TAXES SUPPLEMENTAL	1025	14,595,997.72	11,579,344.68	8,600,000.	10,000,000.	
PROPERTY TAXES SUPPLEMENTAL	1025	18,100.93	12,777.23	8,743.	10,529.	ST FIRE
PROPERTY TAXES SUPPLEMENTAL	1025	377,431.46	302,437.44	211,699.	246,392.	LIBRARY
PROPERTY TAXES SUPPLEMENTAL	1025	8,994.84	7,125.90	5,032.	5,866.	LIB STZ
PROPERTY TAXES PRIOR SECURED	1031	7,485,004.71	5,861,274.14	7,300,000.	5,500,000.	
PROPERTY TAXES PRIOR SECURED	1031	10,946.22	5,208.03	9,671.	10,000.	ST FIRE
PROPERTY TAXES PRIOR SECURED	1031	193,317.97	130,744.11	155,293.	125,400.	LIBRARY
PROPERTY TAXES PRIOR SECURED	1031	4,470.58	2,992.13	2,800.	1,900.	LIB STZ

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
TAXES						
PROPERTY TAXES PRIOR SA SEC	1033	653,534.86	993,349.61	0.	900,000.	
PROPERTY TAXES PRIOR SA SEC	1033	1,041.97	1,214.33	0.	603.	ST FIRE
PROPERTY TAXES PRIOR SA SEC	1033	16,934.07	26,492.07	0.	0.	LIBRARY
PROPERTY TAXES PRIOR SA SEC	1033	423.08	617.92	0.	0.	LIB STZ
PROPERTY TAXES PRIOR UNSECURED	1041	494,476.31	589,982.69	1,000,000.	1,000,000.	
PROPERTY TAXES PRIOR UNSECURED	1041	716.49	626.02	1,579.	1,000.	ST FIRE
PROPERTY TAXES PRIOR UNSECURED	1041	12,654.01	15,290.02	20,000.	20,000.	LIBRARY
PROPERTY TAXES PRIOR UNSECURED	1041	292.63	350.11	1,517.	500.	LIB STZ
PROPERTY TAXES PRIOR SA UNSEC	1043	80,827.77	657,899.10	0.	180,000.	
PROPERTY TAXES PRIOR SA UNSEC	1043	36.24	911.29	0.	365.	ST FIRE
PROPERTY TAXES PRIOR SA UNSEC	1043	634.21	17,176.26	0.	0.	LIBRARY
PROPERTY TAXES PRIOR SA UNSEC	1043	14.57	398.20	0.	0.	LIB STZ
AB-8 AUGMENTATION	1051	1,174,729.00	1,023,465.00	1,023,465.	1,074,638.	ST FIRE
AB-8 AUGMENTATION	1051	4,558,552.00	4,612,564.00	4,408,251.	4,628,664.	LIBRARY
AB-8 AUGMENTATION	1051	80,211.00	84,222.00	84,222.	88,433.	LIB STZ
PENALTIES & COSTS ON DEL TAXES	1211	2,545,171.92	3,518,793.11	2,500,000.	2,525,000.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
TAXES						
SALES AND USE TAXES	1311	9,534,851.66	10,544,392.34	10,200,000.	10,860,000.	
SALES AND USE TAX-ACTA	1312	217,038.74	703,718.12	885,000.	968,501.	
SALES AND USE TAX-ACTA	1312	735,686.00	782,765.97	786,000.	825,300.	ROAD
OTHER TAXES:						
PRO RATA	1911	835.71	4,801.54	2,000.	2,800.	
AIRCRAFT	1911	167,526.10	315,783.76	240,000.	300,000.	
PROPERTY TRANSFER TAX	1911	6,147,074.08	5,641,137.49	5,610,336.	5,780,336.	
RACE HORSES	1911	.00	5,603.37	0.	1,800.	
TOTAL TAXES		221,912,053.51	238,493,572.67	234,696,011.	260,560,188.	
LICENSES, PERMITS AND FRANCHISES						
ANIMAL LICENSES (DOG LICENSES)	2011	28,873.00	26,512.50	35,000.	28,370.	
BUSINESS LICENSES	2111	41,826.05	42,326.65	41,400.	88,188.	
CONSTRUCTION PERMITS	2211	1,095,323.32	1,124,759.71	1,226,916.	1,292,158.	
ROAD PRIVILEGES AND PERMITS	2311	6,768.22	6,890.70	6,000.	6,600.	ROAD
ZONING PERMITS	2411	50,904.00	57,024.00	33,000.	40,000.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
LICENSES, PERMITS AND FRANCHISES						
FRANCHISES	2421	670,435.53	783,777.00	670,000.	915,000.	
OTHER LICENSES AND PERMITS:						
MARRIAGE LICENSES	2711	212,623.68	222,593.40	218,308.	310,802.	
BURIAL PERMITS	2811	21,564.60	20,288.70	15,000.	19,000.	
OTHER LICENSES AND PERMITS	2911	85,390.00	82,665.00	90,000.	85,000.	
TOTAL LICENSES, PERMITS & FRANCHISES		2,213,708.40	2,366,837.66	2,335,624.	2,785,118.	
FINES, FORFEITS, AND PENALTIES						
VEHICLE CODE FINES:						
MOTOR VEHICLE FINES & FORFEITS	3100	5,688,404.69	5,352,917.10	6,501,443.	6,349,937.	
MOTOR VEHICLE FINES & FORFEITS	3100	1,104,453.66	1,039,110.79	950,000.	1,045,000.	ROAD
OTHER COURT FINES:						
GENERAL FINES & FORFEITS	3200	10,093,962.32	9,929,286.73	13,189,562.	13,447,841.	
GENERAL FINES & FORFEITS	3200	.00	184.24	0.	0.	ROAD
FISH & GAME CODE FINES & FORF	3231	11,139.20	12,189.17	10,695.	11,000.	F & G
FORFEITURES AND PENALTIES:						
FINES IMP AS COND OF PROBATION	3311	432,553.47	361,328.86	485,000.	360,400.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
FINES, FORFEITS, AND PENALTIES						
FORFEITED DEPOSITS	3411	10.00	.00	0.	0.	
STATUTORY PENALTIES	3412	437,499.50	478,501.87	506,500.	805,054.	
JUDGMENTS AND DAMAGES	3511	.00	4,337,500.00	0.	0.	
AGRICULTURAL FINES	3600	6,982.97	6,546.35	6,050.	6,100.	
HAZARDOUS WASTE CLEAN-UP FINES	3700	(4,615.00)	27,415.24	80,000.	100,000.	
TOTAL FINES, FORFEITS, AND PENALTIES		17,770,390.81	21,544,980.35	21,729,250.	22,125,332.	
USE OF MONEY AND PROPERTY						
INTEREST:						
INTEREST ON INVESTMENTS	4021	16,149,777.83	17,231,643.93	17,000,000.	17,470,000.	
INTEREST ON INVESTMENTS	4021	11,603,760.50	8,551,532.83	6,307,773.	3,300,000.	CAP PRJ
INTEREST ON INVESTMENTS	4021	686.39	1,221.50	400.	800.	F & G
INTEREST ON INVESTMENTS	4021	20,235.03	45,351.13	0.	25,000.	ST FIRE
INTEREST ON INVESTMENTS	4021	1,204,644.62	1,361,701.39	600,000.	1,004,000.	ROAD
INTEREST ON INVESTMENTS	4021	279,734.31	315,563.03	171,337.	195,670.	LIBRARY
INTEREST ON INVESTMENTS	4021	17,948.49	19,926.47	14,580.	20,118.	LIB STZ

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
USE OF MONEY AND PROPERTY						
INTEREST ON INVESTMENTS	4021	93,250.26	88,665.11	65,000.	69,302.	ACO
INTEREST FROM OTHER SOURCES	4031	68,847.12	87,862.49	65,000.	85,629.	
RENTS AND CONCESSIONS:						
RENT OF LAND AND BUILDINGS	4111	976,797.86	884,711.01	937,408.	1,008,147.	
RENT OF LAND AND BUILDINGS	4111	121,324.94	122,913.30	118,000.	118,000.	ROAD
RENT OF EQUIPMENT	4121	167,926.37	374,436.52	200,000.	200,000.	ROAD
TOTAL USE OF MONEY AND PROPERTY		30,704,933.72	29,085,528.71	25,479,498.	23,496,666.	
AID FROM OTHER GOVERNMENTAL AGENCIES						
STATE ASSISTANCE						
HIGHWAY USERS' TAX	5007	12,221,165.96	12,525,237.08	12,850,000.	13,107,000.	ROAD
MOTOR VEHICLE IN LIEU TAX	5011	51,660,204.16	53,843,033.82	52,835,000.	56,750,000.	
TRAILER COACH IN LIEU TAX	5014	561,348.63	455,529.81	370,000.	378,000.	
OTHER IN LIEU TAXES	5017	614,938.25	339,621.02	300,000.	315,000.	ROAD
STATE WELFARE ADMINISTRATION:						
MEDI-CAL ADMINISTRATION	5021	4,033,129.90	7,606,832.59	6,038,213.	7,163,829.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
AID FROM OTHER GOVERNMENTAL AGENCIES						
GAIN PROGRAM	5023	2,272,467.78	5,357,698.00	6,240,376.	5,738,000.	
WELFARE ADMINISTRATION	5024	18,330,353.52	20,070,535.10	25,846,330.	26,655,229.	
CHILDREN'S AID - SED	5028	1,197,457.50	1,675,278.60	1,954,085.	2,161,735.	
INDOCHINESE RELIEF	5032	.00	57.98	0.	0.	
STATE FOR CHILDREN:						
CHILD HEALTH DISABILITY	5036	144,069.33	248,147.24	80,000.	230,000.	
CHILDREN	5037	90,337,309.90	101,158,999.54	93,675,980.	105,276,871.	
EMERGENCY ASSISTANCE - AFDC-UP	5039	(5,868.01)	11,044.68	25,983.	0.	
EMERGENCY ASSIST - FOSTER CARE	5040	18,777.90	47,110.52	89,012.	0.	
CHILDREN IN BRDNG HOMES & INST	5041	23,392,237.22	24,532,484.21	26,791,721.	29,049,271.	
CALIFORNIA CHILDREN'S SERVICES	5044	1,073,666.17	1,786,579.19	1,690,873.	1,832,572.	
CALIFORNIA CHILDREN'S ADMIN	5045	63,389.68	112,829.83	99,948.	99,948.	
CALIF CHILDREN'S SVCS-HIV PROG	5046	10,571.48	23,889.63	0.	43,360.	
PUBLIC HEALTH ADMINISTRATION	5054	.00	29,265.00	14,592.	14,640.	
FAMILY PLANNING	5056	50,678.45	18,573.00	89,700.	76,713.	
MENTAL HEALTH	5061	29,690,916.68	29,090,904.47	28,614,655.	25,340,463.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
AID FROM OTHER GOVERNMENTAL AGENCIES						
MENTAL HEALTH	5061	4,061,543.00	.00	0.	300,000.	CAP PRJ
OTHER STATE AID FOR HEALTH:						
REFUGEE DEMONSTRATION PROJECT	5064	1,345,189.47	979,608.43	0.	0.	
DRUG ABUSE	5065	1,657,954.70	1,794,877.83	1,598,160.	1,631,307.	
ALCOHOLISM	5067	1,778,934.80	1,802,611.20	1,667,008.	1,681,873.	
STATE FOR AGRICULTURE:						
AGRICULTURE DEPT SALARIES	5077	6,600.00	6,600.00	6,600.	6,600.	
RODENT CONTROL	5081	5,000.00	31,000.00	25,000.	33,000.	
CIVIL DEFENSE	5084	107,404.56	57,011.69	100,756.	105,990.	
DISASTER	5094	.00	3,759,951.51	0.	4,535,558.	
DISASTER	5094	312,851.93	275,977.00	0.	315,000.	ROAD
ROAD CONSTRUCTION	5097	.00	.00	0.	614,500.	ROAD
AB-8 HEALTH SUBVENTION	5119	24,547,157.00	25,694,934.00	24,547,754.	25,742,838.	
HOMEOWNERS' PROP TAX RELIEF	5121	5,636,048.75	5,673,456.94	5,450,000.	5,600,000.	
HOMEOWNERS' PROP TAX RELIEF	5121	6,112.96	6,293.25	5,827.	6,145.	ST FIRE
HOMEOWNERS' PROP TAX RELIEF	5121	151,197.32	154,969.82	146,581.	151,243.	LIBRARY

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
AID FROM OTHER GOVERNMENTAL AGENCIES						
HOMEOWNERS' PROP TAX RELIEF	5121	3,461.04	3,509.47	3,354.	3,423.	LIB STZ
OPEN SPACE	5125	89,928.00	88,101.00	100,000.	88,000.	
MILK PROGRAM	5127	434,547.35	598,140.81	515,544.	531,976.	
CMSP REVENUE	5140	22,790,196.00	22,727,954.00	19,592,121.	13,888,954.	
TOBACCO TAX REVENUE	5141	.00	15,816,580.99	0.	14,982,189.	
TOBACCO TAX REVENUE	5141	.00	.00	0.	3,512,406.	CAP PRJ
STATE - JAIL CONSTRUCTION	5142	.00	.00	0.	15,238,139.	CAP PRJ
TRIAL COURT FUNDING	5144	9,547,488.15	20,219,714.68	0.	17,802,240.	
STATE OTHER	5167	21,748,972.74	23,043,138.99	20,818,075.	23,851,113.	
STATE OTHER	5167	27,500.00	.00	0.	0.	CAP PRJ
STATE OTHER	5167	.00	23,430.53	0.	0.	ST FIRE
STATE OTHER	5167	969,066.69	1,061,303.22	6,355,017.	0.	ROAD
STATE OTHER	5167	536,140.90	506,181.41	471,977.	428,100.	LIBRARY
STATE OTHER	5167	.00	7.75	0.	0.	LIB STZ
FEDERAL ASSISTANCE ..						

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
AID FROM OTHER GOVERNMENTAL AGENCIES						
WELFARE ADMINISTRATION	5321	24,434,015.97	23,658,134.74	20,911,562.	21,946,540.	
FEDERAL REFUGEE ASSISTANCE	5352	2,483,011.42	2,751,010.89	6,890,661.	2,621,520.	
CHILDREN	5361	97,825,817.68	110,159,808.76	101,496,263.	114,003,497.	
EMERGENCY ASSISTANCE - AFDC-UP	5362	(1,610.04)	10,334.42	29,128.	0.	
EMERGENCY ASSIST - FOSTER CARE	5363	(34,371.60)	123,072.29	87,671.	0.	
REFUGEE DEMONSTRATION PROJECT	5364	2,533,728.03	1,048,357.69	18,353.	0.	
CHILDREN IN BRDNG HOMES & INST	5371	6,864,483.60	8,210,330.08	7,336,151.	7,954,316.	
DISASTER RELIEF (FEDERAL)	5394	.00	333,808.00	0.	0.	
DISASTER RELIEF (FEDERAL)	5394	.00	729.00	0.	0.	ROAD
ROAD CONSTRUCTION	5411	1,259,419.37	693,533.59	1,745,000.	2,372,075.	ROAD
FEDERAL OTHER	5491	9,185,564.83	10,910,503.50	10,309,072.	11,458,356.	
FEDERAL OTHER	5491	32,952.80	.00	0.	0.	ROAD
FEDERAL OTHER	5491	123,460.70	101,498.51	115,783.	12,640.	LIBRARY
OTHER IN LIEU TAXES:						
LOCAL HOUSING AUTHOR IN LIEU	5611	.00	18,074.10	9,000.	9,000.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
AID FROM OTHER GOVERNMENTAL AGENCIES						
OTHER GOVERNMENT AGENCIES:						
CONTRIBUTIONS FROM CITIES	5721	.00	.00	0.	214,837.	
CONTRIBUTIONS FROM CITIES	5721	67,447.40	52,025.00	0.	0.	ROAD
CONTRIBUTIONS FROM OTHERS	5731	.00	.00	0.	140,565.	
CONTRIBUTIONS FROM OTHERS	5731	173,500.00	74,671.85	465,000.	1,080,000.	ROAD
TOTAL AID FROM OTHER GOVT AGENCIES		476,377,530.02	541,404,898.25	488,423,886.	567,096,571.	
CHARGES FOR CURRENT SERVICES						
ASSESSMENT & TAX COLL FEES	6011	1,668,160.85	2,144,228.97	1,821,500.	2,452,606.	
PROPERTY TAX ADMINISTRATION	6015	.00	.00	0.	4,900,000.	
AUDITING AND ACCOUNTING FEES	6021	209,237.78	241,391.62	235,000.	290,247.	
COMMUNICATION SERVICES	6031	1,004,976.00	1,232,924.00	1,201,717.	1,291,253.	
ELECTION SERVICES	6041	871,456.09	453,209.83	430,000.	572,527.	
LEGAL SERVICES	6061	581,513.84	724,841.88	715,000.	1,014,964.	
PERSONNEL SERVICES	6071	52,124.00	50,998.00	116,189.	120,891.	
PLANNING & ENGINEERING SERVICE	6081	220,268.50	438,008.90	244,500.	448,500.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
CHARGES FOR CURRENT SERVICES						
PLANNING & ENGINEERING SERVICE	6081	37,628.38	51,169.82	30,000.	33,000.	ROAD
PLAN CHECKING FEES	6082	6,780.00	6,310.00	10,000.	10,000.	ROAD
IMPACT MITIGATION FEES	6091	.00	.00	0.	2,761,500.	ROAD
AGRICULTURAL SERVICES	6101	64,771.97	37,015.15	35,000.	39,000.	
CIVIL PROCESS SERVICE	6111	912,186.42	652,771.59	760,000.	700,000.	
COURT FEES AND COSTS:						
COURT FILING FEES AND COSTS	6121	5,172,455.32	5,076,367.99	5,476,100.	5,044,628.	
BAIL FEES & ADMIN COSTS	6122	743,433.60	804,503.41	527,000.	837,401.	
UNINSURED MOTORIST - ADM COST	6123	.00	1,175,907.00	673,000.	751,488.	
JURY, WITNESS & INTERP FEES	6131	165,483.01	193,938.69	195,300.	175,703.	
COURT REPORTER FEES	6141	661,506.58	632,366.60	709,500.	626,687.	
ESTATE FEES	6151	96,543.43	74,483.77	90,000.	75,000.	
GUARDIANSHIP FEES	6152	157,069.27	341,970.48	0.	355,000.	
HUMANE SERVICES	6161	183,972.64	178,202.47	180,000.	190,000.	
LAW ENFORCEMENT SERVICES	6171	2,492,047.63	5,127,651.58	4,035,038.	4,661,064.	
BOOKING FEES	6175	.00	.00	0.	5,110,000.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
CHARGES FOR CURRENT SERVICES						
RECORDING FEES	6181	4,118,917.51	4,170,016.08	2,761,748.	3,484,323.	
VITAL RECORDS FEES	6182	.00	38,782.50	0.	0.	
RECORDING FEES - AB 1938	6183	5,280.00	4,680.00	0.	32,000.	
STATE BAY FARM BRIDGE MAINT	6186	22,614.30	.00	0.	0.	ROAD
ROAD AND STREET SERVICES	6191	9,967.81	28,360.08	28,700.	28,700.	ROAD
HEALTH FEES AND SERVICES	6201	305,717.75	442,931.10	277,272.	418,100.	
ENVIRONMENTAL HEALTH SER FEES	6202	2,312,017.14	2,618,680.11	2,652,620.	5,014,741.	
PATIENT FEES	6211	411,048.28	419,034.87	400,000.	465,760.	
SUPPORT SERVICES-COUNTY DEPTS	6215	1,107,805.91	618,798.00	306,770.	520,205.	
SUPPORT SERVICES-COUNTY DEPTS	6215	2,137,939.06	729,423.43	0.	1,011,927.	ROAD
ADOPTION FEES	6231	13,880.00	25,890.00	14,000.	14,000.	
CALIFORNIA CHILDREN'S SERVICES	6241	26,490.82	27,089.08	32,000.	32,000.	
INSTITUTIONAL CARE AND SERVICES:						
INSURANCE	6251	379,773.09	308,613.18	275,000.	285,000.	
MEDI-CAL	6252	5,088,216.48	5,724,196.86	5,556,003.	5,949,782.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
CHARGES FOR CURRENT SERVICES						
MEDICARE	6253	1,244,180.55	1,244,861.60	1,076,000.	1,141,000.	
INMATES IN STATE INSTITUTIONS	6261	1,835.13	2,189.60	2,000.	2,000.	
CARE OF JUVENILE COURT WARDS	6281	170,074.52	150,056.81	175,400.	159,600.	
CARE OF STATUS OFFENDERS	6282	24,041.22	21,751.99	16,800.	20,000.	
RECORD SEALING FEE	6283	1,338.00	1,118.00	1,100.	1,700.	
WORK FURLOUGHEE REIMBURSEMENTS	6284	448,850.88	526,697.91	500,000.	527,000.	
CITY AND FEDERAL PRISONERS	6291	525,765.94	176,821.01	530,000.	175,000.	
EDUCATIONAL SERVICES:						
PEACE OFFICER TRAINING	6331	484,650.08	483,739.38	476,526.	476,526.	
LIBRARY SERVICES	6361	18,832.27	24,333.97	17,000.	17,000.	LIBRARY
ATTORNEY FEES - CRIMINAL	6375	3,145.00	4,558.55	10,310.	4,750.	
OTHER CHARGES FOR CURRENT SERV	6381	10,207,135.96	12,682,559.54	15,165,378.	14,581,107.	
OTHER CHARGES FOR CURRENT SERV	6381	4,312.69	2,349.05	5,000.	5,000.	ROAD
OTHER CHARGES FOR CURRENT SERV	6381	281,020.19	797,595.58	467,748.	584,658.	LIBRARY
OTHER CHARGES FOR CURRENT SERV	6381	33,578.00	7,142.00	24,930.	25,250.	LIB STZ
TOTAL CHARGES FOR CURRENT SERVICES		44,690,043.89	50,920,532.03	48,257,149.	67,438,588.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
OTHER REVENUE						
SALE OF FIXED ASSETS:						
SALE OF LAND STRUCTURES & IMPS	7001	100.00	.00	0.	0.	
SALE OF LAND STRUCTURES & IMPS	7001	2,020,000.00	129,220.26	0.	0.	ROAD
FIXED PROPERTY LEASES	7002	.00	.00	0.	167,315.	
SALE OF EQUIPMENT	7051	30,204.14	28,694.88	16,000.	0.	
SALE OF EQUIPMENT	7051	.00	21,856.52	0.	0.	ROAD
OTHER SALES:						
SALE OF PERSONAL PROPERTY	7101	252,482.53	149,035.58	154,476.	165,342.	
SALE OF PERSONAL PROPERTY	7101	594.18	5,182.40	0.	0.	ROAD
SALE OF PRODUCE	7151	8.00	.00	21,000.	0.	
SALE OF MEALS	7201	2,360.00	58.79	3,000.	2,000.	
SALES-SERVICES	7214	875.00	.00	0.	0.	ROAD
OTHER:						
DISCOUNTS	7501	4,679.03	2,661.55	10,000.	2,000.	
DUPLICATE TAX PAYMENTS	7551	411,186.10	731,274.69	575,000.	10,000.	
GIFTS AND DONATIONS	7601	32,425.00	130,392.50	35,910.	41,500.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
OTHER REVENUE						
GIFTS AND DONATIONS	7601	223,643.78	36,025.42	35,000.	35,000.	LIBRARY
GENERAL RELIEF REFUNDS	7651	31,487.77	42,727.54	20,418.	32,000.	
INSURANCE PROCEEDS	7701	3,232.00	4,446.52	0.	0.	
INSURANCE PROCEEDS	7701	.00	11,000.00	0.	0.	LIBRARY
UNCLAIMED MONEY & CASH OVERAGE	7801	716,271.20	589,819.84	350,000.	450,000.	
UNCLAIMED MONEY & CASH OVERAGE	7801	109.13	22.31	0.	0.	ROAD
UNCLAIMED MONEY & CASH OVERAGE	7801	1,048.59	1,901.90	0.	1,000.	LIBRARY
COUNTY OVERHEAD REIMBURSEMENT	7941	5,806,866.00	5,653,276.00	5,653,000.	5,514,309.	
OTHER REVENUE	7951	2,430,893.38	2,776,730.90	2,403,078.	7,185,450.	
OTHER REVENUE	7951	2.00	771.47	0.	0.	CAP PRJ
OTHER REVENUE	7951	2,415.89	.00	0.	0.	ST FIRE
OTHER REVENUE	7951	13,925.90	5,667.31	10,000.	10,000.	ROAD
OTHER REVENUE	7951	4,145.71	14,403.77	41,000.	8,000.	LIBRARY
TOTAL OTHER REVENUE		11,988,955.33	10,335,170.15	9,327,882.	13,623,916.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 5

SOURCE CLASSIFICATION	ACCT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
OTHER FINANCING SOURCES						
LOANS	8051	.00	.00	0.	7,000,000.	ROAD
OPERATING TRANSFERS - IN	8406	299,692.40	73.69	1,380,900.	697,634.	
OPERATING TRANSFERS - IN	8406	731,694.00	.00	0.	0.	CAP PRJ
PROCEEDS FROM SALE OF BONDS	8651	.00	.00	0.	6,247,167.	
RESIDUAL EQUITY TRANSFERS - IN	8851	968,003.00	2,730,900.00	0.	0.	
RESIDUAL EQUITY TRANSFERS - IN	8851	.00	3,453,022.11	0.	0.	CAP PRJ
RESIDUAL EQUITY TRANSFERS - IN	8851	.00	.00	0.	88,882.	ROAD
TOTAL OTHER FINANCING SOURCES		1,999,389.40	6,183,995.80	1,380,900.	14,033,683.	
GRAND TOTAL REVENUE		807,657,005.08	900,335,515.62	831,630,200.	971,160,062.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY BUDGET UNIT
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5A

BUDGET UNIT	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT						
LEGISLATIVE AND ADMINISTRATIVE						
NON-PROGRAM REVENUE	100	295,135,279.16	309,032,777.36	299,517,000.	338,032,309.	
BOARD OF SUPERVISORS	101	.00	37.05	0.	0.	
CLERK OF BOARD OF SUPERVISORS	103	3,896.09	3,536.91	2,500.	6,900.	
COUNTY ADMINISTRATOR	104	100,888.27	63,792.22	46,041.	54,485.	
TOTAL LEGISLATIVE AND ADMINISTRATIVE		295,240,063.52	309,100,143.54	299,565,541.	338,093,694.	
FINANCE						
AUDITOR-CONTROLLER	110	1,807,539.78	2,215,003.49	1,883,500.	2,572,663.	
ASSESSOR	111	722,798.10	1,186,109.23	605,000.	795,562.	
TREASURER-TAX COLLECTOR	114	1,591,410.37	1,913,770.57	1,711,447.	1,962,115.	
RETIREMENT	115	550,289.61	544,902.64	701,337.	808,679.	
PURCHASING AGENT	117	46,222.95	56,462.42	46,100.	426,954.	
CENTRAL COLLECTIONS	120	1,302,654.51	1,523,414.32	1,473,277.	1,569,194.	
PROPERTY AND SALVAGE	121	72,743.68	92,255.91	68,900.	27,386.	
TOTAL FINANCE		6,093,659.00	7,531,918.58	6,489,561.	8,162,553.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY BUDGET UNIT
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5A

BUDGET UNIT	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT (CONTINUED)						
COUNSEL						
COUNTY COUNSEL	125	170,741.46	199,228.81	255,000.	614,075.	
TOTAL COUNSEL		170,741.46	199,228.81	255,000.	614,075.	
PERSONNEL						
PERSONNEL	131	52,978.45	53,359.15	116,189.	120,891.	
TOTAL PERSONNEL		52,978.45	53,359.15	116,189.	120,891.	
PROPERTY MANAGEMENT						
PUBLIC WORKS ADMINISTRATION	145	1,198,404.47	823,828.97	525,270.	738,705.	
GENERAL SERVICES AGENCY ADMIN	148	82,688.72	83,454.76	82,655.	97,972.	
TOTAL PROPERTY MANAGEMENT		1,281,093.19	907,283.73	607,925.	836,677.	
PLANT ACQUISITION						
PLANT ACQUISITION	146	7,648,888.12	8,176,217.15	14,560,141.	16,542,033.	
PLANT ACQUISITION	146	.00	2,414,617.11	0.	0.	CAP PRJ
PLANT ACQUISITION	146	93,250.26	88,665.11	65,000.	69,302.	ACO

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY BUDGET UNIT
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5A

BUDGET UNIT	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT (CONTINUED)						
TOTAL PLANT ACQUISITION		7,742,138.38	10,679,499.37	14,625,141.	16,611,335.	
ELECTIONS						
REGISTRAR OF VOTERS	155	1,200,412.74	653,683.65	652,000.	797,527.	
TOTAL ELECTIONS		1,200,412.74	653,683.65	652,000.	797,527.	
COMMUNICATIONS						
CONSOLIDATED DISPATCHING SVCS	162	1,004,976.00	1,232,924.00	1,201,717.	1,291,253.	
TOTAL COMMUNICATIONS		1,004,976.00	1,232,924.00	1,201,717.	1,291,253.	
PROMOTION						
ADVERTISING COUNTY RESOURCES	165	47,125.00	85,455.00	49,910.	60,500.	
ECONOMIC DEVELOPMENT	167	.00	.00	0.	355,402.	
TOTAL PROMOTION		47,125.00	85,455.00	49,910.	415,902.	
OTHER GENERAL						
DISASTER RESPONSE	195	.00	3,862,661.00	0.	4,200,153.	
MISCELLANEOUS EXPENSE	199	5,378.47	5,238.17	0.	0.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY BUDGET UNIT
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 5A

BUDGET UNIT	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT (CONTINUED)						
TOTAL OTHER GENERAL		5,378.47	3,867,899.17	0.	4,200,153.	
TOTAL GENERAL GOVERNMENT		312,838,566.21	334,311,395.00	323,562,984.	371,144,060.	
PUBLIC PROTECTION						
JUDICIAL						
SUPERIOR COURT	200	4,129,951.90	885,684.63	2,875,104.	995,648.	
TRIAL COURT REVENUE	201	.00	20,219,714.68	0.	17,802,240.	
COUNTY CLERK	202	3,894,090.98	3,908,363.15	4,200,635.	4,302,231.	
CORPUS	203	.00	.00	0.	104,319.	
DISTRICT ATTORNEY	205	3,310,187.89	2,852,595.29	2,450,301.	2,679,943.	
PUBLIC DEFENDER	207	1,339,307.06	1,903,649.88	1,007,101.	619,968.	
GRAND JURY	209	69,888.00	77,344.00	73,417.	75,301.	
ALAMEDA MUNICIPAL COURT	210	456,269.37	538,672.20	511,022.	609,106.	
BERKELEY-ALBANY MUNI COURT	211	1,633,886.36	1,779,894.37	2,137,000.	2,151,966.	
FREMONT-NEWARK-UNION CITY M C	212	1,813,079.15	2,108,039.21	2,205,000.	2,236,476.	
LIVERMORE-PLSNTON MUNI COURT	213	1,132,099.42	2,539,441.21	2,016,856.	2,056,333.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY BUDGET UNIT
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5A

BUDGET UNIT	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
OAKLAND-PIEDMONT MUNI COURT	214	4,561,486.38	4,823,413.37	5,501,050.	5,201,223.	
SAN LEANDRO-HAYWARD MUNI COURT	216	2,405,602.05	2,712,332.67	2,308,900.	2,864,987.	
OFFICE OF COURT SERVICES	218	212,398.50	419,980.23	223,685.	672,517.	
TOTAL JUDICIAL		24,958,247.06	44,769,124.89	25,510,071.	42,372,258.	
POLICE PROTECTION						
SHERIFF-ADMINISTRATION	220	731,140.27	1,205,311.62	841,823.	797,143.	
SHERIFF-COUNTYWIDE SERVICES	221	1,309,577.53	1,407,220.39	1,683,273.	1,828,433.	
SHERIFF-UNINCORP SERVICES	222	819,234.87	1,897,130.50	0.	1,791,985.	
SHERIFF-DUBLIN SERVICES	223	1,502,983.07	1,493,742.33	1,823,419.	2,379,504.	
SHERIFF-CIVIL DIVISION	225	914,642.98	662,401.05	765,000.	705,000.	
SHERIFF-CAL I.D.	226	253,627.58	2,283,479.84	1,218,117.	1,337,107.	
CONSOL CRIMINAL RECORDS UNIT	227	66,209.96	70,419.65	68,000.	116,728.	
TOTAL POLICE PROTECTION		5,597,416.26	9,019,705.38	6,399,632.	8,955,900.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY BUDGET UNIT
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5A

BUDGET UNIT	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
DETENTION AND CORRECTION						
SANTA RITA CAPITAL PROJECT	234	9,630,177.47	6,785,577.59	5,307,773.	17,738,139.	CAP PRJ
SANTA RITA JAIL	236	782,948.50	207,370.00	609,508.	671,564.	
WORK FURLOUGH	237	448,870.51	677,238.10	500,000.	953,000.	
NORTH COUNTY JAIL	238	.00	.00	0.	95,074.	
DETENTION & CORRECTIONS ADMIN	239	.00	.00	0.	60,871.	
PROBATION OFFICER	240	4,238.43	139,092.16	66,360.	39,883.	
JUVENILE HALL	242	610,966.47	699,552.54	552,961.	570,080.	
ADULT PROBATION DIVISION	243	928,471.52	1,598,386.38	1,003,082.	1,389,299.	
BOYS' CAMP	245	316,199.18	338,009.30	209,482.	223,045.	
LOS CERROS	246	470,701.28	503,345.62	293,755.	313,167.	
JUVENILE PROBATION DIVISION	248	307,540.14	409,184.33	465,301.	118,870.	
DIRECTOR JUV INSTITUTIONS DIV	249	5,255.96	7,454.14	6,944.	14,166.	
STC - TRAINING	250	148,140.64	204,279.32	226,500.	258,000.	
DE-INSTITUT STAT OFFENDERS	257	2,123,511.62	2,122,091.79	961,540.	1,089,957.	
TOTAL DETENTION AND CORRECTION		15,777,021.72	13,691,581.27	10,203,206.	23,535,115.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY BUDGET UNIT
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5A

BUDGET UNIT	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
PROTECTIVE INSPECTION						
AGRICULTURAL COMMISSIONER	265	861,168.79	815,686.86	784,495.	919,081.	
BUILDING INSPECTION	266	1,109,621.63	1,127,801.36	1,241,916.	1,307,158.	
SEALER OF WEIGHTS & MEASURES	267	129,316.46	149,516.93	141,193.	144,056.	
TOTAL PROTECTIVE INSPECTION		2,100,106.88	2,093,005.15	2,167,604.	2,370,295.	
OTHER PROTECTION						
PUBLIC PROTECTION SERVICES	260	10,749.00	17,841.00	0.	0.	
EMERGENCY SERVICES	270	122,533.91	67,611.69	111,356.	125,990.	
CORONER-PUBLIC ADMINISTRATOR	271	299,297.71	142,979.22	135,737.	143,750.	
COMMUNITY DVLPMT - TITLE I	272	2,246,120.85	2,067,149.06	3,083,050.	3,251,874.	
PLANNING COMMISSION	273	262,775.91	678,800.49	270,500.	701,500.	
LOCAL AGENCY FORMATION COMM	274	44,415.00	71,150.00	25,000.	62,500.	
RECORDER	275	9,264,825.52	8,799,955.89	7,898,806.	8,420,619.	
FIELD SERVICES	280	1,523,124.92	1,439,014.49	1,325,669.	1,414,951.	ST FIRE
ANIMAL CONTROL	282	222,895.64	206,119.67	217,000.	237,030.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY BUDGET UNIT
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5A

BUDGET UNIT	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
ANIMAL CONTROL	282	11,825.59	13,410.67	11,095.	11,800.	F AND G
TOTAL OTHER PROTECTION		14,008,564.05	13,504,032.18	13,078,213.	14,370,014.	
TOTAL PUBLIC PROTECTION		62,441,355.97	83,077,448.87	57,358,726.	91,603,582.	
PUBLIC ASSISTANCE						
ADMINISTRATION						
SOC SVCS AGNCY OPERATIONS REV	345	44,192,902.97	52,916,125.22	55,739,996.	56,969,169.	
ECONOMIC BENEFITS	350	.00	4,446.52	0.	0.	
HUMAN SERVICES	351	3,232.00	.00	0.	0.	
PUBLIC GUARDIAN - CONSERVATOR	357	.00	342,084.76	0.	355,000.	
FAMILY SUPPORT	358	8,332,748.11	9,067,881.99	9,147,470.	10,709,187.	
DEPARTMENT ON AGING	359	3,944,717.06	3,853,148.13	3,862,298.	3,862,298.	
COMMUNITY SERVICES	370	.00	.00	0.	59,153.	
TOTAL ADMINISTRATION		56,473,600.14	66,183,686.62	68,749,764.	71,954,807.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

ANALYSIS OF FINANCING SOURCES BY BUDGET UNIT
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5A

BUDGET UNIT	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC ASSISTANCE (CONTINUED)						
AID PROGRAMS						
AGED BLIND DISAB-EMER PAY	363	(1,408.45)	(2,278.44)	0.	0.	
AGED BLIND DISAB-SPEC CIRC	365	24,900.00	60,154.18	39,096.	111,281.	
CHILDREN'S AID	366	192,040,509.58	213,371,000.90	199,092,804.	219,280,368.	
CHILDREN'S AID - BHI	367	32,301,463.67	34,990,590.51	36,342,374.	39,201,857.	
CHILDREN'S AID - SED	368	1,197,457.50	1,675,278.60	1,954,085.	2,161,735.	
INDIGENT AID	380	1,911,987.88	2,018,576.59	1,741,811.	1,832,000.	
REFUGEE AID	382	1,164,155.43	1,326,380.81	1,292,579.	1,296,422.	
TOTAL AID PROGRAMS		228,639,065.61	253,439,703.15	240,462,749.	263,883,663.	
CARE OF COURT WARDS						
CARE OF JUVENILE COURT WARDS	390	2,758.37	82.00	2,000.	0.	
TOTAL CARE OF COURT WARDS		2,758.37	82.00	2,000.	0.	
OTHER PUBLIC ASSISTANCE						
REFUGEE SERVICES	392	712,789.25	768,695.64	639,574.	883,098.	
SPECIAL WELFARE PROGRAMS	395	923,640.43	584,451.76	690,459.	2,112,106.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY BUDGET UNIT
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5A

BUDGET UNIT	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC ASSISTANCE (CONTINUED)						
TOTAL OTHER PUBLIC ASSISTANCE		1,636,429.68	1,353,147.40	1,330,033.	2,995,204.	
TOTAL PUBLIC ASSISTANCE		286,751,853.80	320,976,619.17	310,544,546.	338,833,674.	
HEALTH AND SANITATION						
HEALTH						
HLTH CARE SER AGENCY ADMIN	400	951,695.04	1,041,341.55	1,396,375.	1,362,765.	
COMMUNITY HEALTH SVC ADMIN	405	492,516.91	447,904.61	384,534.	466,481.	
COMMUNITY HEALTH DISTRICT SVCS	410	1,975,671.23	2,901,462.50	1,682,232.	2,994,061.	
COMMUNITY HEALTH PROM & PROT	413	5,053,995.20	6,568,120.17	6,869,805.	7,360,585.	
EMS - GENERAL FD OPERATIONS	426	33,000.00	1,716,811.08	0.	2,958,532.	
ENVIRONMENTAL HEALTH SERVICES	430	2,499,064.74	2,890,750.15	2,896,105.	5,284,591.	
MENTAL HEALTH SERVICES	440	36,666,891.66	36,891,188.33	36,184,319.	33,322,963.	
MENTAL HEALTH SERVICES	440	6,323,979.49	2,785,514.30	1,000,000.	4,612,406.	CAP PRJ
ALCOHOL & DRUG ABUSE SER ADMIN	444	7,036,709.84	10,342,719.03	7,946,791.	10,706,154.	
TOTAL HEALTH		61,033,524.11	65,585,811.72	58,360,161.	69,068,538.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF FINANCING SOURCES BY BUDGET UNIT
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5A

BUDGET UNIT	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
HEALTH AND SANITATION (CONTINUED)						
HOSPITAL CARE						
CRIMINAL JUSTICE MEDICAL SERV	451	40,960.00	30,884.15	13,928.	15,714.	
AB-8 HEALTH PROGRAM	460	24,547,157.00	25,694,934.00	24,547,754.	25,742,838.	
COUNTY MEDICAL SERVICE PLAN	465	23,535,510.00	36,987,102.45	19,592,121.	28,600,545.	
HIGHLAND GENERAL HOSPITAL	470	260,022.11	13,108.19	0.	0.	CAP PRJ
FAIRMONT HOSPITAL	471	210,320.43	6,509.22	0.	0.	CAP PRJ
TOTAL HOSPITAL CARE		48,593,969.54	62,732,538.01	44,153,803.	54,359,097.	
TOTAL HEALTH AND SANITATION		109,627,493.65	128,318,349.73	102,513,964.	123,427,635.	
PUBLIC WAYS AND FACILITIES						
PUBLIC WAYS						
DISASTER RECOVERY - ROADS	193	.00	729.00	0.	403,882.	ROAD
ROAD AND BRIDGE MAINTENANCE	509	21,550,019.48	17,694,612.71	17,317,700.	29,706,375.	ROAD
TRANSPORTATION MEASURE B	512	736,469.49	782,765.97	786,000.	829,300.	ROAD
CALTRANS CONTRACTS	513	960,403.69	533,792.36	6,355,017.	0.	ROAD
GARAGE OPERATIONS - ROAD	515	.00	678,761.81	0.	1,011,927.	ROAD

[illegible]

[illegible]

[illegible]

[illegible]

BUDGET UNIT	UNIT	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ REVISED BY THE BOARD OF SUPERVISORS	FINAL CHANGES (BRIEF EXPLANATION)
PUBLIC WAYS AND FACILITIES (CONTINUED)						
TOTAL PUBLIC WAYS		23,240,892.86	19,920,661.85	24,458,717	31,951,464	
TRANSPORTATION SYSTEMS						
PARATRANSIT	5470	956,681.74	704,718.12	885,000	968,501	
TOTAL TRANSPORTATION SYSTEMS		956,681.74	704,718.12	885,000	968,501	
PARKING FACILITIES						
PARKING FACILITIES	5310	791,790.35	758,370.01	788,980	833,379	
TOTAL PARKING FACILITIES		791,790.35	758,370.01	788,980	833,379	
TOTAL PUBLIC WAYS AND FACILITIES		24,299,364.95	21,153,749.98	26,132,697	33,753,364	
RECREATION & CULTURAL SERVICES						
RECREATION FACILITIES						
VETERANS' MEMORIAL BUILDINGS	6000	86,701.50	38,565.00	75,160	81,500	
TOTAL RECREATION FACILITIES		86,701.50	38,565.00	75,160	81,500	
TOTAL RECREATION AND CULTURAL SERVICES		86,701.50	38,565.00	75,160	81,500	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

ANALYSIS OF FINANCING SOURCES BY BUDGET UNIT
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 5A

BUDGET UNIT	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
EDUCATION						
LIBRARY SERVICES						
COUNTY LIBRARY	780	11,342,347.68	12,183,330.35	11,179,431.	12,013,463.	LIBRARY
COOPERATIVE LIBRARY SYSTEM	781	15,435.00	26,952.00	27,862.	23,660.	LIBRARY
CNTY LIBRARY SPEC TAXING ZONE	785	258,863.68	247,874.54	254,830.	277,624.	LIB STZ
TOTAL LIBRARY SERVICES		11,616,646.36	12,458,156.89	11,462,123.	12,314,747.	
AGRICULTURAL EDUCATION						
COOPERATIVE EXTENSION	790	22.83	1,230.98	0.	1,500.	
TOTAL AGRICULTURAL EDUCATION		22.83	1,230.98	0.	1,500.	
TOTAL EDUCATION		11,616,669.19	12,459,387.87	11,462,123.	12,316,247.	
GRAND TOTAL REVENUE		807,657,005.08	900,335,515.62	831,630,200.	971,160,062.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

ANALYSIS OF CURRENT PROPERTY TAXES AND ASSESSED VALUATION
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 6

COUNTY FUNDS	CURRENT SECURED PROPERTY TAXES				CURRENT UNSECURED PROPERTY TAXES			
	APPORTIONMENT FROM COUNTYWIDE TAX RATE	VOTER APPROVED DEBT RATE	VOTER APPROVED DEBT AMOUNT	TOTAL SECURED	APPORTIONMENT FROM COUNTYWIDE TAX RATE	VOTER APPROVED DEBT RATE	VOTER APPROVED DEBT AMOUNT	TOTAL UNSECURED
GENERAL FUND	192,600,000			192,600,000	16,900,000			16,900,000
STRUCTURAL FIRE FUND	262,842			262,842	23,829			23,829
LIBRARY FUND	5,119,239			5,119,239	464,117			464,117
LIBRARY SPECIAL TAXING ZONE	121,151			121,151	10,983			10,983
TOTAL	198,103,232			198,103,232	17,398,929			17,398,929

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
ANALYSIS OF CURRENT PROPERTY TAXES AND ASSESSED VALUATION
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 6

COUNTYWIDE TAX BASE

	SECURED ROLL				
	LOCALLY ASSESSED	STATE ASSESSED	TOTAL SECURED	UNSECURED ROLL	TOTAL SECURED AND UNSECURED
LAND	22,756,194,384	274,566,457	23,030,760,841	164,320,950	23,195,081,791
IMPROVEMENTS	35,510,204,953	2,453,745,456	37,963,950,409	1,850,833,556	39,814,783,965
PERSONAL PROPERTY	898,623,658	380,876,962	1,279,500,620	3,065,518,027	4,345,018,647
TOTAL ASSESSED VALUATION	59,165,022,995	3,109,188,875	62,274,211,870	5,080,672,533	67,354,884,403
LESS EXEMPTIONS:					
HOMEOWNERS	1,569,734,117	0	1,569,734,117	618,400	1,570,352,517
OTHER	1,480,585,760	158,890	1,480,744,650	37,195,797	1,517,940,447
TOTAL ASSESSED VALUATION	56,114,703,118	3,109,029,985	59,223,733,103	5,042,858,336	64,266,591,439
LESS ALLOWANCE FOR:					
DELINQUENCIES	2,166,027,540	8,705,284	2,174,732,824	400,402,952	2,575,135,776
REDEVELOPMENT INCREMENTS	2,997,054,290	0	2,997,054,290	474,668,041	3,471,722,331
ADJUSTED VALUATION FOR ESTIMATED TAX REVENUE COMPUTATION	50,951,621,288	3,100,324,701	54,051,945,989	4,167,787,343	58,219,733,332

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 7

DESCRIPTION	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
RE-ANALYSIS BY FUNCTION:					
TOTAL GENERAL GOVERNMENT	58,611,032.10	69,297,093.22	78,493,595.	81,440,383.	
TOTAL PUBLIC PROTECTION	251,204,273.99	254,849,120.53	278,131,962.	264,441,448.	
TOTAL PUBLIC ASSISTANCE	335,264,309.18	383,280,853.25	361,787,867.	402,784,795.	
TOTAL HEALTH AND SANITATION	161,582,999.37	200,359,785.95	194,489,786.	211,918,767.	
TOTAL PUBLIC WAYS AND FACILITIES	22,281,136.14	20,475,389.97	35,931,680.	43,389,646.	
TOTAL RECREATION AND CULTURAL SERVICES	360,199.70	348,227.22	313,754.	324,793.	
TOTAL EDUCATION	10,948,803.14	11,654,575.23	14,519,618.	17,043,968.	
TOTAL SPECIFIC FINANCING USES/FUNCTION	840,252,753.62	940,265,045.37	963,668,262.	1,021,343,800.	
TOTAL APPROPRIATIONS FOR CONTINGENCIES	.00	.00	16,100,000.	5,009,087.	
TOTAL RESERVES AND DESIGNATIONS	.00	.00	0.	0.	
TOTAL FINANCING REQUIREMENTS	840,252,753.62	940,265,045.37	979,768,262.	1,026,352,887.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 7

DESCRIPTION	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
RE-ANALYSIS BY FUND:					
GENERAL FUND	751,246,511.15	864,402,018.90	843,726,082.	931,608,271.	
CAPITAL PROJECTS FUND	55,482,086.87	43,884,520.65	85,411,358.	33,885,884.	CAP PRJ
FISH AND GAME FUND	5,478.94	5,616.52	9,508.	32,289.	F AND G
STRUCTURAL FIRE FUND	1,248,053.43	1,286,504.52	1,555,796.	1,993,633.	ST FIRE
ROAD FUND	21,381,972.89	19,139,243.22	34,545,944.	41,728,190.	ROAD
REVENUE SHARING FUND	.00	.00	0.	0.	REV SHR
LIBRARY FUND	10,518,961.29	11,271,019.53	13,775,928.	16,175,471.	LIBRARY
LIBRARY SPECIAL TAXING ZONE FUND	203,903.34	160,726.80	507,384.	628,743.	LIB STZ
ACCUMULATIVE CAPITAL OUTLAY FUND	165,785.71	115,395.23	236,262.	300,406.	ACO
TOTAL FINANCING REQUIREMENTS	840,252,753.62	940,265,045.37	979,768,262.	1,026,352,887.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION AND FUND
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 7

DESCRIPTION	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
RE-ANALYSIS BY GENERAL CLASSIFICATION:					
SALARIES AND EMPLOYEE BENEFITS	261,496,650.52	294,330,062.44	284,969,932.	323,636,698.	
SERVICES AND SUPPLIES	186,519,924.62	216,879,003.75	213,596,318.	250,614,045.	
OTHER CHARGES	304,859,649.43	354,752,201.41	323,453,257.	373,874,434.	
FIXED ASSETS	72,190,437.98	70,340,609.51	122,031,048.	66,863,471.	
INTRA FUND TRANSFERS	(25,840,208.30)	(32,081,175.98)	(24,969,645.)	(34,843,873.)	
OTHER FINANCING USES	41,026,299.37	36,044,344.24	44,587,352.	41,199,025.	
TOTAL OF SPECIFIC FINANCING USES	840,252,753.62	940,265,045.37	963,668,262.	1,021,343,800.	
APPROPRIATIONS FOR CONTINGENCIES	.00	.00	16,100,000.	5,009,087.	
GENERAL RESERVES AND DESIGNATIONS	.00	.00	0.	0.	
TOTAL FINANCING REQUIREMENTS	840,252,753.62	940,265,045.37	979,768,262.	1,026,352,887.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF COUNTY FINANCING REQUIREMENTS
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8

DESCRIPTION	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
TOTAL OF SPECIFIC FINANCING USES		840,252,753.62	940,265,045.37	963,668,262.	1,021,343,800.	
CONTINGENCIES, RESERVES & DESIGNATIONS						
APPROP FOR CONTINGENCIES	902	.00	.00	16,100,000.	5,009,087.	
TOTAL RESERVES AND DESIGNATIONS		.00	.00	0.	0.	
TOTAL FINANCING REQUIREMENTS		840,252,753.62	940,265,045.37	979,768,262.	1,026,352,887.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT						
LEGISLATIVE AND ADMINISTRATIVE						
BOARD OF SUPERVISORS	101	1,405,930.61	1,596,360.15	1,682,715.	1,554,388.	
CLERK OF BOARD OF SUPERVISORS	103	529,162.07	535,810.32	537,680.	578,358.	
COUNTY ADMINISTRATOR	104	2,100,217.93	1,816,600.10	2,014,410.	1,969,620.	
TOTAL LEGISLATIVE AND ADMINISTRATIVE		4,035,310.61	3,948,770.57	4,234,805.	4,102,366.	
FINANCE						
AUDITOR-CONTROLLER	110	4,363,978.28	4,640,578.10	4,618,413.	5,180,188.	
ASSESSOR	111	8,743,301.78	9,101,241.03	9,290,458.	9,736,224.	
TREASURER-TAX COLLECTOR	114	3,707,033.42	3,949,975.07	3,917,574.	4,029,385.	
RETIREMENT	115	519,310.30	522,034.16	626,337.	808,679.	
PURCHASING AGENT	117	2,473,878.38	2,697,420.81	2,411,480.	2,833,345.	
CENTRAL COLLECTIONS	120	1,302,516.75	1,523,411.36	1,473,277.	1,569,194.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT (CONTINUED)						
PROPERTY AND SALVAGE	121	237,086.61	276,253.70	363,717.	287,946.	
TOTAL FINANCE		21,347,105.52	22,710,914.23	22,701,256.	24,444,961.	
COUNSEL						
COUNTY COUNSEL	125	2,369,014.08	2,671,094.07	2,534,633.	3,010,982.	
TOTAL COUNSEL		2,369,014.08	2,671,094.07	2,534,633.	3,010,982.	
PERSONNEL						
PERSONNEL	131	1,896,143.41	3,055,604.17	3,205,425.	3,328,255.	
TOTAL PERSONNEL		1,896,143.41	3,055,604.17	3,205,425.	3,328,255.	
PROPERTY MANAGEMENT						
PUBLIC WORKS ADMINISTRATION	145	1,631,999.47	980,277.47	719,761.	934,467.	
PLANT MANAGEMENT	147	750,000.00	750,000.00	750,000.	750,000.	
GENERAL SERVICES AGENCY ADMIN	148	1,171,007.02	1,231,519.79	1,251,821.	1,364,887.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT (CONTINUED)						
TOTAL PROPERTY MANAGEMENT		3,553,006.49	2,961,797.26	2,721,582.	3,049,354.	
PLANT ACQUISITION						
PLANT ACQUISITION	146	13,428,006.10	16,402,796.24	32,069,345.	22,832,013.	
PLANT ACQUISITION	146	165,785.71	115,395.23	236,262.	300,406.	ACO
TOTAL PLANT ACQUISITION		13,593,791.81	16,518,191.47	32,305,607.	23,132,419.	
ELECTIONS						
REGISTRAR OF VOTERS	155	2,818,976.25	3,313,387.80	3,228,313.	3,410,371.	
TOTAL ELECTIONS		2,818,976.25	3,313,387.80	3,228,313.	3,410,371.	
COMMUNICATIONS						
CONSOLIDATED DISPATCHING SVCS	162	928,229.52	1,104,495.17	1,074,014.	1,158,965.	
TOTAL COMMUNICATIONS		928,229.52	1,104,495.17	1,074,014.	1,158,965.	
PROMOTION						
ADVERTISING COUNTY RESOURCES	165	263,940.39	265,994.40	213,328.	288,709.	
ECONOMIC DEVELOPMENT	167	.00	.00	0.	502,054.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
GENERAL GOVERNMENT (CONTINUED)						
TOTAL PROMOTION		263,940.39	265,994.40	213,328.	790,763.	
OTHER GENERAL						
OTHER INSURANCE & SURETY BONDS	174	3,023,873.00	3,031,667.00	0.	3,005,923.	
UNEMPLOYMENT/DISABILITY INS	175	677,787.09	501,797.68	515,068.	471,828.	
DISASTER RESPONSE	195	.00	5,993,117.70	0.	5,333,528.	
UNALLOCATED BUILDING COSTS	197	226,928.81	410,341.65	294,488.	304,870.	
MISCELLANEOUS EXPENSE	199	3,876,925.12	2,809,920.05	5,465,076.	5,895,798.	
TOTAL OTHER GENERAL		7,805,514.02	12,746,844.08	6,274,632.	15,011,947.	
TOTAL GENERAL GOVERNMENT		58,611,032.10	69,297,093.22	78,493,595.	81,440,383.	
PUBLIC PROTECTION						
JUDICIAL						
SUPERIOR COURT	200	11,426,254.78	14,285,484.87	12,650,726.	14,989,100.	
COUNTY CLERK	202	6,143,540.59	7,644,311.59	7,100,027.	8,224,332.	
CORPUS	203	1,062,923.40	1,013,714.23	1,190,870.	1,292,097.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
DISTRICT ATTORNEY	205	18,057,470.50	21,065,215.75	20,372,240.	22,016,627.	
URBAN NARCOTICS TASK FORCE	206	3,242,454.16	.00	0.	0.	
PUBLIC DEFENDER	207	16,586,850.27	19,631,004.38	18,849,900.	16,670,762.	
GRAND JURY	209	267,321.76	285,216.03	280,841.	284,808.	
ALAMEDA MUNICIPAL COURT	210	1,135,305.58	1,344,203.00	1,222,089.	1,481,924.	
BERKELEY-ALBANY MUNI COURT	211	2,352,771.01	2,581,113.14	2,633,305.	2,743,098.	
FREMONT-NEWARK-UNION CITY M C	212	3,298,626.06	3,719,835.49	3,863,548.	4,253,161.	
LIVERMORE-PLSNTON MUNI COURT	213	2,553,145.44	2,542,313.54	2,491,558.	2,752,729.	
OAKLAND-PIEDMONT MUNI COURT	214	8,418,153.46	9,564,351.40	10,367,837.	11,293,809.	
SAN LEANDRO-HAYWARD MUNI COURT	216	4,128,156.25	4,769,988.00	4,826,370.	5,227,420.	
OFFICE OF COURT SERVICES	218	581,122.54	739,276.80	592,934.	4,615,137.	
TOTAL JUDICIAL		79,254,095.80	89,186,028.22	86,442,245.	95,845,004.	
POLICE PROTECTION						
SHERIFF-ADMINISTRATION	220	7,558,981.16	5,370,758.47	4,311,595.	3,789,903.	
SHERIFF-COUNTYWIDE SERVICES	221	4,118,646.65	5,195,595.67	4,724,417.	4,455,484.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
SHERIFF-UNINCORP SERVICES	222	8,534,799.16	9,509,458.55	7,497,727.	10,437,051.	
SHERIFF-DUBLIN SERVICES	223	1,629,599.50	1,914,292.35	1,675,367.	2,197,750.	
SHERIFF-CIVIL DIVISION	225	9,082,088.55	4,579,922.72	3,938,494.	4,339,636.	
SHERIFF-CAL I.D.	226	274,491.94	2,277,733.50	1,172,172.	1,337,107.	
CONSOL CRIMINAL RECORDS UNIT	227	2,307,164.32	2,430,052.67	2,501,079.	2,577,510.	
SHERIFF - BAILIFFS	228	.00	5,955,204.34	0.	6,513,410.	
TOTAL POLICE PROTECTION		33,505,771.28	37,233,018.27	25,820,851.	35,647,851.	
DETENTION AND CORRECTION						
SANTA RITA CAPITAL PROJECT	234	53,897,513.47	25,953,036.41	61,525,400.	20,850,421.	CAP PRJ
SHERIFF-MEDICAL SECURITY	235	1,081,558.10	1,065,038.84	1,123,193.	518,288.	
SANTA RITA JAIL	236	17,697,859.91	32,543,424.33	33,516,079.	38,021,833.	
WORK FURLOUGH	237	2,073,399.05	2,481,619.27	2,191,364.	2,492,717.	
NORTH COUNTY JAIL	238	12,301,725.65	12,108,851.52	11,837,210.	12,511,951.	
DETENTION & CORRECTIONS ADMIN	239	.00	329,146.56	0.	379,619.	
PROBATION OFFICER	240	3,285,701.47	3,584,113.94	3,592,060.	3,863,720.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
JUVENILE HALL	242	9,074,108.22	9,701,298.62	9,507,060.	10,295,450.	
ADULT PROBATION DIVISION	243	9,860,804.03	10,736,373.69	11,594,927.	11,983,825.	
BOYS' CAMP	245	1,849,767.00	1,984,779.85	1,994,296.	2,174,528.	
LOS CÉRROS	246	1,819,331.90	1,827,837.02	2,458,680.	2,012,763.	
JUVENILE PROBATION DIVISION	248	7,509,811.28	7,581,924.83	8,152,789.	7,816,686.	
DIRECTOR JUV INSTITUTIONS DIV	249	256,783.82	293,435.41	255,662.	300,119.	
STC - TRAINING	250	172,324.45	208,293.81	226,500.	258,000.	
DE-INSTITUT STAT OFFENDERS	257	1,677,531.24	1,695,768.22	1,776,116.	2,328,492.	
TOTAL DETENTION AND CORRECTION		122,558,219.59	112,094,942.32	149,751,336.	115,808,412.	
PROTECTIVE INSPECTION						
AGRICULTURAL COMMISSIONER	265	1,424,749.15	1,481,878.84	1,672,908.	1,787,971.	
BUILDING INSPECTION	266	1,163,650.25	1,157,107.47	1,251,916.	1,315,604.	
SEALER OF WEIGHTS & MEASURES	267	628,512.11	713,059.47	728,135.	712,783.	
TOTAL PROTECTIVE INSPECTION		3,216,911.51	3,352,045.78	3,652,959.	3,816,358.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC PROTECTION (CONTINUED)						
OTHER PROTECTION						
PUBLIC PROTECTION SERVICES	260	1,259,885.00	1,312,959.73	1,255,736.	413,014.	
EMERGENCY SERVICES	270	537,318.25	653,338.20	711,717.	677,233.	
CORONER-PUBLIC ADMINISTRATOR	271	2,460,496.94	2,033,853.88	1,932,338.	2,319,864.	
COMMUNITY DVLPMT - TITLE I	272	2,720,133.54	2,743,093.47	3,082,550.	3,351,450.	
PLANNING COMMISSION	273	1,333,022.85	1,803,180.45	1,549,828.	1,955,483.	
LOCAL AGENCY FORMATION COMM	274	133,513.32	156,593.62	116,753.	139,002.	
RECORDER	275	2,449,053.38	2,436,866.78	1,700,847.	1,890,669.	
FIELD SERVICES	280	1,248,053.43	1,286,504.52	1,555,796.	1,993,633.	ST FIRE
ANIMAL CONTROL	282	522,320.16	551,078.77	549,498.	551,186.	
ANIMAL CONTROL	282	5,478.94	5,616.52	9,508.	32,289.	F AND G
TOTAL OTHER PROTECTION		12,669,275.81	12,983,085.94	12,464,571.	13,323,823.	
TOTAL PUBLIC PROTECTION		251,204,273.99	254,849,120.53	278,131,962.	264,441,448.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC ASSISTANCE						
ADMINISTRATION						
SOCIAL SERVICES AGENCY	349	559,815.38	271,262.83	568,061.	340,228.	
ECONOMIC BENEFITS	350	20,344,377.13	22,311,662.53	23,458,003.	23,750,800.	
HUMAN SERVICES	351	17,685,423.19	20,038,176.57	20,254,091.	19,292,269.	
MANAGEMENT SERVICES	352	13,005,081.87	16,437,506.80	13,231,433.	22,034,877.	
SNEDIGAR COTTAGE	353	1,421,245.53	1,355,198.62	1,512,968.	0.	
FINANCIAL SERVICES	354	1,892,038.06	456,386.31	1,854,971.	0.	
PUBLIC GUARDIAN - CONSERVATOR	357	771.28	658,584.53	0.	945,608.	
FAMILY SUPPORT	358	8,510,278.49	8,892,894.31	9,147,470.	10,709,187.	
DEPARTMENT ON AGING	359	4,226,717.37	4,336,164.14	4,014,148.	4,187,127.	
COMMUNITY SERVICES	370	1,670,950.00	1,811,616.00	1,633,784.	1,463,779.	
TOTAL ADMINISTRATION		69,316,698.30	76,569,452.64	75,674,929.	82,723,875.	
AID PROGRAMS						
MAINT OF EFFORT - SUPP AID	361	139,592.00	133,138.00	139,592.	139,592.	
AGED BLIND DISAB-EMER PAY	363	(1,578.30)	(1,757.17)	0.	0.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC ASSISTANCE (CONTINUED)						
AGED BLIND DISAB-SPEC CIRC	365	41,300.00	93,577.33	39,096.	111,281.	
CHILDREN'S AID	366	202,249,723.46	226,975,246.91	210,288,461.	231,846,528.	
CHILDREN'S AID - BHI	367	33,110,507.69	36,281,320.62	37,804,412.	40,754,809.	
CHILDREN'S AID - SED	368	1,276,528.00	1,698,799.00	2,056,932.	2,265,970.	
INDIGENT AID	380	20,405,969.71	31,604,572.81	24,562,373.	32,157,020.	
REFUGEE AID	382	1,281,717.53	224,940.43	1,292,579.	1,296,422.	
TOTAL AID PROGRAMS		258,503,760.09	297,009,837.93	276,183,445.	308,571,622.	
CARE OF COURT WARDS						
CARE OF JUVENILE COURT WARDS	390	332,518.85	409,546.90	350,000.	659,985.	
TOTAL CARE OF COURT WARDS		332,518.85	409,546.90	350,000.	659,985.	
OTHER PUBLIC ASSISTANCE						
EMPLOYMENT PROGRAMS	355	1,281,202.42	961,572.11	1,184,813.	1,010,213.	
GAIN PROGRAM	356	3,149,230.98	5,538,282.64	5,762,890.	6,100,984.	
REFUGEE SERVICES	392	961,573.90	617,333.00	643,000.	883,098.	
SPECIAL WELFARE PROGRAMS	395	1,719,324.64	2,174,828.03	1,988,790.	2,835,018.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC ASSISTANCE (CONTINUED)						
TOTAL OTHER PUBLIC ASSISTANCE		7,111,331.94	9,292,015.78	9,579,493.	10,829,313.	
TOTAL PUBLIC ASSISTANCE		335,264,309.18	383,280,853.25	361,787,867.	402,784,795.	
HEALTH AND SANITATION						
HEALTH						
HLTH CARE SER AGENCY ADMIN	400	1,896,617.28	2,047,639.19	2,588,247.	2,388,676.	
COMMUNITY HEALTH SVC ADMIN	405	1,979,324.97	2,430,817.26	2,202,361.	2,441,523.	
COMMUNITY HEALTH DISTRICT SVCS	410	10,239,254.51	12,187,558.33	11,197,313.	12,633,452.	
COMMUNITY HEALTH DISTRICT SVCS	410	74,550.97	73.69	0.	0.	CAP PRJ
COMMUNITY HEALTH PROM & PROT	413	11,439,097.06	13,397,984.87	12,078,516.	13,795,040.	
PUBLIC HEALTH CONTRACTS	417	4,610,038.66	5,801,359.00	4,611,396.	5,840,990.	
EMS - GENERAL FD OPERATIONS	426	74,958.00	1,690,351.29	0.	2,950,870.	
ENVIRONMENTAL HEALTH SERVICES	430	3,755,103.11	4,612,808.70	4,714,216.	6,857,112.	
MENTAL HEALTH SERVICES	440	42,705,376.81	46,223,663.77	45,368,526.	48,854,211.	
MENTAL HEALTH SERVICES	440	833,148.16	17,631,410.55	22,934,231.	12,361,992.	CAP PRJ
MENTAL HEALTH CONTRACTS	443	818,773.00	875,382.00	819,135.	0.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
HEALTH AND SANITATION (CONTINUED)						
ALCOHOL & DRUG ABUSE SER ADMIN	444	1,305,729.62	2,020,163.87	1,445,575.	2,111,494.	
ALCOHOLISM PROGRAM	445	3,806,214.15	4,357,844.14	3,632,493.	4,498,611.	
DRUG ABUSE PROGRAM	446	4,176,600.71	6,962,379.38	4,469,180.	7,440,826.	
ALCOHOL & DRUG CONTRACTS	447	945,896.00	983,642.00	945,896.	0.	
TOTAL HEALTH		88,660,683.01	121,223,078.04	117,007,085.	122,174,797.	
HOSPITAL CARE						
CRIMINAL JUSTICE MEDICAL SERV	451	3,145,651.95	2,446,877.87	2,542,978.	2,410,943.	
ADULT DETENTION MED SERVICES	455	5,519,912.09	7,579,525.26	6,843,090.	10,378,405.	
COUNTY MEDICAL SERVICE PLAN	465	23,582,159.68	36,917,092.05	22,557,554.	36,113,438.	
HIGHLAND GENERAL HOSPITAL	470	676,874.27	200,000.00	714,652.	525,662.	CAP PRJ
FAIRMONT HOSPITAL	471	.00	100,000.00	237,075.	147,809.	CAP PRJ
MEDICAL CARE FINANCING	476	39,997,718.37	31,893,212.73	44,587,352.	40,167,713.	
TOTAL HOSPITAL CARE		72,922,316.36	79,136,707.91	77,482,701.	89,743,970.	
TOTAL HEALTH AND SANITATION		161,582,999.37	200,359,785.95	194,489,786.	211,918,767.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
PUBLIC WAYS AND FACILITIES						
PUBLIC WAYS						
DISASTER RECOVERY - ROADS	193	.00	8,270.29	0.	396,341.	ROAD
ROAD AND BRIDGE MAINTENANCE	509	19,109,194.32	17,471,525.07	26,968,893.	39,035,956.	ROAD
TRANSPORTATION MEASURE B	512	766,108.06	742,561.49	1,371,051.	1,466,400.	ROAD
CALTRANS CONTRACTS	513	1,486,644.72	5,698.02	6,206,000.	0.	ROAD
GARAGE OPERATIONS - ROAD	515	20,025.79	911,188.35	0.	829,493.	ROAD
TOTAL PUBLIC WAYS		21,381,972.89	19,139,243.22	34,545,944.	41,728,190.	
TRANSPORTATION SYSTEMS						
PARATRANSIT	525	258,364.61	766,886.12	745,000.	968,501.	
TOTAL TRANSPORTATION SYSTEMS		258,364.61	766,886.12	745,000.	968,501.	
PARKING FACILITIES						
PARKING FACILITIES	519	640,798.64	569,260.63	640,736.	692,955.	
TOTAL PARKING FACILITIES		640,798.64	569,260.63	640,736.	692,955.	
TOTAL PUBLIC WAYS AND FACILITIES		22,281,136.14	20,475,389.97	35,931,680.	43,389,646.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
RECREATION & CULTURAL SERVICES						
RECREATION FACILITIES						
VETERANS' MEMORIAL BUILDINGS	600	360,199.70	348,227.22	313,754.	324,793.	
TOTAL RECREATION FACILITIES		360,199.70	348,227.22	313,754.	324,793.	
TOTAL RECREATION AND CULTURAL SERVICES		360,199.70	348,227.22	313,754.	324,793.	
EDUCATION						
LIBRARY SERVICES						
COUNTY LIBRARY	780	10,477,463.39	11,252,794.49	13,747,875.	16,138,170.	LIBRARY
COOPERATIVE LIBRARY SYSTEM	781	24,547.89	18,225.04	28,053.	37,301.	LIBRARY
LIBRARY SPECIAL PROJECTS	782	16,950.01	.00	0.	0.	LIBRARY
CNTY LIBRARY SPEC TAXING ZONE	785	203,903.34	160,726.80	507,384.	628,743.	LIB STZ
TOTAL LIBRARY SERVICES		10,722,864.63	11,431,746.33	14,283,312.	16,804,214.	
AGRICULTURAL EDUCATION						
COOPERATIVE EXTENSION	790	225,938.51	222,828.90	236,306.	239,754.	
TOTAL AGRICULTURAL EDUCATION		225,938.51	222,828.90	236,306.	239,754.	

COUNTY OF ALAMEDA
STATE OF CALIFORNIA

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

SUMMARY OF COUNTY SPECIFIC FINANCING USES BY FUNCTION AND ACTIVITY
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 8A

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	DPT NUM	ACTUAL 1988-89	ACTUAL 1989-90	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD OF SUPERVISORS	FUND (GENERAL UNLESS INDICATED)
EDUCATION (CONTINUED)						
TOTAL EDUCATION		10,948,803.14	11,654,575.23	14,519,618.	17,043,968.	
TOTAL OF SPECIFIC FINANCING USES		840,252,753.62	940,265,045.37	963,668,262.	1,021,343,800.	

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF SPECIAL DISTRICT BUDGETS
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 13
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990	CANCELLATION OF PRIOR YEAR RESERVES	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES	PROVISIONS FOR RESERVES AND/ OR DESIGNATS. (NEW OR INCR.)	TOTAL FINANCING REQUIREMENTS
CASTRO VALLEY COUNTY FIRE PROTECTION DIST.	659,969	0	4,860,008	5,519,977	5,519,977	0	5,519,977
CASTRO VALLEY COUNTY FIRE PROTECTION DIST. ZONE NO. 1	25,487	0	86,161	111,648	111,648	0	111,648
REDWOOD COUNTY FIRE PROTECTION DIST	14,610	0	25,090	39,700	39,700	0	39,700
COUNTY SERVICE AREA F-1964-1	147	0	5,098	5,245	5,245	0	5,245
COUNTY SERVICE AREA F-1965-1	18,012	0	71,995	90,007	90,007	0	90,007
COUNTY SERVICE AREA F-1965-2	21,510	0	54,169	75,679	75,679	0	75,679
EDEN CONSOLIDATED FIRE PROTECTION DIST	1,181,950	0	4,816,170	5,998,120	5,998,120	0	5,998,120
DISASTER FLOOD	(56,772)	0	162,064	105,292	105,292	0	105,292
ALAMEDA COUNTY FLOOD CONTROL & WATER DISTS COUNTYWIDE	160,461	0	30,405,284	30,565,745	30,565,745	0	30,565,745

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF SPECIAL DISTRICT BUDGETS
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 13
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990	CANCELLATION OF PRIOR YEAR RESERVES	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES	PROVISIONS FOR RESERVES AND/ OR DESIGNATS. (NEW OR INCR.)	TOTAL FINANCING REQUIREMENTS
ZONE 2	4,753,038	0	5,817,923	10,570,961	10,570,961	0	10,570,961
ZONE 2-A	174,373	0	80,906	255,279	255,279	0	255,279
ZONE 3-A	4,574,907	0	1,656,552	6,231,459	6,231,459	0	6,231,459
ZONE 4	719,112	0	569,229	1,288,341	1,288,341	0	1,288,341
ZONE 5	4,641,435	0	3,603,776	8,245,211	8,245,211	0	8,245,211
ZONE 6	3,344,607	0	2,746,214	6,090,821	6,090,821	0	6,090,821
ZONE 7	3,873,892	0	1,682,271	5,556,163	5,556,163	0	5,556,163
ZONE 7-1	1,589,174	0	1,604,000	3,193,174	3,193,174	0	3,193,174
ZONE 7-WF	3,228,368	0	6,288,878	9,517,246	9,517,246	0	9,517,246
ZONE 9	460,445	0	271,963	732,408	732,408	0	732,408
ZONE 12	12,195,107	0	4,952,177	17,147,284	17,147,284	0	17,147,284
ZONE 13	1,625,478	0	350,488	1,975,966	1,975,966	0	1,975,966
COUNTY SERVICE AREA EM-1983-1	663,136	0	12,865,265	13,528,401	13,528,401	0	13,528,401
COUNTY SERVICE AREA VC-1984-1	314,419	0	1,577,441	1,891,860	1,891,860	0	1,891,860

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SUMMARY OF SPECIAL DISTRICT BUDGETS
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 13
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990	CANCELLATION OF PRIOR YEAR RESERVES	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES	PROVISIONS FOR RESERVES AND/ OR DESIGNATS. (NEW OR INCR.)	TOTAL FINANCING REQUIREMENTS
COUNTY SERVICE AREA S-1984-1	2,383,517	0	407,552	2,791,069	2,791,069	0	2,791,069
COUNTY SERVICE AREA R-1967-1	212,517	0	172,514	385,031	385,031	0	385,031
COUNTY SERVICE AREA R-1982-1	78,947	0	12,740	91,687	91,687	0	91,687
COUNTY SERVICE AREA R-1982-2	3,263	0	211	3,474	3,474	0	3,474
COUNTY SERVICE AREA SL-1970-1	664,167	0	658,865	1,323,032	1,323,032	0	1,323,032
COUNTY SERVICE AREA B 1988-1 ESTUARY BRDGS	292,283	0	2,397,000	2,689,283	2,689,283	0	2,689,283
COUNTY SERVICE AREA L-1973-1	77,907	0	89,989	167,896	167,896	0	167,896
DEBT SERVICE BOND INTEREST & REDEMPTION	367,210	441,645	1,152,193	1,961,048	1,625,738	335,310	1,961,048
TOTAL	48,262,676	441,645	89,444,186	138,148,507	137,813,197	335,310	138,148,507

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SPECIAL DISTRICT

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 14
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	FUND BALANCE (PER AUDITOR) AS OF JUNE 30, 1990 ACTUAL	LESS: FUND BALANCE RESERVED/DESIGNATED AT JUNE 30			FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990 ACTUAL
		ENCUMBRANCES	GENERAL & OTHER RESERVES	DESIGNATIONS	
CASTRO VALLEY COUNTY FIRE PROTECTION DIST.	1,317,894	157,725	200	500,000	659,969
CASTRO VALLEY COUNTY FIRE PROTECTION DIST. ZONE NO. 1	226,661	201,174	0	0	25,487
REDWOOD COUNTY FIRE PROTECTION DIST	14,610	0	0	0	14,610
COUNTY SERVICE AREA F-1964-1	147	0	0	0	147
COUNTY SERVICE AREA F-1965-1	18,012	0	0	0	18,012
COUNTY SERVICE AREA F-1965-2	21,510	0	0	0	21,510
EDEN CONSOLIDATED FIRE PROTECTION DIST	1,711,832	29,582	300	500,000	1,181,950
DISASTER FLOOD	(56,772)	0	0	0	(56,772)
ALAMEDA COUNTY FLOOD CONTROL & WATER DISTS COUNTYWIDE	5,174,366	2,789,000	2,224,905	0	160,461

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SPECIAL DISTRICT
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 14
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	FUND BALANCE (PER AUDITOR) AS OF JUNE 30, 1990 ACTUAL	LESS: FUND BALANCE-RESERVED/DESIGNATED AT JUNE 30			FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990 ACTUAL
		ENCUMBRANCES	GENERAL & OTHER RESERVES	DESIGNATIONS	
ZONE 2	6,887,847	2,134,809	0	0	4,753,038
ZONE 2-A	174,373	0	0	0	174,373
ZONE 3-A	4,663,795	79,639	9,249	0	4,574,907
ZONE 4	722,937	0	3,825	0	719,112
ZONE 5	4,661,435	20,000	0	0	4,641,435
ZONE 6	3,794,608	450,001	0	0	3,344,607
ZONE 7	3,949,137	49,732	25,513	0	3,873,892
ZONE 7-1	1,589,174	0	0	0	1,589,174
ZONE 7-WF	3,505,720	277,352	0	0	3,228,368
ZONE 9	470,851	9,304	1,102	0	460,445
ZONE 12	12,610,447	400,034	15,306	0	12,195,107
ZONE 13	1,625,478	0	0	0	1,625,478
COUNTY SERVICE AREA EM-1983-1	4,659,812	3,996,676	0	0	663,136

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
SPECIAL DISTRICT
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED
FOR FISCAL YEAR 1990-91

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY BUDGET FORM
SCHEDULE 14
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	FUND BALANCE (PER AUDITOR) AS OF JUNE 30, 1990 ACTUAL	LESS: FUND BALANCE-RESERVED/DESIGNATED AT JUNE 30			FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 1990 ACTUAL
		ENCUMBRANCES	GENERAL & OTHER RESERVES	DESIGNATIONS	
COUNTY SERVICE AREA VC-1984-1	424,340	109,921	0	0	314,419
COUNTY SERVICE AREA S-1984-1	2,383,517	0	0	0	2,383,517
COUNTY SERVICE AREA R-1967-1	230,458	17,941	0	0	212,517
COUNTY SERVICE AREA R-1982-1	78,947	0	0	0	78,947
COUNTY SERVICE AREA R-1982-2	3,263	0	0	0	3,263
COUNTY SERVICE AREA SL-1970-1	664,167	0	0	0	664,167
COUNTY SERVICE AREA B 1988-1 ESTUARY BRDGS	436,764	144,481	0	0	292,283
COUNTY SERVICE AREA L-1973-1	78,001	94	0	0	77,907
DEBT SERVICE BOND INTEREST & REDEMPTION	1,375,817	0	1,008,607	0	367,210
TOTAL	63,419,148	10,867,465	3,289,007	1,000,000	48,262,676

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 15
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	RESERVES DESIGNATIONS BALANCE AS OF JUNE 30, 1990	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RES./DESIG. TO BE PROVIDED IN BUDG. YR.		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR	FUND
		RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.	RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.		
RESERVE FOR DEPARTMENT REVOLVING FUNDS	200	0	0	0	0	200	CVC FIRE PROT DIST
DESIGNATION-CAPITAL IMPROVEMENTS	500,000	0	0	0	0	500,000	CVC FIRE PROT. DIST.
RESERVE FOR DEPARTMENT REVOLVING FUNDS	300	0	0	0	0	300	EDEN CONSOLIDATED
DESIGNATION-CAPITAL IMPROVEMENTS	500,000	0	0	0	0	500,000	EDEN CONSOLIDATED
GENERAL RESERVE	14,905	0	0	0	0	14,905	FLOOD COUNTYWIDE
GENERAL RESERVE-EQUIPMENT REPLACEMENT	1,210,000	0	0	0	0	1,210,000	FLOOD COUNTYWIDE
GENERAL RESERVE-INSURANCE	1,000,000	0	0	0	0	1,000,000	FLOOD COUNTYWIDE
GENERAL RESERVE	9,249	0	0	0	0	9,249	FLOOD ZONE 3-A
GENERAL RESERVE	3,825	0	0	0	0	3,825	FLOOD ZONE 4
RESERVE FOR DEPARTMENT REVOLVING FUNDS	250	0	0	0	0	250	FLOOD ZONE 7

STATE CONTROLLER
COUNTY BUDGET ACT
(1985)

COUNTY OF ALAMEDA
STATE OF CALIFORNIA
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
FOR FISCAL YEAR 1990-91

COUNTY BUDGET FORM
SCHEDULE 15
GOVERNING BOARD:
BOARD OF SUPERVISORS

DISTRICT AND FUND	RESERVES DESIGNATIONS BALANCE AS OF JUNE 30, 1990	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RES./DESIG. TO BE PROVIDED IN BUDG. YR.		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR	FUND
		RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.	RECOMMENDED	APPROVED/ ADOPTED BY BOARD OF SUP.		
GENERAL RESERVE	25,263	0	0	0	0	25,263	FLOOD ZONE 7
GENERAL RESERVE	1,102	0	0	0	0	1,102	FLOOD ZONE 9
GENERAL RESERVE	15,306	0	0	0	0	15,306	FLOOD ZONE 12
DEBT SERVICE RESERVE							
FLOOD ZONE 2	41,212	41,212	41,212	20,619	20,619	20,619	DEBT SERVICE
FLOOD ZONE 3-A	506	506	506	200	200	200	
FLOOD ZONE 4	82,294	82,294	82,294	64,575	64,575	64,575	
FLOOD ZONE 5	49,501	49,501	49,501	29,380	29,380	29,380	
FLOOD ZONE 6	61,681	61,681	61,681	58,118	58,118	58,118	
FLOOD ZONE 7	643,430	125,805	125,805	121,707	121,707	639,332	
FLOOD ZONE 9	47,136	47,136	47,136	6,316	6,316	6,316	
CNTY SERV L-1973-1	82,847	33,510	33,510	34,395	34,395	83,732	
TOTAL	4,289,007	441,645	441,645	335,310	335,310	4,182,672	

GLOSSARY OF TERMS

GLOSSARY OF BUDGET TERMS

ACCOUNT: A classification of expenditure or revenue. Example: "Office Expense" is an account in the category of "Services & Supplies."

ACCUMULATED CAPITAL OUTLAY FUND (ACO): Used to account for expenditures on buildings, construction, and land acquisition.

ACTIVITY: A component of a budget unit which performs a specific identifiable service. Example: Juvenile Supervision is an activity within the budget unit of Juvenile Probation. Sometimes an entire budget unit consists of only one activity and sometimes an activity appears in a number of different budget units.

AGENCY: A combination of several goal-related departments or other units under a single administrative organization.

APPROPRIATION: An authorization granted by the Board to make expenditures and to incur obligations for specific purposes. An appropriation usually is time limited and must be expended before that deadline.

ASSESSED VALUATION: A valuation set upon real estate or other property by a government as a basis for levying taxes.

AUTHORIZED POSITIONS: Positions approved by Board of Supervisors which may or may not have funding (see Budgeted Positions).

AVAILABLE FINANCING: All the means of financing a budget (fund balance, miscellaneous revenues) except for encumbered reserves, general reserves, and current property taxes.

AVAILABLE FUND BALANCE: The portion of the fund balance which is free and unencumbered for financing the program of expenditures and other requirements of the budget year to which it is being applied.

BUDGET: The planning and controlling document for financial operation with estimates of proposed expenditures and revenues for a given period of time, usually one year. A department or agency may have one or more budget units.

BUDGET BALANCING PLAN: A reduction plan for each agency/department to meet its net funding cap.

BUDGET UNIT: The lowest entity in the budget hierarchy including all accounts for which a legal appropriation is approved by the Board of Supervisors. A department or agency may have one or more budget units assigned to it. Each budget unit is a collection of account numbers necessary to fund a certain division or set of goal-related functions.

BUDGETED POSITIONS (FULL TIME EQUIVALENT): The number of full-time equivalent positions to be funded in the budget (12 months, 261 days, and 1958 hours all equal 1.0 budgeted positions). Budgeted positions should not be confused with "authorized" positions which are positions which may or may not be funded in the budget.

CAPITAL PROJECT: A program itemizing the County's acquisitions, additions, and improvements to fixed assets, e.g., buildings, building improvements, and land purchases.

CBO: Community Based Organization

COLA: Cost-of-living adjustment

CONTINGENCY: An amount, not to exceed 15 percent of the fund in which it is allocated, appropriated for unforeseen expenditure requirements.

COST CENTER: Specific function within budget unit identifies staff and funding.

COUNTY-WIDE FUNDS: The main operating funds of the County accounting for expenditures and revenues for County-wide activities. These include the General Fund, the Road Fund, the Accumulated Capital Outlay Fund, Revenue Sharing, and the Fish & Game Fund.

DEPARTMENT: An organizational device used by County management to group programs of a like nature.

ENCUMBRANCE: Funds not yet expended but which are delegated or set aside in anticipation of an expenditure in the form of a purchase order, contract, or other commitment which is chargeable to an appropriation. These funds cease to be an encumbrance when paid.

ENTERPRISE FUND: Established to finance an account for the operation and maintenance of facilities and services which are predominantly self-supporting by user charges. The two hospitals are Alameda County's only Enterprise Funds.

EXPENDITURE: Designates the cost of goods delivered or services rendered whether paid or unpaid.

EXPENSE: Represents the total cost of operations during a period regardless of the timing of related expenditures.

FINAL BUDGET: Approved legal spending plan for a fiscal year. The Board of Supervisors is responsible for approving a final budget by August 30 each year unless legislation extends the deadline.

FISCAL YEAR: Twelve-month period for which a budget is prepared. Alameda County's fiscal year is July 1 to June 30 of each year.

FISH & GAME FUND: Accounts for all the fish and game fines collected by the courts. Expenditures from this fund are for game and wildlife propagation.

FIXED ASSET: An asset of a long-term character such as land, buildings, furniture, and other equipment above $500.

FUNCTION: A group of related budget units aimed at accomplishing a major service for which a governmental unit is responsible. These designations are specified by the State Controller. Example: "Public Protection" is a function.

FUND: Independent fiscal and accounting entity, e.g., Library, General.

FUND BALANCE:	The excess of assets and estimated revenues of a fund over its liabilities, reserves, and appropriations. A portion of this balance may be available to finance the succeeding year's budget.
FUNDED ISSUES:	An item for which funding is included by the County Administrator which is presented for discussion to the Board of Supervisors due to the policy implications of funding the item.
GENERAL FUND:	The main operating fund to provide general County services.
GENERAL OBLIGATION BOND:	A bond whose repayment is guaranteed by pledging all the assets and revenues of a governmental agency.
GENERAL PURPOSE REVENUE:	Property taxes and non-program revenues.
GRANT:	A contribution from one governmental unit to another, usually made for a specific purpose and time period.
HEALTH CARE/BENEFIT ASSESSMENTS:	Voter approved assessments for the purpose of financing county-wide services such as Emergency Medical Services and Vector Control Services.
INCOME:	A term used in proprietary fund type accounting to represent revenues or the excess of revenues over expenses (eg. internal service funds or enterprise funds).
INTERNAL SERVICE FUND (ISF):	Consists of organizations created to perform specified services for other County departments on a cost for service basis. The services performed are charged to the using department. Example: Data Processing Department.
INTRA FUND TRANSFER:	A reimbursement budgeted in a budget unit which provides a service to other County departments within the same fund. An intra fund transfer is not considered a revenue; it reduces the gross appropriation.
LIBRARY FUND:	Accounts for revenues to and expenditures by the Libraries in the unincorporated areas of the County. It is financed by a separate property tax rate.
MAJOR ASSUMPTIONS:	Factors on which the recommended budget is based.
MAJOR OBJECT CATEGORY:	Unique identification number and title for an expenditure category (ie. Salaries & Employee Benefits, Services & Supplies).
NET FUNDING CAP:	An agency's/department's share of General Purpose Revenue including Available Fund Balance and Reserve Cancellation.
OTHER CHARGES:	A payment to an agency, institution, or person outside the County Government. Example: "Medi-Cal contributions."
PENDING FACTOR:	Pending items which may have a financial or programmatic impact on a budget.

PRELIMINARY BUDGET: After review and revision by Board of Supervisors designated county officials, the budget document recommended to that Board to serve as the basis for public hearings prior to determination of the adopted budget.

PROPOSED BUDGET: The working document for the fiscal year under discussion. Approval of this document does not allow expenditures for new programs or fixed assets. The Board of Supervisors adopts a roll-over of the prior year Board-approved budget in June.

PURCHASE ORDER: Authorizes the delivery of specific goods or services, and incurrence of debt for them. (Processed through Purchasing.)

REAL PROPERTY: Land and the structures attached to it.

REIMBURSEMENT: Payment received for services/supplies expended for another institution, agency, or person.

RESERVE: An amount in a fund used to meet cash requirements before the proceeds of taxes are available or to meet emergency expenditure. A reserve is not an appropriation, and there is no limitation on the amount of reserve that can be established.

RESTRICTED REVENUE: Funds restricted by legal or contractual requirements for specific uses.

REVENUE: Funds received from various sources and treated as income to the County which is used to finance expenditures. Examples: property taxes and sales taxes.

REVENUE SHARING: Funds received from the Federal Government under the State and Local Assistance Act of 1976.

ROAD FUND: Accounts for expenditures on road, street, and bridge construction and improvement.

SALARIES AND EMPLOYEE BENEFITS: Accounts which establish all expenditures for employee-related costs.

SALARY SAVINGS: That percentage or dollar amount of salaries which can be expected to be saved due to vacancies and employees receiving less than the top step pay of the classification.

SECURED TAXES: Taxes levied on real properties in the County which are "secured" by lien on the properties.

SERVICES & SUPPLIES: Accounts which establish expenditures for the operating expenses of County departments and programs.

SPECIAL DISTRICT: Independent unit of local government generally organized to perform a single function. Examples: streetlighting, flood control and fire departments.

SUBVENTION: Costs which originate in the County but are paid for by an outside agency.

TAX LEVY: Amount of tax dollars raised by the imposition of the tax rate on the assessed valuation of property.

TAX RATE: The rate per one hundred dollars of the assessed valuation base necessary to produce the tax levy.

UNINCORPORATED AREA: The areas of the County outside city limits.

UNMET NEEDS: An item for which funding is not included by the County Administrator which the Department Head would like to discuss with the Board of Supervisors. Funds are not included due to financial limitations, not because the request lacks merit. The Board may act to include them in the final budget, which may require reordering of budget priorities. The unmet needs do not include the budget balancing reductions.

UNRESTRICTED REVENUE: Funds not restricted by legal or contractual requirements for specific uses.

UNSECURED TAX: A tax on properties such as office furniture, equipment, and boats which are not located on property owned by the assessee.

1560C
Rev. 6/13/90

County Credo

- Service is built on commitment, responsibility and accountability.
- Excellence in performance requires courage and a willingness to take risks.
- Good management is professional, efficient and fiscally responsible. People should be treated with respect, dignity and fairness.
- Opportunity for its workforce is fostered by affirmative action based on merit.
- Common good is achieved by open communication, teamwork and the involvement of diverse community voices.
- Independence for those in need is developed by programs which foster self-sufficiency.
- Integrity and honesty enable mutual trust.